Bush due to

meet Assad

for talks on

US President George Bush will meet President Hafez al-Assad

of Syria in Geneva late tomorrow to discuss the Gulf crisis

as the US seeks to strengthen the isolation of iraq at the

The hastily arranged meeting was announced as Mr Bush

arrived in Saudi Arabia from

Paris for a full ceremonial wel-come from King Fahd.

Following discussions in Jed-dah with the exiled Emir of

Kuwait, Mr Bush said: "All options remain open and steps need to be taken right now to

make these options credible."

He made clear this referred to the US attempt to secure

early approval, probably next week, of a further UN Security

Council resolution which may

authorise military action to force Iraq out of Kuwait.

dence of "atrocities" commit-ted by Iraqi forces in Kuwalt,

in the hope of intensifying

Gulf crisis

By Peter Riddell, US

Editor, in Jeddah

United Nations.

in Geneva

tern lud-eco, ssed mit

ups effi-era-

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ring ays

ten years

imprisonment suffer 39% for fraud

Michael Milken, former head of the junk bond department at Drexel Burham Lambert, was sentenced to 10 years' imprisonment, plus a further three years' probation, in one of the toughest penalties ever passed for securities industry fraud. Page 20

'New era' of peace Thirty four heads of state from Europe and North America inaugurated "a new era of democracy, peace and unity in Europe", by formally sign-ing the Paris Charter on human rights. Page 3; Edito-rial Comment, Page 18

New Indian cabinet Prime Minister Shekhar of ring anded an II-day political vacuum in New Delhi by appointing 32 ministers to his government. Ministries had been without real leadership for almost a month. Page 20

Flight 103 claim A former Central Intelligence Agency official said the US is "very close" to getting indictments against terrorists who blew up Pan Am flight 103 over Scotland in December

Yeltsin poll demand Boris Yeltsin, leader of the Russian republic, challenged President Gorbachev to hold a referendum on his hid for new presidential powers.

E Salvador attack **Hundreds** of rebel fighters attacked more than a dozen military positions in El Salvador, leaving at least 27 people dead and 141 wounded.

Atlantis' touchdown The US space agency's last secret shuttle flight lauded smoothly in Florida after ferocious winds forced the craft to switch from its usual landing site in California.

Thei PM may muit Tension between Thailand's military and the elected gov-ernment intensified with Gen Choonhavan, the prime minisparing to resign. Page 6

Resort aircraft crash Thirty-seven people, many of them tourists, were feared killed when their aircraft crashed on approach to the Thai resort island of Koh Samui. Page 5

Oil workers killed An Mi-8 helicopter ferrying oil workers crashed in the Soviet central Asian republic of Turkmenia, killing 15 of 16

Threat to Olympics Besone terrorists planned to the 1922 Olympic Games in Barcelona, a Spanish newspa-per reported. Police uncovered the plot after arresting four suspected members of radical separatist group Eta.

Peace pact rescued Lebanon's strongest Christian militia, the 10,000-strong Lebanese Forces, agreed to surren-der its Behrut stronghold, res-cuing a Syrian-backed drive to end 15 years of civil war.

Ethiopian appeal Addis Ababa asked for more than 800,000 tons of emergency food for an estimated 4.3m peo-ple threatened with famine.

Tyminski in running A new poll put Stanislaw Tyminski in second place in Sunday's presidential poll, behind Solidarity leader Lech Walesa and ahead of the prime

High-priced Mozart Otto Hass, a London dealership, equalled the record for a music manuscript by paying £800,000 (\$1.6m) for Mozart's

Milken given Japan's top 12 banks profits slide

Business Summary

Twelve leading Japanese city (commercial) banks suffered 39.4 per cent fall in combined interim pre-tax profits due to increases in interest rates and the plunge in the Japanese

in interim pre-tax profits since the first half of 1979. Page 21 **EUROPEAN Community** member states formally adopted

an infrastructure programm worth Ecu60m (\$83.4m) this year and Eculism in 1991 which will support major projects with a clear European dimension. Page 3

drop by as much as 25 per cent if war erupts in the Gulf, Mr Ezzat Adel, chairman of the Suez Canal Authority warned

mens of Germany took their recently agreed partnership in power plant manufacturing a stage further by linking up their separate joint ventures in the Soviet Union. Page 8

enforcement of import regula-tions on US food in recognition of Washington's decision to allow free access for Beaujolais Nouveau after a nine-month dispute over discovery of fungicide in exports of some French wine. Page 8

BRITISH Petroleum hopes to announce an agreement soon on oil and gas exploration and production with the Soviet Union, Robert Horton, chairman, said. Page 8

EUROPEAN Commission announced an investigation into claims by the International Committee of Rayon and Synthetic Fibres that syn-thetic polyester fibres from India and South Korea are being dumped in the EC. Page 8; MEPs urge fairer EC anti-dumping policies, Page 8

NESTLE, world's largest foods group, expects profits to fail-following unfavourable cur-rency developments, with sales showing a slight decline from the SFr48bn (\$38.4bn) posted

RENAULT and Volvo are to step up competition against Volkswagen of Germany by taking a substantial equity stake in Skoda, Czechoslovak car maker. Page 22

ish engineering group, is to acquire a majority stake in the railway equipment busi-ness of Fiat of Italy as part of a recently announced share swap agreement between Fiat and Compagnie Générale d'Electricité of France. Page 24

profits to Y21.71bn (\$168.4m) for the first half to September from Y20.8bn a year earlier. Revenue surged 55.9 per cent to Y214.06bn from Y137.32bn.

KOMATSU, Japanese construction machinery manufacturer, saw consolidated results for the first half to end-September rise 58.9 per cent, with an increase in pre-tax profit to

SONY, Japanese consumer electronics group, announced 60.5 per cent increase in first-half pre-tax profits to Y66.6bn (\$516.6m) to end-September, as sales of video and audio equipment increased signifi-

stock market. It is the banks' first decline

SUEZ Canal revenues could

ANSALDO of Italy and Sie-

FRANCE temporarily suspended threats to toughen

GEC ALSTHOM, Franco-Brit-

ORIX, Japan's largest leasing company, posted a 4.4 per cent rise in consolidated pre-tax

Y27.2bn (\$211m) on strong orders from the domestic con-

struction industry. Page 23 cantly in foreign and domestic markets. Page 23

CHINA's biggest foreign exchange organisation has been set up in the Shenzhen Special Economic Zone (SEZ) near Hong Kong and includes branches from 16 foreign banks, one foreign insurance company, a joint-venture finan-cial firm and 17 Chinese stateowned institutions. Page 25



Thatcher defies calls to quit

By Philip Stephens, Political Editor, in London

By Ivo Dawnay, Political Correspondent, in London

MRS Margaret Thatcher, Britain's prime minister, yes-terday defied calls to stand down from her leadership bat-tle with Mr Michael Heseltine, former defence secretary, pledging to "fight to win" in next Tuesday's ballot.

But as ministers voiced fears that the Conservative party faced the prospect of civil war, the prime minister appeared to concede the grave threat to her position by indicating that she was ready to overhaul the poll tax, the new local tax to pay for amenities and services. After a day of drama and intrigue at Westminister, she

announced that Mr John Major, chancellor of the exchequer, and Mr Douglas Hurd, foreign secretary, would again sponsor her candidacy. Both ministers would have preferred her to stand down, but neither Not a chink in the Iron Lady's armour

NOT a hairline crack showed

through, nor a chink in her

armour-plated self-confidence. Cool, businesslike, firm on

ideology and stern as ever

with critics, Mrs Margaret

It was typical. Mrs Thatcher

was merely being herself.
As the bulk of the Tory

was prepared to resign from the cabinet to challenge her

directly. In an effort to regain the initiative, Mrs Thatcher told col-leagues that she was ready to announce concessions on the tax to meet the clamour from Tory MPs who fear that it could wreck their chances at the next general election. Mr Heseltine, who was yesterday predicting that he would defeat Mrs Thatcher in

the second round of the contest, has won strong support from MPs by making a pledge to link the tax to incomes a centreplece of his campaign. His supporters were claiming that they were already well on the way to persuading the 18 MPs they need to defect from Mrs Thatcher if Mr Heseltine is to beat her in the second round. Mr Heseltine also needs

to attract the support of the 16 MPs who abstained in Tuesday's vote. It is understood that the pos-

sibility of further fundamental changes to the poll tax has been discussed informally by Mrs Thatcher with her senior ministers. But they were uncertain whether the prime minister would use the promise as part of her campaign against Mr Heseltine.

The government undertook a full review of the tax earlier this year and Mrs Thatcher indicated earlier this month that she was against further moves until the changes had come into effect next April. Her decision to reverse that stance was seen as a clear acknowledgement of the gravity of the threat to her leader-

Little expression crossed her face as the chamber of the

Commons exploded on her

entry. And by the time she

came to rise and read her

able Member for Finchley

roundly attacked her Italian

hosts at the Rome EC summit

support in the second round of balloting by announcing a new team of campaign managers to canvass on her behalf. Amid recriminations about the conduct of the campaign for the first ballot, she appointed Mr John Wakeham to replace Mr George Younger.

In an attempt to revive her flagging support among her own cabinet colleagues, she also met each of them individually to persuade them that she could reunite the party under her leadership if they helped her to defeat Mr Heseltine. Many were unconvinced,

with at least one senior minister arguing that she would lose to Mr Heseltine and, in the pro-cess, split the party irrevocably. Few, however, are thought to have passed directly to the prime minister the private view of a majority in the cabi-

later, she provoked a storm in

the Commons by abandoning

her brief and laying in, once

turned into a fullblown ava-

lanche and her most danger-ous challenger ran her close

as "outrageous". That a day and is coming back for more.

net that she should stand

Security summit in Paris to a barrage of speculation at Westminister that she would be forced to resign as a result of her failure to defeat Mr Heseltine in the first round of balloting. With the mood among Tory MPs at Westminster shifting

visibly away from support for Mrs Thatcher, many of her senior ministers privately voiced hopes that she would withdraw from the contest as the only way of restoring its battered unity. In a series of emergency

meetings in Downing Street, Continued on Page 20 Challenge to Thatcher, Pages 12,13; Lex. Page 20; Markets,

And that, only minutes ear-

lier, party leaders had, in all

probability, warned her that

her power was seeping away. Mrs Thatcher's capacity to

was remarked on only yester-

day morning by George Bush.

president expressed amaze-

ment at her "fibre and steel".

Commenting on her decision

the night before to go to the ballet at Versailles, he said:

Continued on Page 20

Searching for words, the

Mr Bush disclosed that hear-ings would be held at the UN early next week to hear evi-Mrs Thatcher returned yesterday from the European

> international criticism. The White House said the two-hour meeting with Mr Assad was arranged at the urging of other Arab leaders. including President Hosni Mubarak of Egypt. Syria has sent nearly 5,000 soldiers to Saudi Arabia.

Syria is still on the State Department's list of countries suspected of sponsoring terrorism, but Mr Bush said he had no problem sitting down with "the coalition partner to talk about common objectives in the Gulf."

Earlier contacts between senior US officials and Syria
- notably a visit two months ago by Mr James Baker, US secretary of state – have been strongly criticised by Israel and its American supporters. Mr Marlin Fitzwater, the White House spokesman, said last night that the meeting did

not "imply any change in our overall relations. Nonetheless, the Geneva talks - as Mr Bush returns to the US from his eight-day trip to Europe and the Middle East between Washington and some Arab countries have been changed by the Gulf crisis.

The Geneva talks will cover the American hostages in Lebanon and terrorism as well as the Gulf. Surprise as Bush decides to meet Syrian leader, Page 6

That this action provoke patch box yesterday as unmov-able as a lighthouse in a Force post-summit statement as an opportunity to bow gracefully out of the Tory leadership batclear that the prime minister the resignation of her deputy was intent on business as prime minister with a speech usual imbued with a degree of per-Nîne gale. sonal savagery not heard in To say it was an impressive was hard to remember Others had pondered over whether she could seize the performance would only be true if it were out of character. the Commons for a generation. that little less than three weeks ago, the Right Honour-That the stone she dislodged

chance to launch a new fight

back against her opponents,

a death foretold, its combative leader was doing nothing of

Many had toyed with the improbable notion that the

the kind.

party was yesterday mourning of her. She did neither.

Guinness launches £533m cash bid for Spain's largest brewer

By Philip Rawstorne in London

GUINNESS vesterday launched an agreed £533m (\$1.04bn) cash hid for Cruz del Campo, Spain's largest brewer. The deal will be the biggest overseas investment yet made in Spain and will give the UK-based drinks group a strategic base in one of Europe's fastest-growing beer

Cruzcampo is Spain's most profitable brewer with 22 per cent of the market. Last year it made pre-tax profits of £58m on turnover of £237m.
The offer follows months of

negotiations in which Guin-ness initially faced strong competition from other international brewers, including Heineken, Carlsberg, and Asahi of Japan.

The acquisition will lift Guinness from 17th in the league of world brewers to 12th

in volume terms, and from sixth to fourth in terms of operating profits. Guinness has reached agreement with Cruzcampo's leading shareholders, including Stroh, the US brewer which owns 28 per cent, for the acquisition of more than 50 per cent of the group's shares. This is subject to the approval of a shareholders' meeting next month, after which a recommended offer will be made for the remaining shares.

Guinness will pay 2500m for Cruzcampo. Buying out minor-ity interests in some of the group's subsidiaries will add another £33m to the bill, which will be funded out of existing cash deposits and borrowing

The gross payment of £533m will be partly offset, however, by the acquisition of Cruzcampo's own cash balances of ome £63m. Mr Brian Baldock, head of

Guinness Brewing Worldwide, said yesterday that the move was in line with the group's strategy of expanding internationally, market by market.

Last year, it set up joint ventures with Heineken in Malayie and Cinggraph and arrives. sia and Singapore, and earlier this year strengthened its position in the US with the acquisi-tion of All Brand Importers. The world beer market is actually a series of regional markets," Mr Baldock said.

DOLLAR

Tokyo open New York i

DM1.48045

SFr1.2493

DM1.4815 (1.477) FFr5.0000 (4.9825)

SFr1.2515 (1,247) Y127.60 (128.9)

yleid: 7.234% Long Bond: 1031₂

yield: 8.43%

"Spain is one of the fastest growing - with consumption rising at 4 per cent a year - and one of the most profitable. Cruzcampo gives us a profitable base from which to grow inside what is now the second-largest market in continental Europe." He added: "There is an

opportunity to expand there with Cruzcampo's brands, and to introduce other brands where appropriate."
Guinness has been reducing

its reliance on stout. Five years ago, stout represented 80 per cent of its volume sales. Now it is only 60 per cent, and the Cruzcampo deal will cut it to 40 per cent. Other overseas brewers are already well represented in

Heineken owns 51 per cent of El Aguila, the second-largest Spanish brewery; BSN of France has a 33 per cent stake in Mahou, the number four. and Carlsberg has 60 per cent of Union Cervecera, which is ranked sixth. Lex, Page 20; Spanish ayes,

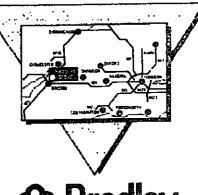
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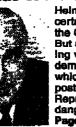
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Wage bargaining and The British cool the recession ...

by the tide of history



Helmut Kohi seems certain of victory in the German elections. But sceptics are asking whether the basic democratic principles which marked the post-war Federal Republic may be in danger of weakening

New York \$1.9703 1.9685 (1.97) DM2.9175 (2.91) FFr9.8425 (9.815) SFr2.4625 (2.4575) Y251.25 (254.0) £ index 94.0 (94.2) GOLD

MARKETS

STERLING

New York: Comex Dec \$379.8 \$378.5 (378.0) N SEA OIL (Argus) Brent Jan \$29.325 (28.60) Chief price changes vesterday: Page 25

2,126.3 (+11.1) FT Ordinary: 1.676.0 (+8.9) 1,022.31 (+0.5%) New York lunchti DJ Ind. Av. 2,513.12 (-17.08) S&P Comp \$ index 59.8 (80.0) Tokyo close: Y127.68 312.84 (-2.47) Tokyo: Nikkei US kinchtime rates Fed Funds 7½ % 3-mo Treesury Bills:

STOCK INDICES

22,816.99 (-388.49) LONDON MONEY 3-month Interbank: closing 1333% (13,%) Liffe long gift fur 8532 (8436)

HE GERMAN general election on December 2 appears boundless in its import - and mindless in its vacuity. In the first free election for a united German par-liament since 1932, Chancellor Helmut Kohl is coasting to vic-

Mr Kohl is secure in his instincts – even if the way that he expresses them seldom rises above the banal. The newfound emotions of a country at last re-united provide the Chancellor with irresistible momentum for an unbeatable

campaign.
In the whirlwind of reunifi-cation, German politics have suddenly become a great deal less plodding.

But sceptics are asking whether, along the way, some of the attachment to basic democratic principles which marked the post-war Federal Republic may be in danger of weakening.
"The Christian Democratic

Union (CDU) is being carried along by historical pathos", says Prof Elisabeth Noelle-Neu-mann, head of the Allensbach opinion research institute, doyenne of German pollsters, and a sturdy supporter of Mr Kohl.

Allensbach surveys currently give the Chancellor's CDU, together with the Bavarian Christian Social Union, 43 per cent of the vote compared with 31 per cent for Mr Oskar Lafontaine's Social Democrats.

The CDU's central slogan combines appeal to the heartstrings with all-encompassing vagueness: "Ja zu Deutschland – Ja zur Zukunft" ("Yes to Germany, Yes to the Future").

Apart from large photos of Chancellor Kohl in conversation with world leaders, the CDU's election literature features a map of the enlarged Germany with coloured postcard-style pictures of places of

cultural interest. Mrs Noelle-Neumann says that Mr Lafontaine is "mad" to focus his campaign on "daily worries", like how much unity

These questions of the wallet are small compared with the great theme (of unity)", she

says.
This is also the view of the daily newspaper Frankfurter Allgemeine Zeitung. The standard-bearer of German conservatism has cast aside its tradi-tional plennig-pinching finan-cial orthodoxy. It published a lordly front page editorial on Tuesday dismissing as "cheap polemics" Mr Lafontaine's per sistent complaints that overall public sector debt has now passed DM1,000bn (£346bn)

The CDU's lack of precision in its election manifesto has irritated the liberal Free Democrats (FDP), junior partner in Mr Kohl's coalition. Criticising "lack of clarity"

David Marsh reports from Bonn that the simple but compelling theme of German unification has given the Chancellor and the ruling CDU an irresistible momentum for an apparently unbeatable campaign in next month's general

in areas like environmental and social policies, Mr Otto Lambsdorff, the FDP chairman, earlier this month called the CDU manifesto "non-committal" and "verbose" and said that the party's electoral concept was limited simply to "the Chancellor"

The helter-skelter rush towards unity during the last 12 months has been very much the preserve of government decision-making, with parlia-ment conspicuously shunted

With the sole exception of the 10-point plan for German unity delivered last November, all Chancellor Kohl's policy initiatives have been launched outside parliament. Although the Bundestag is

meeting in special session today to debate next year's ris-ing budget deficit, Mr Lafon-taine has preferred to deliver statements on financial policy to press conferences rather than in parliamentary debates. "This is a working parlia-ment, not a debating parliaMr Kohl's side-stepping of the Bundestag has certainly annoyed the SPD. "Kohl has had the great for-tune to have this historic

opportunity fall in his lap, says Ms Ingrid Matthaus-Maier, the SPD's spokeswoman on finance. "In any other country, this would have meant sitting down together (with the opposition) to work out how to use the chances. But Kohl has been unable to resist the temptations of party politics."

points out that the main power of the Bundestag stems not

from its ponderous set-piece debates but from the behind

the scenes activities of parlia-mentary committees.

Disquiet is also voiced by Mrs Hildegard Hamm-Brücher, the veteran FDP politician, who is quitting the Bundestag after 40 years as a deputy at the Land and federal level.

The Bundestag is terribly led by the nose. There is a lack of independence. The decisions are taken in back-rooms, and we proclaim them. Parliament has become a boring, well-behaved apparatus."

Another discontented observer is Mr Friedhelm Kemna, the well-respected edi-tor of the main Bonn daily newspaper, General-Anzeiger. Mr Kemna has just been sacked by the newspaper's publishers for failing to take a strong enough line supporting Bonn as the future seat of gov-

Mr Kemna berates "lack of compassion" for the people in east Germany by the broad mass of the west German pub-

He says that Germany's democratic success is too strongly dependent on materialism and worries what would hap-pen in the event of a prolonged economic downturn.

Referring to the uncertainties about the economic future of east Germany, he says: "As long as gross national product is in order, we will be all right otherwise, I am not sure where we will go."

In angst-prone Germany, such anxieties are hardly new

- but Mr Kohl's great achievement is that, for the moment at ment," says Mr Christoph Berleast, he has pushed them out tram, diplomatic correspondent of the forefront of the voters of the weekly Die Zeit. He

Poland ready to exorcise communist relic

Whoever wins Sunday's election will reshape the presidency, writes Christopher Bobinski

ONE of the many ironies of Sunday's Polish presidential election is that the six candidates are lighting for a post which has yet to be given a proper job description. Like so many of Poland's previous constitutions, the

present one was shaped - 18
months ago - in accord with
the political needs of the
moment. Then, the governing
communities and the Solidarity opposition agreed a formula bringing the opposition into parliament but building safe-guards to perpetuate commu-

one of those was to give the president responsibility for defence, the security services and foreign affairs. It was also agreed that the post would be given to the then-communist party leader, General Wojciech

the June 1989, election, which gave Solidarity control over the government. However, as a gesture to the then seemingly intact Soviet power, General Jaruzelski was elected president and his constitutional powers were preserved.

It is the nub of Mr Lech Walesa's drive for the presidency that this relic of communist

rule now has to be altered to

bring Poland into line with

The formula failed to survive

other post-communist states, like Hungary and Czechoslo-vakia. There was a time earlier this year when it appeared that Mr Tadeusz Mazowiecki, the

Walesa (left) and Mazowiecki: both favour a strong presidency

premier and main challenger for the post, was happy to work with the General for a

while longer. However, now that General Jaruzelski is preparing to make way for his successor at the official presidential residence, the white-walled Belve-dere Palace, it is clear that the constitution will have to be changed. The only question is

The present parliament, which is expected to resign in the early spring, has been working on a new constitution and the drift is towards cutting back the president's powers visa-vis parliament. But it appears likely that the

documents will be re-written and approved by the next par-liament – which will be demo-cratically elected in contrast to the present one, in which communists were guaranteed a majority of seats in the lower

Nevertheless the fact that the president is to be elected on a national ballot may strengthen the office.

opinion polls, has said the president should be responsible for his actions before the nation, putting himself above parliament. "The president's role should be to map out the country's policies in accord with the will of the nation," he says.

Mr Mazowiecki has said he sees the presidency in a similar light, commenting that the president "should be able to make the main state institu-

make the main state institutions act consistently and have
at his disposal strategic powers
over state and government policy, events, internal security
and foreign affairs."

Both men foresee a role for
parliament, it would approve
the composition of the government, picked by a prime minister, proposed by the president.
But Mr Waless's programme
also says that, should the need
arise, the president can himself
summon the council of minissummon the council of ministers and chair the meeting.
That suggests that the government will be dominated by the president.

chances are, too, that parliament after the election will be weak and fragmented into many small parties. Whatever constitution it chooses to write, the newly-elected president will in any case have the political initiative for some time to come

Central bank chief says fund money would restore country's credibility

Bulgaria hopes for \$500m IMF credit

\$100m.

By Judy Dempsey in Sofia

BULGARIA hopes to receive a stand-by credit from the Inter-national Monetary Fund later this month, on the understanding that the government can push through important economic reforms, including price liberalisation, restructuring of the banks and access by enterprises to foreign exchange.
The credit, which could total

\$500m, is part of the IMF's stabilisation programme for Bulgaria and follows several meetings between Mr Ivan Dragnewski, head of the country's central bank, and IMF officials after Bulgaria joined the fund in September.

Mr Dragnewski said in an interview yesterday that finan-cial assistance from the IMF could restore Bulgaria's credibility and support from western banks.

All credit lines to the country were suspended last March after the Bulgarian Foreign Trade Bank imposed a morato-rium on all principal and inter-est repayments for 1990 and

Bulgaria was due to repay \$3.1bn of its total \$10.6bn foreign debt this year, with a fur-ther \$1.5bn in 1991. But Mr Dragnewski said such repayments could not be met because of "a severe liquidity crisis" caused by the fall in foreign earnings, failure by several Middle East countries to repay outstanding debts totalling \$2.1bn, and the collapse of the Comecon market, which accounts for more than 80 per cent of Bulgaria's trade.

Hard currency earnings from exports fell by \$400m during the last quarter of 1989, and by energy Bulgaria would receive

a further \$700m in the first quarter of this year. Mr Drag-newski blamed political instability following the overthrow of Mr Todor Zhivkov, the former Communist party leader. Reserves were now as low as

Industrial production this year has decreased by 15 per cent compared to last year. In real terms, this amounts to 10 per cent, or 7bn leva (£1.3bn) of gross national product.
Production will continue to decline for the foreseeable

future because of the shortfall in oil supplies from the Soviet Union and from Iraq, Bulgaria imports 99 per cent, or 11.6m tons, of its oil from the Soviet

Mr Dragnewski said it was still uncertain how much next year from that source and how it would pay for it, since all trade would be settled in hard currency from January 1. Despite this bleak outlook, Bulgarian bankers ramain

hopeful that the IMF will pro-vide a stabilisation package, despite the fact that Mr Andrei Lukanov, the prime minister, has so far been unable to push through any significant reforms. He lacks support from within his own ruling Bulgar-ian Socialist (former Commu-nist) party, and from the Union of Democratic Forces, a loose coalition of 13 political group-

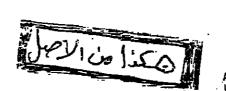
Today, Mr Lukanov will present next year's budget to the national assembly and will again try to implement the first stages of privatisation and price reform.

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'New era of peace and unity' for Europe

By ian Davidson in Paris

THE 34 heads of state and government from Europe and North America yesterday inan-gurated "a new era of democ-racy, peace and unity in Europe", by signing the Char-ter of Paris and thus marking the conclusion of the three dev the conclusion of the three-day summit of the pan-European Conference on Security and Co-operation in Europe. The European Community

and the US also finalised a joint declaration which under-lines their shared values and formalises their regular consul-tation procedures at the high-

The Paris Charter extends the principles of detente, rights and east-west co-opera-tion which were enshrined in the original Helsiaki Final Act of 1975. It spells out formally the principles of human rights and democracy, to which all the member states undertake to adhere, lays down the guide-lines for future co-operation between east and west, and establishes new permanent institutions for the CSCE.

Commenting that the cold war was finally over, President George Bush said after the signing ceremony that the summit marked the end of a chapter of history. But Presi-dent François Mitterrand, like many other European states-men during the course of the conference, stressed that the summit marked a new chapter of history, which would con-tain its own share of difficul-

ties and dangers. He welcomed the fact that the 34 states of Europe and North America now shared "the same vision of the world", founded on democracy and the rights of many, on stability and security. But in the next-



Mikhail Gorbachev looks triumphant at yesterday's signing ceremony concluding the 34-nation CSCE conference

stage, he said, they would have to "establish harmony between words and deeds", and he warned against the dangers that would follow if Europe were to be divided between the

rich and the poor. Despite previous French forecasts that the pan-European summit might start to settle the political architecture of the new Europe, Mr Mitter-rand conceded that the ques-tion remained entirely open,

and said that all existing Eurothe EC in the political and ecopean arrangements needed to be rethought. nomic development of Europe.

Following the treaty on the reduction of conventional "No institution will escape critical reassessment", he said, including the European Community, the Atlantic alliance, the Council of Europe and even the CSCE itself. In the Paris

forces in Europe (CFE) signed on Monday by the members of Nato and the Warsaw Pact, the 34-nation summit endorsed the prospect of a supplementary round of conventional arms control talks (which will mainly cover manpower), and undertook pan-European nego-tiations on confidence and heads of state or government will be held every two years.

security building measures Future work of the Helsinki process will be administered by a new permanent secretariat based in Prague. A conflict pre-vention centre will be set up in Vienna, to monitor unusual

military activities and to exchange military information. In addition, an office for free elections will be set up in Warsaw. Summit meetings of

minimum rate somewhere between the two extremes - is aimed at removing distortions to competition in the road haulage sector and ensuring that national infrastructure costs are properly covered by

EC to fund improved road and rail links

By Tim Dickson

MR Karei van Miert, the European Community's trans-port commissioner, has won his long battle for a special fund to promote improved EC infrastructure.

Member states have formally adopted a programme worth Ecu60m (£42m) this year and Ecu118m in 1991 which will support large projects with a clear European dimension. Pri-orities will include combined road and rail links, the easing of traffic bottlenecks, works which integrate peripheral regions more closely with the rest of the Community and schemes which reduce the cost of transporting goods.

Among projects already

given Brussels' provisional blessing are the high-speed train network between Paris London Brussels Amsterdam and Cologne, transit works on the Brenner Pass, the North Wales coast road, and improvements being carried out on the rail link between Belfast and

Several EC countries have been reluctant to endorse the Commission's ideas, arguing that EC money for infrastruc-ture is already available through the regional funds. Mr van Miert, however, points out that this kitty is generally deployed in the national and regional interest and that a special budget allocation for projects with a broader useful-ness was fully justified.

Mr Van Miert, meanwhile, is expected to win the support of his Commission colleagues today for a newly modified pro-posal harmonising vehicle tax

on lorries.
Officials in Brussels say that national practice at the moment varies from the Ecu5,000 charged annually in the UK for a 38-tonne truck to as low as Ecu400 to Ecu500 per truck in some Mediterranean

The Brussels plan - to set a

Soviet transport group bidding for control of Ikarus

By Anthony Robinson

A CONSORTIUM of Soviet public transport companies together with US and Taiwanese investors, are bidding for control of the Hungarian bus manufacturer, Ikarus, in a move which highlights the major disruption in long stand-ing Comecon trade patterns on the eve of the shift from rouble to dollar trading throughout

Comecon from January 1. Under the Comecon division of labour the Ikarus plant in Budapest turned out 13,000 buses a year, over 90 per cent for export throughout the Soviet bloc. The Soviet Union, with an existing Ikarus bus park of 80,000 vehicles was by

far the largest customer.

Faced with a cut in Soviet oil and gas supplies however the Hungarian government decided to cut back exports to the Soviet Union, including bus exports. This created major problems for Ikarus and its suppliers, including the RABA company which supplies

axles and other component.
The Soviet bid, together with a US-Canadian financial consortium and Ching Fong, a Taiwanese assembler of Honda vehicles, is aimed primarily at ensuring security of supply for the bus which is in standard use throughout the entire Soviet Union. Two Hungarian groups and AMF Industries of California have put in rival bids while six other western automotive companies including Daimler Benz, Daf, Iveco, Man and Renault expressed interest but failed to submit specific offers.

The various rescue plans put forward by the rival groups aimed at improving the efficiency of the assembly operation and modernising production to help it leads markets in tion to help it keep markets in the newly competitive environment of eastern Europe and other markets. Plans include using Mercedes Benz diesel engines to improve power and fuel efficiency.

IMF team warns Italy over budget deficits

By John Wyles in Rome

AN International Monetary Fund team has warned the Italian government that it has very little time left to begin reducing the nation's budget deficits, allowing itto be part of the next phase of economic and monetary union (Emu) in the European Community.

In its annual review of the Italian economy, the IMF has defined 1991 as a "crucial" year in the government's attempts to control the annual budget deficit, still running at more than 10 per cent of gross domestic product. If deficit targets are not met

and wage-price inflation not reduced, then it will be diffi-cult for Italy to be part of phase two of Emu, which is due to begin on January 1 1994. "It seems inconceivable that a country which so actively supports Emu and which has been part of all the main pas-

sages in the construction of

Europe could be excluded from the group of countries which are moving to the next phase of integration or that it could find itself accused of slowing down monetary unity," says the IMF's eight-page report.

In common with most other analysts, the IMF has found unconvincing several aspects of the government's 1991 budget manoeuvre, which aims to cut L44,000bn (\$39bn) off a projected deficit of close to L180,000bn.

Additional measures will "probably" be necessary, says the report; it estimates that L50,000-L60,000bn will need cutting from the trend deficits for each of the following two years, if the growth in accumu-lated public debt is to be halted and then diminished. The government is rebuked for having conceded to public sector work-

MEPs vote to strengthen rules on money laundering By Lucy Kellaway in Strasbourg

THE European Parliament voted yesterday to strengthen the EC's draft directive on money laundering, making it easier to catch and punish

drug money dealers. MEPs want to extend the scope of the directive - under which money laundering offence – to countries beyond

the Community.

They suggest the Commission should identify countries where there are few checks against money laundering and instruct banks to be particu-larly careful in their dealings with them.

The parliament also wants member states to be able to punish companies which do not conduct satisfactory checks on laundering. Such checks would consist of keeping records of all transactions for between five and 10 years.

Charter, however, there is no suggestion that the European

Community's role is in ques-

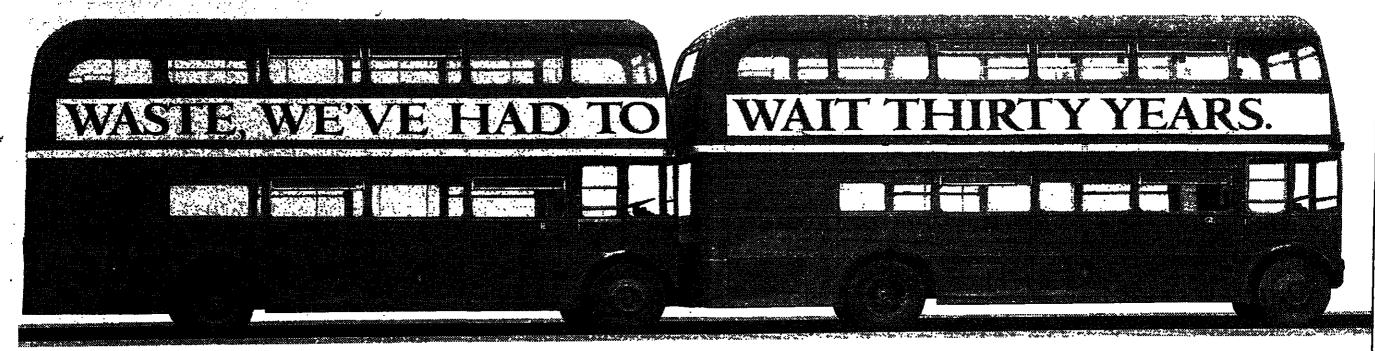
tion; on the contrary, it stresses the important role of

Under the Commission's proposals, banks would need to be aware of the identity of the client. The Parliament suggested yesterday that where the client itself was an intermediary, further steps should be taken to discover the identity of the real

However, these amendments are unlikely to be accepted by the Commission, as they would make it considerably more difficult to get the directive past member states, a task which is proving difficult enough

Although most member states are keen to be seen to as bringing the \$120bn-\$500bn money laundering to a halt, they are not at all happy at the notion of Brussels interfering in their criminal law, which they regard as an area of national sovereignty.
Officials are anxious for a

early agreement



Thre you surprised at how little high level nuclear waste has been produced?

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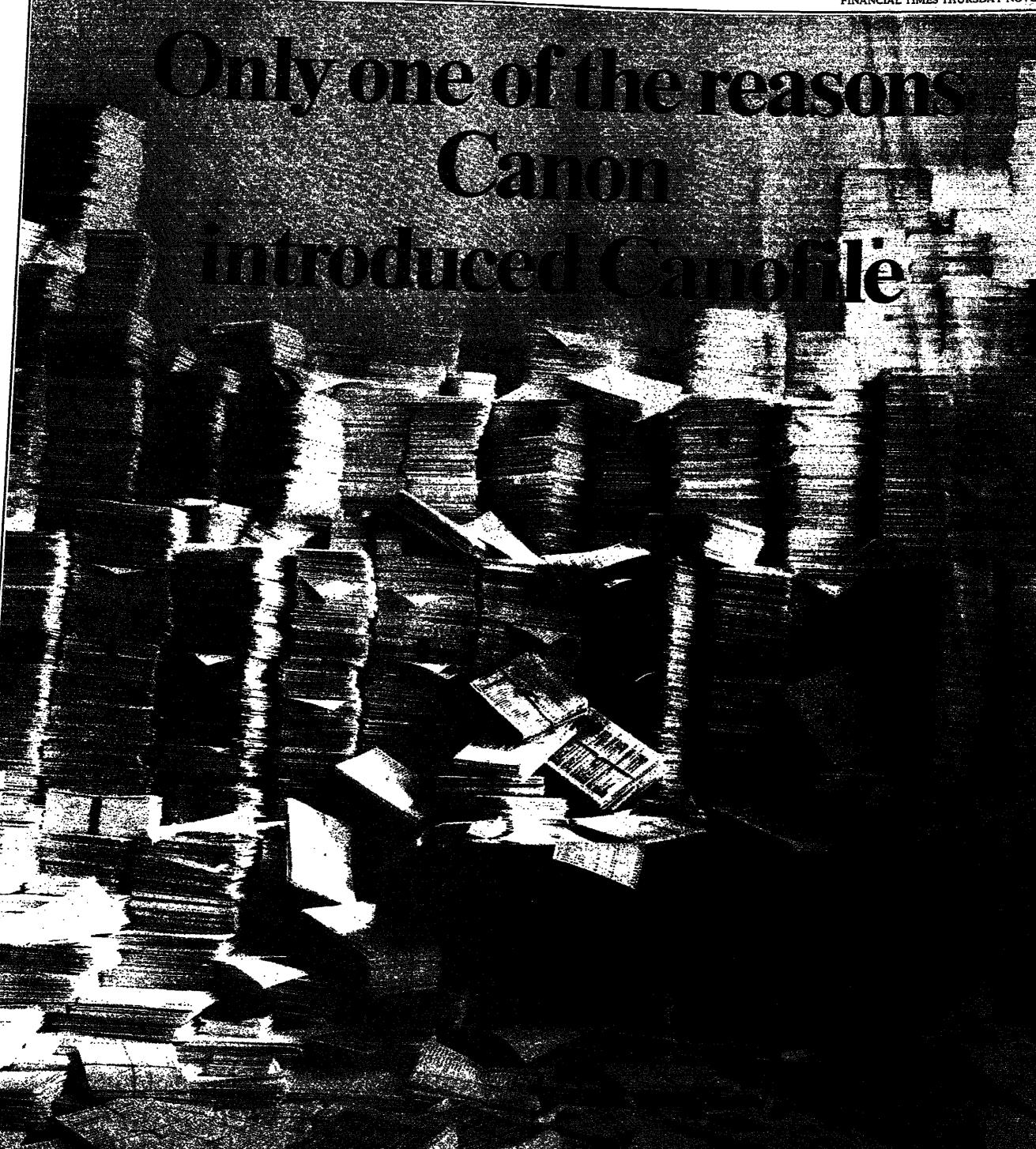
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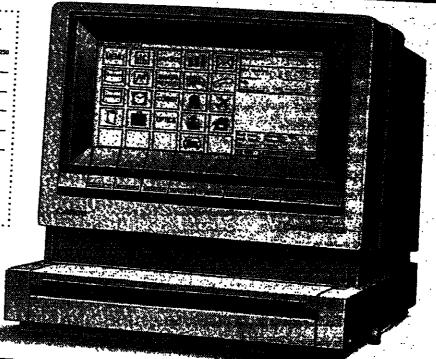
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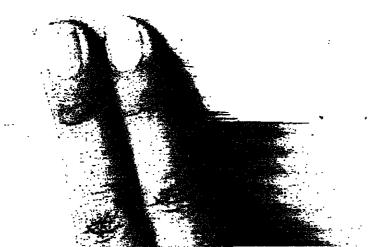
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EUROPEAN NEWS

Delors backs more powers parliament

By Lucy Kellaway in Brussels

MR Jacques Delors, the president of the European Commission, yesterday offered the European parliament an olive branch by backing suggestions for an extension of its egislative powers.

Mr Delors expre sympathy for the idea that the parliament should be given the last word in legisla-tion - perhaps by allowing it to overturn with an absolute majority legislation that had been adopted by the council.

He was also sympathetic to the idea of giving parliament extra budgetary powers, with a limited role to raise taxes. However Mr Delors was hostile to many of the parliament. tile to many of the parlia-ment's other demands for power saying that there was no question of MEPs being ved to initiate proposals.

Mr Julio Andreotti, president of the European council also sought to sooth the paralso sought to sooth the par-liament during 'yesterday's debate in Strasbourg on insti-tutional reform. He said that MEPs should be given some say in appointing the presi-dent of the commission, greater budgetary powers, and a fuller participation in the making of EC legislation. Mr Andreotti said the Ital-ian government favoured

ian government favoured greater co-decision making with the parliament, although he would not be drawn on the mechanisms to bring it about The discussion may go som

way to counter a threat by MEPs to obstruct December's International Governmental

MEPs are angry about the small role they are to play at the conference. They are also distressed that so few of their ideas about increasing the powers of the conference seem o have been taken aboard.

Mr David Martin, the author of the parliament's report on political union said yesterday that he hoped that parlime would agree to support the IGC in a positive, but critical

However, he expressed dis-appointment at the small number of the parliament's sugges-tions on how to make the EC more democratic had been esponsed by the Commission.

Greek conservatives start for European pushing for privatisation

Kerin Hope looks at changing priorities in Athens

REECE'S ruling con-servatives, responsible in the past for keeping two thirds of the country's economic activity under the state umbrella, are now pushing for privatisation with the zeal of

When Mr Constantine Mitsotakis took over as prime minister last April privatisation plans went no further than selling off some 20 industrial companies controlled by the Industrial Reconstruction Organisation. They had been nationalised in the early 1980s by the former socialist govern-

At first, the idea of unload-At first, the idea of unloading state-controlled mining companies, shippards and even hanks was horrifying to politicians brought up to believe in close government supervision of finance and industry. Extensive privatisation also threatened the cherished "rousfeti" system which fills public sector nosts from managing director nosts. system which his public sec-tor posts, from managing direc-tors to doormen, with the rul-ing party's political clients. But the need to shrink a record budget deficit, much of

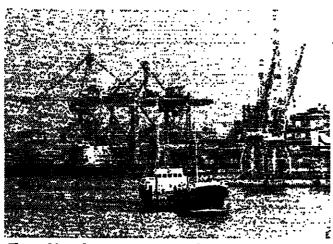
it caused by covering the debts of public sector corporations, brought a swift change of attitude. Another 70 companies have been slated for privatisation over the next year.

Legislation is underway to permit flotation on the Athens stock exchange of up to 49 per cent of the state-owned utilities and transport companies, including OTE, the telecommunications organisation, and Olympic Airways, the state airline. The finance ministry hopes to raise Dr550bn (\$3.6bn) in 1991 from privatisations and share issues. But it will proba-bly have to pay out at least Dr60bn to keep the IRO compa-nies affoat while they are being denationalised and another Dr400bn to service the utilities

losses and accumulated debts.

A striking lack of public debate about privatisation seems to indicate its tacit acceptance by the socialist and communist opposition. However, reaction was cushioned to some extent by a decision to offer 6.500 workers from IRO companies a year's retraining on full pay. Still, the conservatives are

taking pains to ensure they



Three shipyards are among more than 70 Greek companies

cannot later be accused by political opponents of selling favourable terms to their business friends. "Transparency" is a word repeated by govern-ment officials, who have suggested the opposition par-ties should appoint representa-tives to monitor each deal.

The British merchant bank N.M. Rothschild, has been appointed a special consultant, while a cabinet memorandum sets out procedures for making evaluations, offers and bids. More than 20 Greek and foreign investment banks and securities houses have been chosen to handle the sales.

Since few companies are profitable enough to meet conditions for a stock market listing, they will be private buy-ers. Those that fail to find a urchaser will be liquidated. Despite their debt burden

the IRO companies are attracting "serious interest from investors, with a fair number of inquiries coming from abroad", says Mr John Piperoglou, secretary of the cabinet privatisation committee. The other companies to be privatised belong to state-controlled banks, which are anxious to divest as they prepare for post-1992 competition. The Agricul-tural Bank proposes to sell 35 companies, mostly small tim-ber and food-processing units. The Hellenic Industrial

Development Bank (ETVA) has 15 companies on offer includ-

ing companies and a fertiliser Dr74bn. Like most bank-con-trolled companies, they were either set up by ETVA under state investment schemes or taken over after private owners ran into trouble

"The main problem is coping with debt," says Mr Chris Pikis, in charge of privatisation at ETVA. "As a banker, I feel it shouldn't be written off or capitalised either. Restructuring is the only sensible solu-tion." Although the government seems willing to write off substantial amounts of debt in order to lure buyers, it runs the risk of violating European

Community competition rules.
Talks with European Commission officials are unresolved but it looks likely that fertiliser and cement plants will have to be negotiated with the EC on a case-by-case basis, making it difficult for the government to stick to its privatisation timetable. But the Commission has made clear it will take a more sympathetic approach to the competition issue because of Greece's economic predicament.

Meanwhile, the government can feel encouraged by the first privatisation deal to go through: last week's sale of a two thirds stake in Olympic Catering, the airline's debt-rid-den meals subsidiary, to LSG, the catering arm of Lufthansa



EXPERIENCE AND INNOVATION

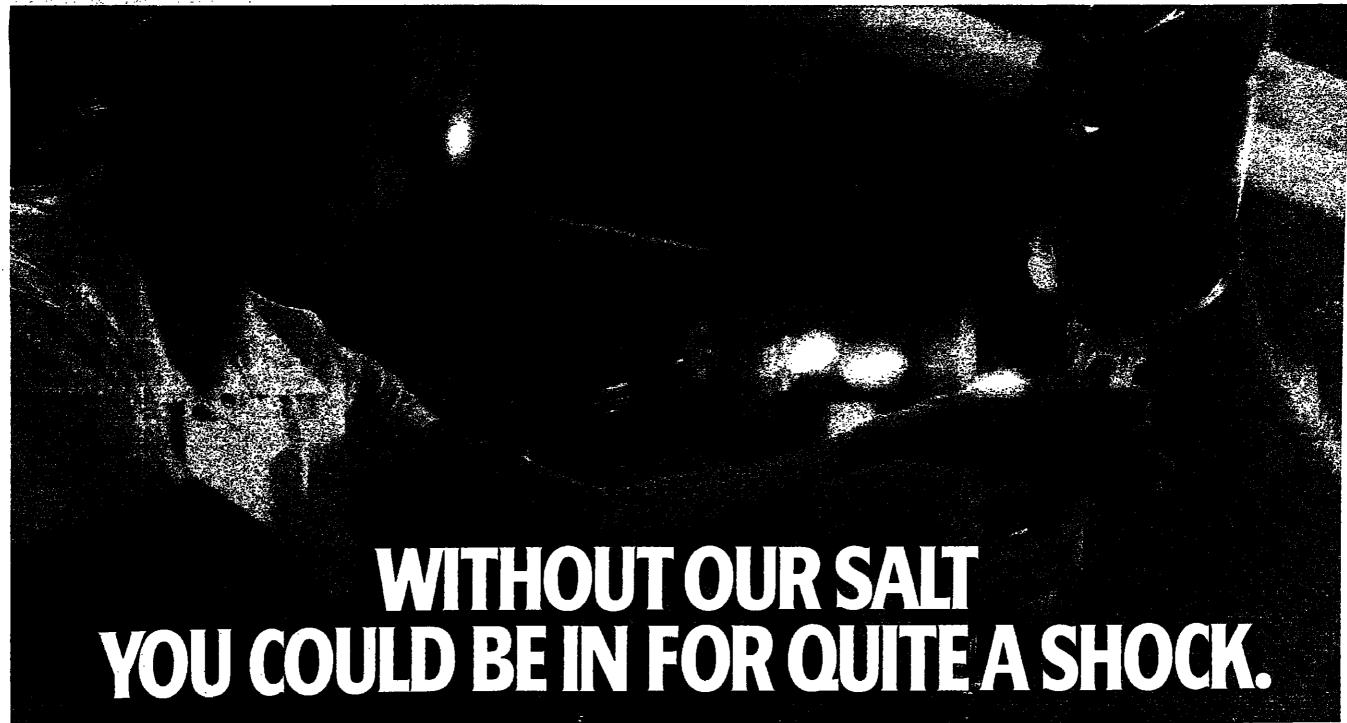
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CREATING THE RIGHT CHEMISTRY



Thai airline crash claims 37 lives

THIRTY-SEVEN people were killed yesterday when an air-craft crashed in a heavy rainstorm on the Thai resort island of Koh Samui, Renter reports from Bangkok.

We have found all the bod-

ies," a policeman on the island said.

All 33 passengers of various nationalities and four crew members died when the twin propeller aircraft exploded on impact near the island's air-

The passenger list of Bang-kok Airways Flight 125 did not specify nationalities, but there were seven Japanese names, six Germanic and six common Scandinavian ones.
Police said most of the pas

sengers, including a child and an infant, were tourists. The aircraft, flying from Bangkok, crashed six miles from the airport, opened last year to make the island a major tourist resort.

Khmer Rouge claim The Khmer Rouge said yester-day that it was on the verge of conquering Siem Reap prov-ince, home of the Angkor Wat temple complex and spiritual centre of Cambodian culture,

Reuter reports from Bangkok. "The liberation of Siem Reap province is within our hand's reach," the group said on its clandestine radio station, monitored in Bangkok.

"We will liberate the province any day and after that the national army will set up the national administration team to run the province," it said. Meanwhile, former Cambodian ruler Prince Norodom Sihanouk arrived in Paris yes-terday before UN Security Council talks aimed to restart the stalled peace plan, AP

reports from Paris. The visit, which Prince Sihanouk stressed was private, comes on the eve of meetings tomorrow between diplomats of the council's permanent members. It marks the first time he has visited Paris since Security Council talks on Cam-

bodia down in September 1989.

Sikh separatists shot

Four Sikh radicals who opened fire in a crowded market in Amritsar, killing 13 people, were shot and killed by police a few hours after the attack. Press Trust of India said yes-terday, AP reports from New

The militants were killed in a gun battle with security forces on Tuesday night. a few hours after they opened fire in the market, the news agency sald. Amritsar police chief, Mr Sanjeev Gupta, was quoted as and the chief government saying the weapons recovered from the radicals matched spent bullets found at the scene of the market shoot.

THE Angolan government and US-backed Unita rebels are

close to agreeing to a ceasefire

in their 15-year civil war, the chief mediator at peace talks between them said yesterday,

After five days of negotia-

tions the two sides had reached

agreement on 80 per cent of a

ceasefire document proposed

by the Portuguese mediating

team, said Mr Jose Manuel

Durao Barroso, the state secre-tary for foreign affairs and

He said no date was fixed for

signing a ceasefire. But he did

not rule out the possibility of an accord at the next round of

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FINANČIALTIMES

AP reports from Estoril.

Unita and Angola 'close

to ceasefire accord'

India's latest cabinet stumbles on stage

David Housego on yesterday's ominous start to Chandra Shekhar's administration

R CHANDRA Shekhar's new 34 member government is probably the weakest that india has experienced and is faced with an unprecedented accumulation of problems not least of which was opposed. problems, not least of which was organising its own debut.

As newly appointed ministers yester-

day took the oath of office in the ornate splendour of the presidential palace, the pandemonium at the back of the hall was so great that their voices could not be heard. To many onlookers it seemed

be heard. To many onlookers it seemed both an ominous and a symbolic beginning to the new administration.

Security police used batons to force back reporters and photographers who had been invited, but for whom there was no place amid the throng of guests, supporters and hangers on who turned up for the ceremony that was transmitted live over national television. At one moment there was the sound of crashing glass as the window panes of the ing glass as the window panes of the massive entrance doors gave way

beneath the pressure.

"We are losing the habits of a civilised society" said one senior politician, appalled that a normally formal state occasion should be marred by violence. He had in mind as well the far more violent tussle that broke out in the state assembly of Uttar Pradesh on Tuesday as members came to blows and threw shoes at each other during a debate on a vote of confidence.
It has taken Mr Chandra Shekhar and

Mr Devi Lal, the deputy prime minister, II days to put the new government together. The delay reflects the difficulties he has had in finding sufficient talent among the 60 or so members of his Janata Dal(S) faction and in reconciling demands for posts and patronage from Mr Devi Lal and others. No previous government has come to power amid such accusations of buying votes and support in the parliament.

Not only is his government much shorter on experience than Mr V.P.Singh's when it came to power a year ago. But it also has a much weaker grip on the major states of the union.

Mr Singh could count on his own or



V.C Shukla, India's new foreign minister talking to reporters yesterday

friendly governments in power in Uttar Pradesh (U.P.), Bihar, Gujerat, Haryana, Madhya Pradesh, Rajasthan, West Bengal and Orissa. Mr Shekhar can count on only Haryana, Gujerat and to some extent U.P.

The three most urgent problems that he faces are the economy (responsibility for which rests mainly with Mr Yashwant Sinha, his new finance minister); the Hindu-Moslem conflict over Ayodhya: and the worsening insurgency movements in Kashmir and Punjab (the latter two cases he is handling himself by taking over the interior and defence

Mr Rajiv Gandhi's calculation in offering Congress support to Mr Chan-

dra Shekhar in parliament is that he can push him into taking the tough decisions for which Mr Gandhi would prefer to avoid responsibility until he can head a majority government.

As a former senior civil servant, Mr

Yashwart Sinha can harbour few hopes of there being any alternative to IMF borrowing or to the conditions that will accompany such a move. The foreign exchange reserves have fallen by 40 per cent since the end of August to Rs3.2bn

 less than the costs of one month's imports. The long queues of trucks at diesel pumps are a sign of the difficulty India is having in financing oil imports.
Foreign debt has climbed to \$70bn,
and Indian paper is being traded among banks at a discount of up to 10 per cent. With a current account deficit of over \$10bn expected this financial year, India needs about \$5bn in fresh financing.

Officials are already discussing the possibilities of a stand-by credit with the IME. The importance of this is that the IMF. The importance of this is that an agreement on terms could ease the fears of commercial bankers, who are demanding of India rates of 75-100 basis

points above Libor — or three times the level of earlier in the year. But a larger Fund borrowing would also be needed.

As worrying politically for Mr Chandra Shekhar — who has maintained his socialist rhetoric since coming to power - is what economists here refer to as "runaway inflation by Indian stan-

"runaway inflation by Indian standards." Prices, having risen in 1989/90 by only 6 per cent, seem set to rise next year by 12-15 per cent.

Over the Ayodhya dispute — which brought down Mr V.P. Singh's government — Mr Chandra Shekhar faces a further hardening of attitudes by the Uthan Audamantalists.

Hindu fundamentalists.

Mr L.K. Advani, the leader of the radical Hindu BJP party, has urged Moslems to shift the mosque to another site to permit construction of the temple. Foreshadowing the type of regime his movement hopes to create, he said that Moslems would only be safe in a Hindu society and under a Hindu "raj" (government). The Hindu militant movements are planning another mass campaign to build the temple from

The prospect of a weak government in Delhi is equally strengthening the hands of extremists in Punjab and Kashmir. In Punjab, Mr S.S. Mann, the Akali (Sikh) leader, this week harked back to old demands for the creation of a separate Sikh state. This followed the burning of a holy Sikh book which led to riots in Juliunder in the Punjab and

Over the weekend Sikh terrorists gunned down 11 members of the the militant Hindu RSS organisation - the first time for many months that Sikh terrorists have made Hindu militants so

tiny party in the coalition, said the van was simply checking how well broadcast radio sig-

Before leaving for Tokyo to

attend the enthronement of the

Japanese emperor last week

Gen Chatichai had yielded to military pressure and told reporters he would reshuffle

the cabinet upon his return. He

has not yet done so.
In the prime minister's

absence, the army commander

announced a ban on demon-

strations near Government House, citing intelligence reports of a plot to cause a disturbance - allegedly in sup-

port of police captain Chalerm.

nals were being received.

Soviet UN stance restricts Bush's plan of action

By Lionel Barber in Washington

THE US failure to secure immediate Soviet support for a United Nations resolution authorising military force against Iraq does not amount to a serious setback, but it has complicated the Bush administrations plant to a serious setback. tration's plans to win congressional support for a possible offensive, officials in Washing-

offensive, officials in washing-ton said yesterday.

In the past two weeks, as public support for President Bush's Gulf policy has wavered, the administration has grudgingly come round to the view that it most likely needs some kind of congressional resolution before commit-ting the country to war. This has become increas-

ingly clear as respected and powerful Senators such as Mr Sam Nunn of Georgia have publicly criticised Mr Bush's decision to double the size of US forces in the Gulf to almost

Mr Bush's official position is that as commander in chief he has the right to take military action without recourse to Congress, and that he cannot in good conscience allow his options to be restricted by Congress's sole right under the constitution to declare war. Unofficially, however, his posi-tion appears softer — espe-cially if Iraq fails to provide the necessary provocation which would make it easier for

the US to wage war. Senator Richard Lugar, a senior Republican on the for-eign relations committee, has disclosed that President Bush views a UN Security Council resolution on force as an important part of his effort to strengthen support in Con-

gress.
Mr Lugar said the President told him that he wants to wait to ask Congress for authorisa-tion on the use of force until after the Security Council considers such a motion.

"If the UN doesn't work out, this would not be the time to make a pass at Congress," Mr Lugar quoted Mr Bush as say-The timing is important because US military planners

view a window for potential offensive action against Iraq between mid-January and mid-

This is the period before Ramadan, the Islamic holy month, when weather condi-tions are still favourable. US officials and diplomats in Washington stressed that President Gorbachev's failure to give full backing to an Ameri-



worked out before the end of the month, when the US hands over the chair at the Security Council to Yemen which is not

considered an ally.

The US and the Soviet Union still share the same goal of getting Saddam Hussein out of Kuwait," one official said. However, officials conceded that Mr James Baker, US Secretary of State, may have underestimated the difficulties in securing a conclusive agree-ment with the Soviets on a UN

resolution. US officials believe one of the biggest problems is the continuing split within the continuing split within the Soviet government on the desirability of the use of force. The Soviet military as well as old Middle East hands led by Mr Yevgeny Primakov, Mr Gor-bachev's personal envoy, appeared to be holding out against the more co-operative factions led by Mr Eduard Shevardnadze, the Soviet foreign minister.

The US still holds out the hope of securing the backing of all five permanent members of the Security Council – including Britain, France, China and the Soviet Union - each of whom have veto powers. But it is conceivable that it may have to settle for an absention on the part of the Soviets and possibly the Chinese, before mov-ing to the full 15-member

Council.
Whatever the outcome, the task of picking up all the nec-essary votes and agreeing com-mon language is proving to be every bit as difficult as UN officials in New York have consistently predicted.

The next test of congressio-

nal sentiment comes next week when the Senate armed services committee begins hearings on the Gulf. The Senate committee has lined up Mr Henry Kissinger, Admiral William Crowe and

General David Jones, two former joint chiefs of staff. Mr Richard Cheney, th can-sponsored resolution was rent Defence Secretary, and more a tactical than a strategic Gen Colin Powell, chairman of setback, and they all held out the joint chiefs of staff, will the possibility that agreement also be summoned to attend on the language could still be the hearings.

Thai prime minister set to quit in tactical move

nated immediately by the president of parliament who accompanied the premier.

But as Gen Chatichai started

late night meetings with coali-

tion leaders on his return to

Bangkok, it remained unclear what had happened. Unconfirmed reports said the

By Peter Ungphakorn in Bangkok

TENSION between Thailand's military commanders and the elected government intensified yesterday with Gen Chatichai Choonhavan, the prime minis-ter, widely believed to be preparing to resign in an attempt to strengthen his hand. Gen Chatichai and the army

commander, Gen Suchinda Kraprayoon, flew separately to the north-east for audiences with King Bhumibol Adulyadej. An appeal to the country's constitutional, but highly revered monarch, by both sides would be unprecedented in recent history.

Gen Suchinda claimed to

reporters that his audience had spokesman later dismissed reports of the prime minister's resignation as "mere rumour". Earlier speculation centred

negotiations planned for some time before January.

The two delegations focused

on the ceasefire document, but also discussed a second paper

on the introduction of multi-

party democracy in Angola. Mr Durao Barroso said the

complex question of integrat-ing the two armies was not dis-

cussed at the Estoril talks. He

said both sides had agreed on a series of steps to implement

the ceasefire, beginning with a halt to hostilities and including



preparing to resign around reports that Gen Chatichai would submit his resigna-tion to the king and be renomi-

prime minister had carried with him a draft order for the sacking of several senior mili-tary commanders. The report

Pakistan plans to sell off

51% of state banks

By Farhan Bokhari in Islamabad

PAKISTAN is to privatise state banks, Mr Sartaj Aziz, finance

minister, said yesterday.

The sale would be in two

stages, the first involving sellstages, the first involving sering 25 per cent of the shares to the public. In the second stage, a further 26 per cent would be sold. The banks were national-

Mr Aziz said his government

was determined to encourage

industrialisation and provide a

ised in the 1970s.

suggested that Gen Chatichai, who is also defence minister, might use the threat of dismissal as a bargaining chip to allow him to rebuild his coalition government without pressure from the military. The military, which appears to be more unified now than in

solved and an election called

That would allow the new

started well but various prob-

lems had to be overcome, nota-

bly bureaucratic delays.

Mr Aziz also appealed yesterday to Pakistan's traditional

donor countries for financial

nomic problems caused by the

Mr Aziz told diplomats repre-

senting bilateral aid agencles in Islamabad that his country

required between \$2.2bn and

\$2.7bn to pay for a higher oil import bill and compensate for

assistance to overcome eco-

Gulf crisis.

the past several years, might prefer parliament to be dis-

party of Gen Chavalit Yongch-aiyudh, Gen Suchinda's predecessor, as army commander, a chance to compete in a general election. This challenge is probably an important factor in the dispute.

The first sign that the situation had deteriorated seriously

was when senior military commanders failed to turn up at their weekly breakfast meeting with Gen Chatichai yesterday. The military want Gen Chatichal to sack Mr Chalerm Yoobamrung, a police captain and outspoken minister in charge of two television chan-nels and several radio stations.

Among their complaints is the accusation that he used an outside broadcasting van to eavesdrop on, or to jam, mili-was criticised as a violation of tary communications during an earlier period of tension. The minister, who leads a

was criticised as a violation of civil rights and apparently increased the annoyance of the prime minister. **Opposition protests jolt**

Bangladeshi leader By Reazuddin Ahmed in Dhaka

THE stability of Lt Gen Hussain Mohammed Ershad's Bangladesh government has been joited by demands by opposition parties for an interim caretaker civilian gov-ernment to conduct free elec-

President Ershad is unlikely to bow to calls for his resignation in favour of a neutral vice-president to be chosen by the country's mainstream opposition, led by the Bangia-desh Nationalist Party and the Awami League. But he has gradually been losing his grip as political violence grows. Up to 17 several people have been

killed, and many ruling party MPs and bureaucrats have been harassed on the streets by angry demonstrators in recent

President Ershad, who is in the Maldives capital, Male, at the South Asian Association for Regional Co-operation, will face a series of demonstrations when he returns home this

The opposition has also called a general strike on November 26 and a three-day road and railway blockade starting on December 10 in an attempt to force Gen Ershad's

Singapore sees slower growth by mid-1991

By Joyce Quek in Singapore SINGAPORE'S third-quarter economic performance escaped severe damage from the Guif crisis but the latest surveys and indicators point to a slow-down by mid-1991. Participants in a business

survey were the most negative since the 1985 recession, the nation's first in two decades.

The economy expanded 8.1 per cent from July to September, because of an 8.5 per cent leap in total demand and buoyant financial and business seriors. vices sectors. The government expects the momentum built expects the momentum built up earlier in the year to result in an 8.3 per cent economic growth for 1996. Investment commitments had already

September Financial and business services, which led all sectors for vices, which led all sectors for the seventh straight quarter, forecast a slow-down in the next half-year; stockbrokers' earnings slipped with the 28 per cent fall in share values since August 2. Transport and business services, manufactur-ing, and commerce showed the widest swings in a pessimistic

reached S\$1.8bn (£533m) by

outlook. The tight labour situation remains, with employment up by 13,600 jobs against 18,900 a

Surprise as Bush decides 4 to meet Syrian leader

By Victor Mailet, Middle East Correspondent THE surprise announcement he visited Damascus in Sep-

yesterday that President George Bush would meet President Hafer al-Assad of Syria tomorrow shows how much the Gulf crisis — and the end of the Cold War — has reshaped international alliances in the

Mr Bush's two hours of talks with the Syrian leader in Geneva will be the first such meeting since President Jimmy Carter met Mr Assad in 1977. Carter met Mr Assad in 1977.

The desire to present a united front against Iraq's invasion of Kuwait in August has forced the pace of the reconciliation between Washington and Damascus, despite the opposition of Mr Bush's critics of home in the IIS.

Not only was Syria a long-standing protege of the Soviet Union; it was also implicated in international terrorism, and a dispute over suspected Syrian involvement in the bomb-ing of the Pan Am jumbo jet over Lockerbie in Scotland two

at home in the US.

years ago has yet to be resolved.

US officials say that the bomb, which killed 270 people, was planted by the Syrian-based Popular Front for the Liberation of Palestine General Command

Mr James Baker, the US Sec-retary of State, paved the way for the Bush-Assad talks when

tember, although he stressed then that the US was not prepared to forget the Lockerbie

Mr Marlin Fitzwater, the White House spokesman, said yesterday that the Geneva meeting was mainly to discuss the situation in the Gulf and had been prompted by Washington's allies in the region, including Egypt and Turkey.
The White House insists that the meeting does not imply any change in Washington's stance towards Syria.

Any softening of the American stand

can stand against Syrian involvement in terrorism would be viewed with concern by Britain, or at least by Mrs Margaret Thatcher.

Britain has so far been reluctant even to restore diplomatic relations with Damascus following an attempt to blow up an Israeli airliner departing

from London in 1986.

True to form, President Assad has performed a delicate balancing act during the Gulf

balancing act during the Gulf-crisis.

On the one hand Syria has sent tanks and troops to Saudi Arabia to join the multina-tional forces. On the other, the Syrian government has critic-ised the United States for using the crisis as an excuse to send more weamons to Israel

Iraq to free western staff at Irish-run hospital By Kleran Cooke in Dublin

THE management of an Irish-run hospital in Baghdad says that the Iraqi authorities have agreed to allow about 200 Irish, British and other European staff at the hospital to leave the country. The Parc company, a subsidiary of Aer Lingus, the Irish state airline, has run the 200 bed Ibn Al Bitar hospital in Baghdad since 1983. At present 204 westerners work at the hospital, 151 of whom are Irish and 40 British. whom are Irish and 40 British.

Under the terms of an agree-ment reached between Parc and the Iraqi Ministry of Health, exit visas will be

issued to hospital staff on a phased basis. A small number of staff will remain on a voluntary basis over Christmas.

Two unofficial European Two unofficial European missions to Baghdad said yesterday iraq had told them 118 detained westerners can leave the country, probably before the end of the week, Reuter reports from Baghdad.

A Swiss parliamentary delegation said fraq had told it that 36 Europeans could leave, while sources close to Mr Jean-Marie Le Pen, the French

Marie Le Pen, the French extreme rightwinger, said he could take out 82 Europeans.

greater role for the private sec-tor as part of recently announced economic reforms. the formation of a joint verification commission and the confinement of armed lost remittances. He said only \$1bn could be raised through increased exports and reduced A western diplomat in Islamabad said the government's increased ex-economic reform policies had expenditure. forces in predetermined control Japanese foreign loan cuts 'not so drastic'

Hand-By Ian Rodger in Tokyo Delivery

JAPANESE banks' lending cuts in foreign markets are not as drastic as some critics claim, according to a senior Bank of Japan official.

The official acknowledged that cuts were under way. He said that provisional lending plans of Japanese commercial (city) banks and trust banks indicated that the average rate of growth of all their risk assets would be less than 5 per cent year on year by the end of March next year.

However, foreign asset growth will be flat or slightly negative by that time, he

predicted.
"This sounds very drastic, but the actual impact is smaller than it suggests, because the banks are trying mainly to reduce their interbank transactions and loans to securities houses," he said. They are maintaining their lines to industrial and commercial customers, he said. He pointed out that lending by the city and trust banks to non-bank foreign customers at the end of October was 15 per

cent higher than a year earlier. while interbank loans were

Japanese banks have been criticised in the US and Europe for a sudden dampening of their lending activity in lending markets and, in the case of the Gulf area, a near total withdrawal in recent months. The banks capital bases have been eroded by the sharp fall in the Tokyo stock market this year, and they are all cutting asset growth to boost their capital ratios.

Asked if he had any concern that Japanese banks might withdraw their support for US banks, he said the Bank of Japan had great confidence

in the main US banks, especially the money centre banks. "We cannot dictate to the Japanese banks, but we are telling them what we think," he said. It has been suggested that the 1993 deadline for banks

achieving the new Bank of International Settlements capital ratio guidelines be extended so that Japanese banks can continue to provide liquidity in overseas markets.
The official said such an idea
was premature. "Two and a
half years is a long time," he

Lending to property developers slows

By Emiko Terazono in Tokyo THE Ministry of Finance

reported that its guidance aimed at curbing loans to real amed at curbing loans to real
estate developers seemed to
have slowed down property
lending in Japan for the JulySeptember quarter.
In order to eliminate
finance for speculative land
deals that have been blamed
festivate land prices the rele

neals that have been blained for rising land prices, the ministry in March advised financial institutions, including leading commercial banks, foreign banks and insurance companies to limit real estate lend-ing below the rate of growth in overall loans. Banks are also under pres-sure to curb lending in order to achieve the risk-asset ratio requirements of the Bank for

International Settlements.
Sanwa Bank, a leading city
bank, said that although banks were not going to stop lending to property developers, new loans would not be easy. Real estate lending by all financial institutions except insurance companies, for the July-September period grew 0.1 per cent to Y53,598.2bn (£41.9bn) from the previous quarter, while total lending grew 2.3 per cent. Non-bank lending grew 0.1 per cent. The ministry's guidance has slowed city banks' real estate with a drop of 0.7 per cent for the quarter. On the other hand, some foreign banks, second-tier regional banks and shinkin credit associations, have increased loans to real estate companies and to non-bank financial companies such as leasing groups. Foreign banks increased their real estate

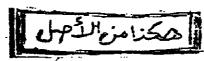
loans by 5.2 per cent to Y665.7bn, and non-bank lend-

ing by 31.2 per cent; overall their lending increased by 18.4 per cent. Lending to non-bank financial institutions increased 3.8 per cent at second-tier regional banks where overall nding rose 3.2 per cent.

Some bankers believe funds are still going to speculative land purchases through loans to non-bank institutions.

Japan's money supply for October grew by 11.8 per cent over the previous year, which was down 0.2 percentage points from 12 per cent recorded in



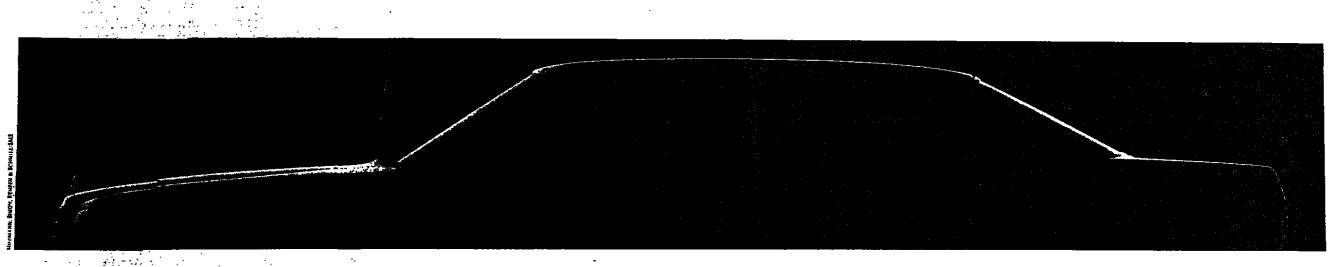


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WORLD TRADE NEWS

Surprise US move further threatens **Uruguay Round**

A SURPRISE US move has jeopardised prospects for an agreement to liberalise the \$600bn (£306.1bn) a year world

With only 12 days left before trade ministers meet in Brussels to conclude the Uruguay Round, an impasse in services has emerged as a threat to the outcome of the trade talks sec-ond only to the stalemate over

the reform of world farm trade.

The US tabled a proposal late on Tuesday which would effectively eliminate the most-favoured-nation (MFN) rule from the unphells agreement. from the umbrella agreement on services which has been under negotiation for nearly four years.

A European Community spokesman said the US proposal would "remove all substance from the (services) agreement" and had been rejected by all other countries taking part in the negotiations. Unless the US position changes, "we see no way forward", the spokesman said.

The MFN rule, fundamental to international trading practice under the General Agree-ment on Tariffs and Trade. states that a country must extend to all countries trade

benefits arrived at in negotiations with any one trading

The new General Agreement on Trade in Services (Gats) under negotiation in the Uruguay Round would have incorporated the MFN rule. There appeared to be an emerging consensus that the rule should be applied as a general obliga-tion to all services sectors.

It was recognised that provi-sional, time-limited derogations from the MFN principle would have to be allowed for in some sensitive sectors, such as transport, where a multiplicity of bilateral accords are in

These derogations would be dealt with mostly through annexes to the Gats. Nine annexes were being drafted.

However, US negotiators have had trouble in meeting through annexes the demands

for exceptions, notably the maritime industry and companies providing basic telecom-munications. On Tuesday the US proposed that application of the MFN rule be tied to the commitments to liberalise that governments would make under a separate part of the

ONE WEEKS CAR HIRE

Hills hints at new pact deadline

By Peter Montagnon, World Trade Editor

MRS Carla Hills, US Trade Representative, yesterday acknowledged that the Uru-guay Round of multilateral trade negotiations might con-tinue beyond its previous deadline of December 7, but said the Bush administration would still need an agreement to present to Congress on March 1.

Her admission in a televised press conference that next

month's Brussels ministerial meeting may not be able to complete the four-year negotia-tion as planned confirms what trade negotiators have been

trade negotiators have been saying privately for weeks.
However, it was hedged with conditions. Extending the talks beyond Brussels would be possible only if there was sufficient political will among participants at the ministerial meeting to overcome their differences, particularly on farm support, she said.

It was not a question of dra-It was not a question of dra-

matic postponement but sim-ply of putting "flesh on the bones" once the political differences had been resolved.

It should then be possible to complete the Round in early January.

There was, however, no question of postponing final agreement for six months or a

MEPs urge fairer EC anti-dunping policies

By Lucy Kellaway in Brussels

THE European Community's anti-dumping policies should be made more transparent, fairer and subject to some dem-ocratic control, according to a draft report from the European

draft report from the European Parliament.

The parliament is fed up with being side-stepped on trade policy issues, and is pro-posing a change in Article 113 of the Treaty of Rome which allows the Council and the Commission to set trade policy between them.
Officials from member states

believe that such a change would be possible - implying that parliament would soon be able to have a say on anti-dumping matters. MEPs are concerned that

decisions on anti-dumping are taken behind closed doors in the Commission, giving the industries and exporters con-cerned little notion of the substance or the fairness of the

THE European Commission yesterday announced a formal investigation into claims that synthetic fibres of polyester from India and South Korean are being dumped on the EC market, Time Dickson writes from Brussels.

According to evidence tabled in Brussels by the International Committee of Rayon and Synthetic Fibres in the name of Community producers, imports from the two countries jumped from 298 tonnes in 1986 to 12,548 tonnes in 1989, including a 166 percent increase between 1992 and 1999.

299 tonnes in 1986 to 12,548 tonnes in 1989, including a 166 per cent increase between 1988 and 1989.

In the process, the combined Indian/Korean share of the EC market rose from 0.08 per cent to 2.84 per cent over the period, and is estimated on the basis of first-quarter figures to reach 4.68 per cent this year.

The complaint alleges "significant" dumping margins based on a comparison between export and domestic market prices in the case of India, and between export prices and a constructed price hased on moduration costs also reasonable profits in the case of

based on production costs plus reasonable profits in the case of Korea. These have enabled the importers to undercut EC manufacturers of similar products by between 17 and 25 per cent.

decision. They would like to see a greater role for the Euro-pean Court of Justice — espe-cially of the Court of First Instance - and greater debate on the matter. However, the

parliament is broadly support-ive of the general thrust of EC policy, and finds no evidence that anti-dumping is being used as a general protectionist tool. Indeed, it supports the

comision view that EC policy is uch fairer than that in the U since duties can be impost only if the public interestas been harmed by the duting, the duty is set at a level remove the injury, not the mping per se; duties are impul for five-year periods, and on.

Specificy, the report recommends

Guidlin should be issued for busineon the conduct of anti-dump policy and on how dump margins are calculated.

Elawyers in one side might be allowed consider the con-fidential impation supplied by the others is the case in The Common should produce a report the overlap between contition policy and anti-dump policy; and in particular le anti-trust effects of price partakings. The report is also supportive of the EC's stand within Gatt, and urges an agreement that will tighten procedures. It predicts that dumping will become an increasingly important and contentious instrument of trade policy as world trade becomes more liberal.

But in the longer term, it argues that the rationale for anti-dumping measures will become increasingly tenuous, as companies become more global in their structure.

This global trend undermines the whole notion of a "domestic" industry, and therefore makes anti-dumping measures to protect that domestic

sures to protect that domestic industry spurious, the report

It urges policy makers to start thinking about a global competition policy to replace dumping measures, which it says would be more suitable to new economic realities.

Gulf crisis depresses Suez Canal revenues

SUEZ canal revenues could drop by as much as 25 per cent if war erupts in the Gulf, Mr Ezzat Adel, chairman of the Suez Canal Authority warned

this week, Shahira Idris writes from Ismailia Mr Adel said that if the crisis continued without war traf-fic would continue to be (276.5m) in 1991 from a figure of around \$1.3bn this year.

Egypt, he announced at his headquarters in the canal city, would increase tolls by an average of per cent from the New Year. The new levies match the projected world match the projected world inflation rate for 1991. Mr Adel

said the Gulf crisis would not

delay a \$1.5bn feasibility study financed by the Arab Fund and expected to be completed by April next year, for the second phase of the Suez Canal's rede-velopment

Egypt is considering widen-ing and deepening the canal to accommodate 250,000-ton carriers, which currently use the

Paris Ind Washington ease tesion over wine

TENSIONS has eased between France and United States in a nine-mod dispute over the discovery graces of a fungicide, unauthised in the US, in exports some kinds of French wine villiam Dawkins writes from his.

France has tembrarily suspended threats to lighen the enforcement of imple regulations on US food, in lognition of Washington's dision to allow free access for hujolais Nouveau, the populared lais Nouveau, the populared wine, 75m bottles of which as released onto the world miget

The US is expected to insume around 4m bottlebf Beaujolais Nouveau this ylyworth \$15m (£7.6m), according to the Beaujolais growers' as detical.

The Fédération des Export teurs de Vins & Spiritenez d France welcomed the US mov and hoped it would lead to quick resolution of the prob lem, said a spokeswoman. The US Food and Drug

Administration (FDA) was expected to decide on the acceptability of Procymidone, the Japanese made fungicide which is the subject of the dispute, by early next year, she said.

That would be six months earlier than previously indi-cated by the FDA. Washington imposed the ban on the

grounds that Procymidone is not approved by the FDA, even though it has been passed by the health authorities across the European Community.

Large amounts have been shown to contribute to cancer in laboratory animals.

The few French wines that did contain this fungicide used quantities well below the limits set by European wine producing countries. But in a gesture to US worries. French wine growers, including those in the Beaujolais region, have not used Procymidone on this year's crop.

The US curbs cost French wine exporters \$25m in lost sales between March and July and threatened to hit them even harder in the traditionally strong autumn sales sea-

After Britain, the US is the second biggest export market for French wine, accounting FFr2bn (£200m) of total exports of FFr23bn last year.

France began considering sanctions two months ago, when the US said it wanted to ontinue restrictions until the DA had finished its tests. The propesu Commission is also understood to be considering a emplaint at the General Agreement on Tariffs and Tide.

BP hopes for Soviet deal on gas Ahsaldo, and oil

By David Marsh in Hemburg

BRITISH Petroleum hopes to announce before the end of the year an agreement on oil and gas exploration and production with the Soviet Union, Mr Rob-ert Horton, the chairman, said

Mr Horton said that BP, which was interested in activities in four different parts of the Soviet Union, had been negotiating both with individial republics and with central divistries in Moscow.

all republics and with central phristries in Mescow.

Mr Horton, speaking during evisit to Germany, stressed that BP would be taking a cautius line on investment in the nerly liberalised countries of est and central Europe.

In the said that the compay would be increasing the prortion of its \$6bn (£3bn)-a-yes capital investment flow-inguto the region.

M Horton made clear that east cermany would also be a signicant investment target. BP thes to build up a 10 percent lare of the petrol market thereinmilar to its position in west larmany.

west ermany.

He stimated that investment ist of the Elbe over the next fe years at "several hundred misons of D-Marks". BP th autumn opened a filling state in Dresden, rented under a agreement with the former size oil company and local autirities. This has double the less of BP's higgest motorwalservice station in the UK.

the UK.

East Genany is eventually likely to twe a network of 2,500 filling tations, compared with 18,000 n west Germany and the righly 1,300 often antiquated petrol stations which exists before German mification.

which exist perote defining unification.

BP is also gotiating about possibly taking stake in parts of the Leunipetrochemical and refinery tomplex near

and retinery complex near Leinzig.

The Bonn gernment, however, will first live to give an undertaking this it will take over responsibily for claims resulting from 1st environmental damage.

Mr Horton sales was trying above all to eahlish itself in east Germany transport in east Germany transport fuels.

build up its positio there in heating oil, aviatio tuels and

Moscow link-up for

By John Wyles in Rome of Gernany yesterday took their recently agreed partnership in lower plant manufacturing a stage further, by linking up their separate joint ventures it the Soviet Union.

with the loviet Ministry of Energy, Energoengineering, which will see the construction of 27 gas-steam power stations involving the supply of 50 gas turbile units.

At the same time, Ansaldo will take a stake in Interturbo, the Siemens joint venture which will equip LMZ of Leningrad with the technology produce gas turbines.

The joint ventures involve

the supply of Soviet electricity to Italy and Germany as a means of securing hard curmeans of securing hard cur-rency profits and repayment of credits.

It became clear yesterday that the previous existence of separate deals with the Soviet Union dictated last week's announcement by Finneccanica, Ansaldo's parent company, that Ansaldo would make its debut in gas turbine manufacturing on the basis of Slemens technology.

The Italian-Soviet deal requires Ansaldo te share 50 per cent of the production with LMZ and so both companies obviously need to be using the same technology.

neccanica said yesterday Finneccanica said yesterday that the exchange of equity stakes had been proposed by the Soviet government. Stemens holds third place in the world league of gas turbine manufacturers, with an 11.4 per cent share after GEC-Al-sthom's 14.2 per cent and Asea Brown Boverl's 11.6 per cent. The Soviet requirements

Brown Boven's 11.6 per cent.

The Soviet requirements from its agreement with Italy are an equivalent to a 20 per cent growth in world demand between 1985 and 1989, which ran to 54,000 megawatts. The new plant which Moscow wants to build amounts to 11,000 megawatts, and 15 per cent of the resulting electricity production will be exported to production will be exported to Italy through power lines which are expected to through Hungary.

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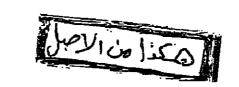
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to aid exports By Christina Lamb in Rio de Janeiro

BRAZIL'S central bank has effected a huge devaluation of its currency in an attempt to revive the country's exports.

A 45 per cent real fall in the value of the black market, or parallel cruzairo against the BRAZIL'S central bank has effected a huge devaluation of its currency in an attempt to revive the country's exports.

A 45 per cent real fall in the value of the black market, or parallel, cruzeiro against the dollar and a 35 per cent drop in the official cruzeiro rate over the last two mouths represents

the last two months represents a reversal in exchange rate policy. For the previous five months the central bank had been intervening to prop up

been intervening to prop upthe currency.

The devaluation began after
September's trade figures
showed the surplus had fallen
by a third against the previous
year's figure. On Tuesday the
currency was devalued 7 per
cent in a single day by central
bank intervention after the
announcement of October's
trade figures – the worst since
January 1987.

This year's surplus is now

This year's surplus is now expected to be less than \$10hm (£5.1hm), compared with \$16hm last year. Analysts had been

forecasting a negative balance for December if the September exchange rate persisted.

Although the exchange rate was made free floating in March, the central bank sold massive amounts of rold. massive amounts of gold estimated by traders to be in excess of \$2.5bn between June and September – and used the dollars gained to flood the par-allel market. This sent the cru-zeiro soaring against the US

Currency.
At the same time the com-

as the margin breen the two rates has alwayeen regarded as a measure one economy's

health.

For a whilst seemed to work. The edit squeeze caused by thigh interest rate policy induced in July and a second metary squeeze in Septembeored people to bring in dots from abroad, causing the te to fall further until the rallel rate was within 5 peemt of the official rate.

But by cober, the government con no longer ignore the policy effect on exports, which trers had long been protestir were being priced out of # international mar-

A stre by central bank workerhalted market interventionsending the dollar rate back t and with the October 3 consistional elections out of the vy, the central bank bega buying back dollars.

causis the cruzeiro devalua-

The change has caught the expt sector unawares and it is it we unsure whether to gear up o attack foreign markets agn, fearing the central bank my switch back to its previ-os policy to prevent the deval-tion spiraling.

Chile's terrorists set sights on 'oreigners

By Leslie Crawford in Santigo

A WAVE of terrorist violence in Chile, which claimed its firs toreign victim last weekend and order to the top of the

olitical agenda.

A 36-year-old Canadian, 1000 had arrived in Chile only 100 weeks earlier, was killed wien a bomb concealed in a bat exploded during a softall game in Santiago's Nathnal Stadium. Two other Canadans, two Americans and a Chilean were seriously injured by shrappel. Earlier this month three

British tourists and two US marines were injured when a bomb exploded inside a restau-

Viña del Mar. The targeting of Dreigners escalating violence since President Patricio Avlain took office in March. Mr Aylwin inherited two security problems - a hard core of left-wing extremists who refused to surrender arms when General Augusto Pinochet handed over power, and the dictatorship's disbanded secret police.

Both have a vested interest in destabilising Chile's young democracy, and police believe they are working in tandem. The new government had no intelligence service of its own to fall back on Building up a trustworthy security force has

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tasks facing Mr Enrique Krauss, interior minister. Terrorism had previously

been a largely home-grown affair; recent bombing of empty buildings and bank raids have been an irritant rather than a serious threat.

However, police believe the sophistication of the baseball hat attack points to the work of an international terrorist

The timing may be linked to US President George Bush's visit to Chile on December 6, but Mr Charles Guillaspie US ambassador, said the trip would not be cancelled.

The blast also coincided with a visit by a Palestine tion Organisation (PLO) dele-

gation.

An anonymous caller more flexible position at the claimed the attack on behalf of the DFO best this was invasible. the PLO, but this was immediately denied by the organisa-tion in Tunis. Chile's Palestin ian community, the largest in Latin America, believes Israel': secret service wants to under mine its relations with Chile new government. This h been denied by Mr Dani Mokady, Israeli ambassador i

Santiago. A campaign of violese could scare off foreign inviment, which has been pouts in at more than \$100m (£51) month, and is an esseral ingredient in Chile's econnic SUCCESS.

Brazil drives Ontario seeks cheap options to implement new social policy

AVING spent the first two months of its mandate making its peace with Ontario's business community, the only social democratic government in North America set out to show this week that it has not forgotten the blue-collar workers and social activists who helped put it in

Promising an "ambitious pace of change" in Canadas richest province, the New Democratic party government has laid out a programme which is bound to make some business people wonder whether their initial concerns about a left-wing sovernment were not justified after all.

justified after all.

The programme, contained in a Speech from the Throne (the keynote policy statement of the legislative session) commits the government to raise the statutory minimum wage to 60 percent of the average pay of a manufacturing worker within five years. Based on present rats, the increase would push the minimum wage from C\$5.40 (£2.36) an hour (already the highest in the country) to C\$7.60.

the country) to C\$7.50.

The speech promised tougher fair employment laws and stricter rules on redundancy natices and severance pay. A publicly-owed car insurance scheme is in the pipelne, as is an environmental bill of rights which will expand citizens' oblitter, count laws are recording to the country of the country zens' ability to start legal proceedings against polluers.

The giant provincial power utility.
Ontario Hydo, has been told to stop
work on ner nuclear facilities. Money

currently being spent on nuclear devel-opment - which has hitherto appeared to be the utility's preferred route of expansion over the next decade or two will be diverted to what is billed as "the most comprehensive energy con-servation and efficiency programme" ever undertaken in North America.

The NDP surprised even itself by sweeping the former Liberal government out of office in September in an election which Mr David Peterson, the former premier, was so sure of winning that he called it two years before the end of his mandate.

Bernard Simon on the NDP's first few months in power in the richest province in Canada

The new provincial leader, Mr Robert Rae (who has quickly become known simply as Premier Bob), has some pow-erful economic levers in his hands. Outario contributes 40 per cent of Cana-da's gross domestic product and just over half its manufacturing output. The province is home to the Canadian operations of the Big Three North American motor manufacturers and to scores of sizeable foreign investors.

ers. They control the school system as well as hospitals, most law enforcement, electricity supplies and a variety of welfare and corporate services.

The business community has been generally satisfied with Mr Rae's early performance. He has summed up his attitude towards foreign investors by saying that while the province is "open for business", it is also determined to negotiate the best possible deal for

The new government quickly approved British Gas's C\$1.1bn (£480m) takeover of Consumers' Gas, Canada's biggest natural gas distributor. And it settled a dispute with Varity Corp (for-merly Massey Ferguson) over the farmequipment maker's obligations under a 1982 bailout package.

1982 bailout package.

Even the Throne Speech has a consolation for business. With the notable exception of a C\$700m public works programme to create jobs, the NDP has so far avoided lavish new spending promises. Indeed, it has already withdrawn a commitment by the previous government to chip in C\$55m towards a new ballet and opera house in Toronto.

Many observers expect the govern-Many observers expect the government to focus attention on those issues

public purse. Women's issues are an example. A policy paper leaked to local newspapers last week indicated that the government plans to expand abortion facilities

where it can implement its interventionist programme at lowest cost to the



abortion clinics. Eleven of the 26 members of Mr Rae's cabinet are women. Mr Gerald Caplan, a veteran NDP strategist, observes that such initiatives "don't offend the business community at all, and will stand well with a lot of

The full cost of the NDP's programme will become clear within the next month or two when the new provincial treasurer unveils his first budget.

A combination of recession, the drain caused by Toronto's debt-burdened new caused by Toronto's debt-burdened new SkyDome stadium and new spending initiatives has already led the treasurer to predict a budget deficit of C\$2.5hn this year, compared to the small surplus forecast by the outgoing Liberals. SA Murray Consulting, a Toronto lobbying firm, suggested yesterday that the shortfall could end up at more than C\$3hn

Bolivian judges suspended by Congress

BOLIVIA'S lower house of Congress has temporarily suspended eight of the country's 12 Supreme Court justices in a move which could threaten political and eco-nomic stability, AP reports

The court, meanwhile, said it would consider annulling the 1989 elections and called on the armed forces to intervene. They declined, saying the conflict had to be resolved

according to the constitution. The Senate will now consider the judges' permanent removal. The Supreme Court is controlled by the opposition Revolutionary Nationalist Movement naviv

Movement party.

Mr Tito Hoz de Vila, head of the congressional economic committee, said the conflict jeopardised the country's political and economic stability. General Hugo Banzer Suarez, a member of the ruling coalition, added democracy was in dancer.

was in danger.

Two weeks ago the government said it would try eight justices for incompetence and illegality after they ruled that a beer tax alternised by Con-

gress was illegal.

The government said the tax repeal threatened an economic stabilisation plan by limiting its right to tax and that the Supreme Court unlawfully acted in favour of beer compa-

Officials say the repeal could cost the Treasury at least \$50m (£25.5m).

The Supreme Court replied that it would consider a petition presented in August last year by the Revolutionary Nationalist Movement party calling for the annulment of elections.

ously questioned the poli.

Chamorro faces growing protest over top ministers

RIGHT-WIIG protests against the Nicanguan government spread to the north of the country ysterday as President Violeta larrios de Chamorro retabled alks with dissidents within hr ruling UNO alliance who aredemanding the resignation (senior cabinet minister.) ters, Tia Coone writes from

Manage.

Road leading to important coffee-rowing zones in the

Savadoreans

over attacks

KL:ALVADOR'S armed forces

cian to "have the situation uner control" following a sees of attacks against army

positions by left-wing FMLN gerrillas over the past two

Colonel Rene Ponce, defence

inister, told foreign diplo-ats yesterday, however, that as situation in the capital San

alvador might be 'very diffi-ult' during the next 72 hours.

station said the attacks simed

If there was no response, the

group would launch a general

medium-term".

offensive "in the short- to

The army said 12 soldiers

had been killed and 75

wounded since the attacks

began early on Tuesday morning. The FMLN claims to have killed 50 troops and destroyed six armoured vehicles.

been reported wounded.

Almost 100 civilians have

Light skirmishes continued

yesterday, but according to the

army the guerrillas appear to

be uncertain about how to pro-

reissured

By im Coone

northern Nuevo Segovia prov-ince have been blocked by former Contra rebels. They have been encouraged by local may-ors who identify with Mr Virgilio Godoy, the vice-president, and other hardliners within the UNO alliance that won last

to the provinces of Boaco,

February's general elections.
The army was used last weekend to clear barricades along the 300km stretch of road

barriers were set up by the right-wing Save Democracy Movement that wants President Chamorro to sack General Humberto Ortega, head of the army, Mr Antonio Lacayo, min-ister of the presidency, and Mr Carlos Hurtado, minister of interior. President Chamorro was due to meet leaders of the movement yesterday. Left-wing trade union lead-

ers warned this week that they "will use whatever means nec-essary" to respond to rightwing protests if they continue to spread. Mr Hurtado said on Tuesday

evening that a shadowy organisation was manipulating the dissident movement, creating "an extremely dangerous situa-tion for the stability of the country and the government". He said Mr Aristedes San-

Thursday, was arrested last Thursday, was the principal leader behind the protests. None the less, Mr Sanchez was allowed to leave for the US on Monday for "humanitarian reasons". He will receive treatment for a heart condition there and is free to return to Nicaragua, according to Mr Hurtado. Mr Sanchez is an adviser to

chez, who was arrested last

ex-Contra rebels.

The court had not previ-

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FOCUS ON SOUTH AFRICA — 1990 ONWARDS

Southern African power grid the answer to the region's economic problems

Dr Ian McRae, chief executive of Eskom, talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: Eskom accounts for some 60 percent of all the power generated on the African continent. Surely such an overwhelming dominance present opportunities for South Africa to export electricity to other countries in Africa — especially southern Africa?

McRae: A southern African power grid is the answer to the region's economic problems, since it's recognised that economic wealth is proportional to the development of energy. We're already moving quite rapidly in that direction. Political attitudes are changing and our neighbours appear to have come round to the view that basic energy provision is necessary if southern Africa is to be developed as a growth area.

Spira: Isn't one of the major problems the fact that Eskom is a semi-government body?

McRae: Government control of Eskom is light. We operate in a manner very largely independent of Pretoria. The problem lies rather in the absolute necessity of ensuring that Eskom continues to remain independent of government — no matter the composition

of that government in the years ahead.

If a future government gets into Eskom's engine room and tries to take over control, the impact will be negative for South Africa and for the whole of southern Africa.

Spira: How can Eskom safeguard its independence? McRae: Eskom must ensure that its customers are happy with the service they get. If they're unhappy, they express their dissatisfaction to the politicians, who then seek to meddle. We

in addition, Eskom must be seen to be doing what the people feel it should be doing. It must get its product to the people. The fact that two-thirds of South Africans don't have electricity is

And we must be involved in what I call "social inve education, housing, and so on. Eskom must show that it's helping in these areas.
 Finally, Eskom has to move in harmony with the political

changes. I don't think we can go into the future without having blacks in top management. And it must be done soon. A new political dispensation is only two to three years away. Spira: What vision do you have of the future South

McRae: I believe, in a political context, we are obviously moving towards common critzenship, a vote for all, as many people as possible having a say in the decision-making

cess, and human rights In an economic comest, the government is already striving towards a much-needed restructuring. We should wean ourselves away from dependence on gold and minerals and become more manufacturing export-orientated. The economy must be market driven. At the same time, we dare not ignore the views of people

like Mandela and Buthelezi.

I don't believe we should be unduly concerned by talk of nationalisation. Most now talk of a mixed economy. But what does a mixed economy mean't in many respects we already have a mixed economy as long as we focus on a market-driven content the future is compision.

We're also going to have to concentrate on socio-economic issues. Here the bottom line is redistribution. And we simply have to recognise that some measure of redistribution is essential. Spira: What of South Africa's role in southern Africa?

McRae: Southern Africa wants to create some form of common economic community. Interdependence is the key word in such a community, which could extend as far porth as the Congo, Zaire, Tanzania and even Kenya — a country which is focusing much more strongly southwards. We're also picking up sign to get closer to South Africa from Nigeria and the Ivory Coast. For the moment we must focus on the sub-Saharan countries with a view to helping them overcome poverty. Energy is providing

I was recently the first South African to be invited to a SADCC meeting — minally as an observer, then as a participant and finally as an ongoing participant. The motivation was a drive to create a common energy base. A broad power grid is a common southern African vision.

SADCC is, of course, supported by foreign aid from various countries on other continents. But SADCC is now starting to realise that aid brings with it obligations. It's beginning to cost money. As a result, there's an appreciation that South Africa can do a lot to assist the SADCC states — and save them money. The concern is, understandity, that South Africa will overpower the SADCC countries. We have to convince them that we seek

dence; that our aim is to end up importing electricity from them. We've already told them that 10 years from now we intend importing as much as 10 percent of our needs from the SADCC countries; that we sincerely wish to create wealth in those nations, with the benefit of that wealth ultimately brushing off onto South Africa. We need to convey the message that we share the con-

problem of getting electricity to the people. In South Africa, 20 million people are without electricity. We aim to ensure that 80 million people are without electricity. We aim to ensure that 80 percent of South Africans have electricity by the rum of the

Right now, there are 100 million people in southern Africa without electricity. Only 4 percent of Makawians have electricity and the figure for Zambia is 12 percent. Southern Africa will not grow without electricity. Eskom can help technologically. are grow without electricity. Eskom can help technologically, eventually making electricity an affordable commodity to all the region's people. Spira: Is the World Bank prepared to help make this vision

McRae: The World Bank's attitude towards South Africa has

changed in seep with the changing political climate here. Previous constraints have been largely removed to the extent that the Bank is fully prepared to lend money to projects with South African participation — more especially because it appreciates that our participation makes these projects more viable and the payback

And it's happening as we speak. For example, the Bank has provided funding to Mozambique for the upgrading of the Maputo power station with Eskom involvement. Zimbabwe is about to ward us a World Bank-funded contract for the upgrading of the

The Cahora Bassa link with South Africa is at present being restored and a new link with Zimbahwe is being built. The World Bank has agreed in principle to advance funds for the project, which, once complete, will have two transon lines carrying 500 megawatts into Harare.

In addition, we're involved in a feasibility study into the construction of a power link from Bulawayo into our grid.

The Namibians are looking into the possibility of developing a power station on the Cunene River and have asked if we're a power station on the Cumene River and have asked it we're prepared to take their surplus power. The Angolans, too, have surplus power and we could be interested in taking the excess

In Botswana, a study on a coal-fired station which will link into South Africa is under way.

We're also looking at a new project on the Zambezi, where we would take some of the output. Malawi, Tanzania and Zambia

are interested in participating.

Further, the World Bank has asked SADCC and South Africa to compile an analysis of electricity generation in southern Africa.

Eskom has provided inputs and the Bank has complimented us

on the quality and speed of those inputs.

Most encouraging, too, is the fact that the Bank is taking a more proactive stance by gening involved in studies to work out priorities for major development projects in southern Africa. The Bank is runking it all horsess priorities for major developmen Bank is making it all happen.

Spira: What are Eskom's threats and challenges? McRae: Low growth stemming from the domestic and global recession. It impacts on us via excess capacity, the mothballing of certain plants and worker layoffs.

At the same time, Eskom is trying to stimulate economic recovery while helping to place a lid on inflation. Next year our price increase will be well below inflation, which means that we have to run our business more sharply than ever before. And we're through exports. An enormous challenge is presented by the unrest in the townships, one of the results of which is the failure on the part

of the residents to pay for their electricity consumption. Electricity has become politicised in those areas. Accordingly, the people have negative attitudes towards electricity and to people in the electricity business. In such a climate, we can't extend electricity to the rural areas - which means no economic growth. Spira: What's Eskom doing to solve this problem?

McRae: We've working towards restructuring the whole electricity supply industry. At present every black area has its own local authority. Unfortunately, many of them are unable to provide a viable service in terms of electricity, water, refuse removal, sanitation, etc. Not only are they without the requisite expertise or infrastructure

but the authorities aren't acceptable to the communities they serve



because the people disserve with their councillors' political views and don't like the way in which the structures have been set up. the collapse of the system. elieves the solution is to create larger metropolitan

distributors by bringing the smaller municipalities together. We're not saying what the political structures should be. Rather, we're aiming to help provide an efficient supply of electricity through better use of skills and the optimisation of prices and pariffs. Government has responded favourably. The Minister of Mineral and Energy Affairs has commissioned the National Energy Council to study the recommendation and to come up with

I strongly believe that out of the unrest situation will emerge a restructuring of the system which will be beneficial to all. It won't happen overnight but we're certainly moving towards a

payment problem? McRae: People want to pay. Knowing that no-one gets anything for nothing, they feel insecure about not paying for their electricity. But the commodity for which they want to pay should have an acceptable price tag; it needs to have been received timeously and must meet the quality standards demanded. If they're satisfied that these criteria will be met, they'll pay.

There'll always be a small number who, for whatever reason,

won't pay. That's a situation that can be easily handled; you samply cut them off. The problem arise when the only option is to switch out entire areas.

Many black South Africans don't fully understand the nature

of the product. They've no confidence in the billing process. When they buy petrol, they look at the meter on the pump and know exactly what they're getting and exactly how much it will cost them. They're in control of their purchase. Electricity isn't like that. They don't know how much they're using and when the nt arrives they're surprised at the amount involved. account arrives they're surpresed at the attrount to user buys.

That's why we've developed the prepaid meter. The user buys.

a card which represents a certain quantity of electricity. He knows when he puts the card into the meter just how much he can use. It makes buying electricity simple and convenient. As the system gains increasing acceptance, supermarkets will sell electricity like soep. It cans out all the costs associated with meter reading, while at the end of the day Eskom gets its money up front and bad debts disappear.

Spira: Von've referred to the need to promote black Eskons employees into senior positions. How far are you along that

McRae: We're moved well to the point that we have very extensive training programmes for the development of skills. We're training blacks to become arisans and apprentices. Bridging programmes help them to find direction. We're training blacks across the board in all areas because our future lies in developing

these skills. Eskom has a policy we call "no potential lost" - equivalent. you might say, to an equal opportunity programme. The thrust is to seek talent in Eskom and develop it. We feel we need to move faster but must at the same time ensure that we don't throw

people in the deep end. Eskom has around 60 blacks in middle management positions

relative to a total middle mangement complement of 1 350. It isn't enough but the number is rising.

In the senior management category, where we have some 150 people, we recently appointed our first black. There's quite clearly



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broaden, as institutions begin to distinguish between individ-ual companies and particularly the managements, which are still unfamiliar.

An important pointer will be how each company's senior management handles the

round of electricity supply con-tract negotiations due in the first half of next year.

Differentiation will probably occur more quickly than with

the water companies, which

are harder to judge as they are still managing a heavy invest-ment programme.

Certain companies have been identified as mavericks

likely to move away from their current position in the league

but had to be priced within the one per cent band for political

The price of Northern, some

nalysts belives, could fall fur-

Yorkshire, generally the

most popular company, is expected to outperform, but a number of brokers also believe

South Wales has been under-

valued, and that Manweb will

slowly be perceived as less high-risk than its yield implies.

yields to move down, in line

with the historic trading range

of the water companies.

Despite the much-publicised

view that electricity will trade above water and below gas, a

strain of City opinion now claims electricity will settle at

the same level or even below,

Overall, brokers expect the

Electricity companies switch on to sell-off

David Thomas and Juliet Sychrava on the price tag for Britain's latest privatisation

HE TURMOIL in Britain's ruling Conservative party yesterday overshadowed the unveiling of the issue share price in the country's 12 regional electricity companies

The sell-off is likely to be the last of the Thatcherite privati-sations, whatever the future of the prime minister. But Mr John Wakeham, the energy secretary, yesterday sought to dismiss the impact of the conservative leadership ballot on the electricity sale. He argued that the conser-

vative leadership rumpus has had no discernible impact on the market; assing that both leadership candidates supported the sale; and said Tues-day's leadership ballot had not impeded the successful completion of the underwriting.

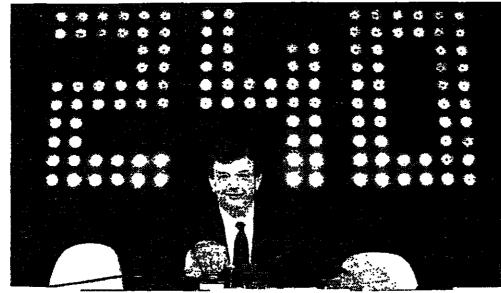
Yet the fact remains that the offer yield - a weighted average of 8.4 per cent for the twelve companies - was fixed before the current turmoil in the government had settled

Government advisers have stressed throughout that they would pitch the yield by reference to those fixed for the pri-vatisation of the water and gas industries, the nearest comparable utility stocks. As of Tues-day night, water's forecast yield was 7.6 per cent and gas's

7.1 per cept. Compared with water the range of regional company yields is a relatively narrow

one per cent. The yields are staggered in order to create a level playing field by compensating with more generous yields those companies with weaker economic bases or less enthusias-

tic investor reaction.
The average yield of 8.4 per cent, however, may appear high relative to water and gas. But if the expected 10 per cent premium on the fully paid price for a privatisation stock



Share issue gets a showbiz launch

THE City shrugged off the leadership turmoil in the gov-ernment yesterday by under-writing the £5.2bn flotation of the 12 regional electricity com-panies, writes Clare Pearson

Mr John Wakeham, energy secretary, confirmed a 240p common share price for the sale, which has proved one of the most controversial and tortuous of all the government's privatisations. The energy sec-

is achieved, that would bring the electricity yield down to 7.6 per cent - precisely in line with that of water. If the shares do go to a 10 per cent premium the companies should end the first day of trading at 364p, City analysts expect. But how the companies initially perform will be constrained above all by the relative perfora showbiz-style launch (pic-tured above) in a Loudon

at small investors.

The shares have been priced

mance of water and gas shares, and by local investor demand. Both water and gas shares are currently trading near the top of their range, making elec-tricity a very attractive buy,

The electricity companies have so far spent £66.5m on the privatisation. The cost to the government, which is likely to run into hundreds of millions of pounds, has not yet been published. Observer, Page 18; Privatisa-tion analysis, Page 21

Since institutions will initially be short of stock, analysts expect the regional companies to begin trading in a narrow band. In addition, both the top and bottom ends of the yield range will be squeezed by switching from the comparable

BRITAIN IN BRIEF



Nissan to raise butput by 45%

Nissan, the Japanese car maker, is planting to increase output at its notth of England assembly plant by 45 per cent next year to 110000 cars from

table of yields.

Most brokers agree, for example that Seeboard – the electricity company supplying southern England – should have had a higher yield but 76,000 in 1990. \
Nissan Motor Hanufacturing (UK), the Japanese group's UK subsidiary, said that it was planning to export around 70 was aggressively priced because local demand for the shares was expected to be per cent of output chiefly to continental Europan markets but also to other overseas markets including apan and strong.
Northern, on the other hand, should have had a higher yield,

Nissan is planning to export around 10,000 cars year from its UK assembly plait to Japan and Taiwan, he first move by a Japanese chick maker to ship cars from Europe to Asia. Expets to

Asia will begin next par.

Herbert Snith cleared

City solicitors Herbert mith has been cleared of professional misconducby the Solicitors' Complains Bureau following a compaint made by the Department Trade and Industry aboutts representation of the Al kyed brothers during their 198 takeover of the House of

Fraser.
The issue was referred the Law Society in March the Trade and Industry Secretary following criticis of Herbert Smith in the DT inspectors' report on the Hose of Fraser takeover.

Recession fear for Scotland

The Scottish economy, which has been performing better than that of the UK as a whole in recent months, is now moving towards recession. the Fraser of Allander Institute said. The Glasgow-based institute, which is Scotland's econom forecasting body, shows that a majority of manufacturers are pessimistic about their prospects, with export sales weakening, partly because

Apprenticeships abolished

Traditional apprenticeships have been abolished by ICI Chemicals and Polymers, Shell and Associated Octel in an experimental joint venture to improve the quality and calibre of young technicians and chemical process operators in Cheshire, north-west England Instead the companies have

launched a new type of "technical studentship" for 16 to 18-year-olds to combine a broader range of full-time education and industrial training

Business in the north-east

Business confidence among medium-sized unquoted companies in north-east England and Cumbria has plunged since the summer but a sharp difference in emerged between businesses with under 20 employees and

A survey of 200 businesses for Investors in Industry (3i), the investment bank, by Graham Bannock and Partners, has revealed that 65 per cent of small compar still plan to increase investment, against 53 per ing to cut investmen

however, in the six mont since the last survey. Then, 56 per cent were forecasti 40 per cent now.

Construction orders fall

Construction orders placed with British contractors fell sharply during the three months to the end of September, according to figures published by the Department of the

The figures show the recession in the construction industry deepened during the Orders during July, August

and September were 7 per cent lower than during the previous three months and 14 per cent lower than during the corresponding period last year.

Woting class definions

A High Cd judge is being asked to die whether, as a matter ow, the working classes still st.

The issue's arisen because Westminsterty Council wants to be to sell 532 flats in Pimilto anyone living or worig in the area.

The Duke destminster's Grosvenor Est, which leased the land the council, accepts that sidg tenants with long lease in buy the freeholds of the last but objects to the cd il's plan to grant long leaf to new tenants.

The Duke and fellow trustees of the Ese contend that the council is il bound by a covenant in t1937 lease that the flats can based as "dwellings for the king



Duke of Westminstrowner of Grosvenor esta

The Conservative-controlle council, headed by Lady Porter, argues that "dwelling for the working classes" no longer has any meaning because, it contends, society today is, for housing purpose

The Estate's response is that the covenant is still effective on the basis that the phrase "working classes" is to be construed as meaning persons in the lower income

Unit trust investment low

Trading in unit trusts returned to a more normal pattern last month after two successive months of very heavy dis-investment in units and substantial net outflows of funds from the industry.

Some £653.8m worth of units were bought by investors in October compared with only £511m in September and £593m in August.
The level of investment,

however, is very much below the average monthly investment experienced in the urst seven months of this year.

Redundancies br architects

re than a quarter of British hitects are being forced take substantial endancies as a result of thecession in the cotruction industry, iding to a survey uhhed in the Architects

Apird of the companies reved that turnover had falley between 10 per cent and per cent and workloads had dined by between 20 per ce and 40 per cent in many stances. Twenty six per ce of those interviewed said th were making computy redundancies Almostalf of companies expectes further fall in

TV satellites for sale

Shareholders of BSkyB, the merged satellite television company, are willing to sell British Satellite Broadcasting's two high power satellites to another user for a fair price.
A senior executive at Mr
Rupert Murdoch's News International, which owns 50 per cent of the venture formed from BSB and Sky Television, says there is no question of

Man held on finance charge

sterilising" the satellites 50 that they cannot be used by a potential competitor.

A man was has been arrested on suspicion of offences under the Financial Services Act, following an investigation by the Stock Exchange's insider

the man, who was not named, was later released on police bail until January 16. The Stock Exchange said he was suspected of offences under section 47 of the Act, which covers false markets and market manipulation.

The arrest is believed to be connected with allegations of an illegal "bear raid" on the shares of Erskine House, the office equipment distributor, in August.

Tour company in receivership

American Airplan, a small tour company specialising in low-cost flights to the US, has gone into receivership. About 50 holidaymakers at present in the US on holidays booked through the company will be able to continue their holiday under the bonding scheme pperated by the Association of British Travel Agents. The company's collapse is latest in a series of failures hong travel companies, hough poor management ati marketing were blamed id American Airplan collapse.

Equity in piptest on ads

The goduction of television ercials may be disrupted from lanuary because of a boycot by Equity, the actors' union. The union is protesting at an attempt by employers to charge agreements on fees for reper showings. Advertising agencies and

clients believe the growth of satellite and cable services, may escalate fees substantally.

Employers said they believed that fees for stablished actors taking part in advertising campaigns on independent television might rise from alout £7,000 per dvertisement to about £25,000 if the agreement is not

Ava Gardner mementoes sold

Film fans turned out in force to spend well over £300,000 on mementoes of the late star Ava Gardner. They thronged Sotheby's New Bond Street saleroom in London to bid for the furnishings and contents

of her elegant London home. The sale totalled £346,065, well in excess of the estimates Sotheby's are also to sell the actress's jewellery next month and they had expected the combined sales to total between £400,000 and £600,000.

Cheea football ground threat



Liverpool's Kennyalglish clinching the 1986 first divi-sion championship ainst Chelsea at Stamford Bridge

The future of Chelsea stiball Club's Stamford Bridge ground in London was in doublesterday after Mr Chris Patten, the secretary of state for tenvironment, reinstated planning permission to replace the and with houses, flats and offices. The decision was a suck for Mr Ken Bates, the chairman of Chelsea Football Club, ich made a form offer for the site on monday. Mr Bates has inning permission for a rival development acheme, including hots! Telsure contra and according to the site of the site of

yield of 8.4 per cent, which is intended to be in line with the hotel, where an electronic expected yield of 7.6 per cent screen flashed up the 240p. He announced that 7.3m on the water companies. people had registered their

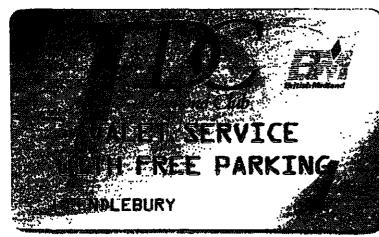
interest in buying shares in the flotation. It marks the first leg of the sale of the electricity industry, which is expected to be the last privatisation aimed

according to analysts. The analysts, however, expect early switching into electricity to narrow the spread between the utilities.

water companies.

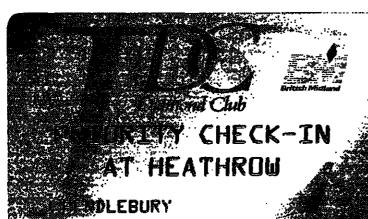
But, most brokers agree, the yield spread will ultimately

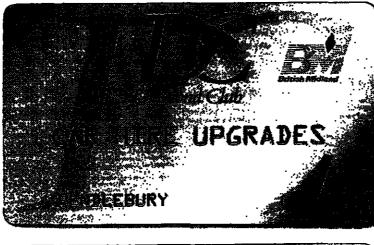
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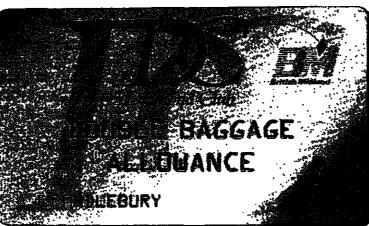


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Even becoming a member could hardly be simpler. All you need are four *Car valet service with free parking applies to Heathrow only

British Midland boarding passes and an application form.

Frequent travellers can also qualify

for Diamond Club lounge membership, which brings with it a further series of benefits, including complimentary refreshments, TV and newspapers, and business support services such as fax machines, teletext and photocopiers.

You'll even be able to cash cheques at

our ticket sales desks.

In short, Diamond Club and the Club lounges have been designed to mee the genuine needs of the frequent flyer.

Which makes them, just like British Midland, worth thinking about.

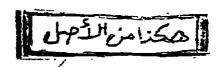
Seriously. Diamond Service M British Midland

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or sale

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Wakeham

to lead

survival

campaign

MR JOHN WAREHAM, the

men now entrusted with leading the campaign to save Mrs
Thatcher's political life, has
always been there when his

prime minister has needed him. She will require his calm,

determined temperament more

than ever before over the next

few days. Mr Norman Tebbit, vari-

ously described as the Prince of Ponders End and the Ching-

ford skinhead, is better known

ford skinhead, is better known for putting the boot in. His bare-knuckle approach to the rough and tumble of political controversy has little in common with Mr Wakeham's reflective style. But Mrs Thatcher is hoping that, together, they will make a

together, they will make a winning team. Mr Wakeham is the man said to have "risen without

trace" through the ranks of

Mrs Thatcher's successive governments. Though his standing in the political hierarchy has apparently waned on occasions, he has remained a close,

loyal and supportive lieuten-ant of the prime minister. He has Mrs Thatcher's un-qualified trust and affection

The energy secretary, un-eremoniously bundled into

at post to make way for Sir

coffrey Howe as leader of the bannons and Lord Privy Seal, as largely unknown before

to Brighton bombing which kled his wife and perma-

te was first elected to the Comons in 1974. After spend-

in five years on the back-

bethes he was made a junior wib on the election of Mrs

Thicher as prime minister,

andy the summer of 1983 he hadbecome chief whip. He

desched his role as "stopping

Her Majesty's government doin silly things."

MisVakeham became leader

of the Commons and then Lord

Presient of the Council in

1987,and was made energy

He said to be "good with

the pine minister", spending hours rguing her out of fixed

positios and doing it without a hints impatience. Accord-ing toone colleague: "You

have towork hard to quarrel

with Jon". Not swith Mr Tebbit, who

is not be known for his con-

template style. A former chairmai of the Conservative party ancabinet minister, Mr

Tebbit is been called the

He hashad his ups and

downs wit Mrs Thatcher over

the years ad, after Mr Nigel

Lawson regned as chancellor in 1989, erned the prime minister the it was "danger-

ous for a aptain to appear semi-detachi from the team".

as a minor reelt over government's plan to admit Hong

But aboveall he remains

Kong resident into Britain.

Last year e led what ended

secretry this summer.

buily injured him.

and the feeling is mutual.

PM's defiance threatens bloody conflict

Thatcher's deliant decision yester-day to ignore the advice of the Conservative party's grandees threatens the bloodiest conflict seen in British politics for a generation.

Many on both sides - the sensible

rather than the deeply partisan -believe that at the end of the conflict it may be impossible to heal the wounds. The party inherited either by Mrs Thatcher or by Mr Heseltine will be totally split. The government may well find that it is impossible to

It was this spectre that persuaded many at Westminster yesterday --including a majority in her cabinet -- that Mrs Thatcher should have rescinded her decision to fight on.
An MP who had voted for her on the first round, but had resolved to switch to Mr Heseltine on the second, put the case. If Mrs Thatcher withdrew there would be a "gentle-manly" contest between Mr contest between Mr Heseltine and either Mr Douglas Hurd or Mr John Major. Whoever emerged victorious would invite the

Business as usual

at the nation's

front counter

A SMILING Mrs Margaret Thatcher swept into the Com-

mons yesterday to give a stud-ied "business as usual" display

from the government front

bench, it underlined her deter-

mination to cling to the office

of prime minister. Her account of the formal

ending of the Cold War at the

Paris conference on security and co-operation was delivered

in confident tones which belied

the strife raging among Con-servative MPs over securing her removal from 10 Downing

Mr Neil Kinnock, the Labour

leader, optimistically adopted

the style of a prime minister in

waiting. Today he launches a

debate in the Commons on a no confidence" motion which,

if carried, would dismiss Mrs

Thatcher and her entire gov-

Mrs Thatcher's current difficul-

ties did not deter Mr Paddy

Ashdown, leader of the Liberal

Democrats. There were some

shouts of "shame" from the

government benches when Mr Ashdown referred to the forth-

coming conference of European Community leaders on political

union and insisted: "It cannot

be good for our country to be

represented by a prime minis-

and a government that has lost

that Mrs Thatcher's contribu-

tion to the improvement in east-west relations was some-

thing she could regard with a

certain pride and satisfaction as she looked back on the "twi-

light days of her premiership".

The prime minister hit back

by recalling that in the 1970s

Liberal MPs had kept a minor-

ity socialist government in

Mrs Thatcher claimed that

months, indeed years"

"for many, many

He acknowledged, however,

ter who has lost her

His decision not to gloat over

ernment from office.

loser to join his cabinet. The party would thus have a platform to reunite on.

It was a perspective shared widely by the MPs who scurried through the corridors of Westminster, con-sulting friends, giving their views to party managers, and chatting to journalists. Senior ministers in Mrs Thatcher's

government - who came to sit beside her in the Commons yesterday afternoon - said the perspective was shared also by the chancellor and foreign secretary. Both thought the prime minister should stand down. But neither was

prepared to quit her cabinet to force her. Once they decided that - and they remained as usual in close telephone contact - there was little point in refusing to act as her spon-Nor was it clear how many of the

other cabinet ministers who filed one by one into the prime minister's room at Westminster were prepared to tell her what they were telling

ter had not been so bad, and, taking up Mr Ashdown's refer-

ence to "twilight", she said:

"Please remember that there

Thatcher loyalists on the

government benches vied with each other to volunteer glow-

ing testimonials, headed by Mr

Toby Jessel (Twickenham), who announced that the execu-

tive of his constituency party

wanted her to carry on as

Mrs Thatcher assured him:

"I want exactly what you

A shopkeeping analogy came

from Mr Geoffrey Dickens (Lit-

tleborough and Saddleworth),

who, in welcoming Mrs

Thatcher's return "in triumph"

from Paris, said he had to report that "one or two people

have been tampering with the

The prime minister was

happy to agree that "stock con-trol" was vital to the running

of any successful business.

An independent tribute to

Mrs Thatcher was provided by Mr James Kilfedder (UPUP,

North Down) who described her as "the most eminent

prime minister of the century".

Invited by Mr Roger Knap-man (C, Stroud) to continue to

minister readily agreed to do so, saying: "It requires great

and I believe this government

has both and will continue to

Mr Tony Banks (Lab, Newham NW) delivered the

final verdict on the prime min-

ister's performance from the Labour benches.

will admire her guts, although I am not sure they will look

very pretty when they are

spread out over the floor".

He said: "The whole House

strength and great resolve -

bat for Britain

stock in your absence

are 24 hours in a day".

prime minister.

Most believe she should go. It is far less certain how many were brave or foolhardy enough to inter-rupt her exposition of how she intends to run her campaign.

From the prime minister's camp the perspective could not have been

more different. She is a fighter, we were told again and again. She had won more votes than Mr Heseltine. Why should she, rather than he, step The "men in grey suits" who

thought the prime minister should withdraw for the sake of party unity were treated with angry contempt.
The campaign managers who told
her that she would lose in a second
straight fight with Mr Heseltine found themselves out of their jobs.

Mrs Thatcher's position was helped by a split in the executive committee of the backbench 1922 committee. When it met yesterday morning, loyalists tried to pre-empt any attempt to force her hand by proposing instantly that it should advise Mr Heseltine to withdraw.

eeting ended inconclusively.

The message delivered to Downing Street by Mr Cranley Onslow, the chairman of the 1922, carried no clear recommendation. It said only that the general view among Tory MPs was that Mrs Thatcher should allow other contenders from the cabinet to enter the race. She updated a lit was left to Mr Tim Renton, the chief whip, and Mr Kenneth Baker, the party chairman, to tell Mrs Thatcher that the mood in her party inet to enter the race. She ignored it. was shifting farther from her.

Lord Whitelaw had already passed on his view - that Mrs Thatcher should make a dignified exit - to Mr Renton. Many Tory MPs had told the chief whip and party chairman that they wanted someone else to stand against Mr Heseltine, preferably Mr Hurd or Mr Major. We can only guess as to how forcibly they were prepared to put that case. From Mr Norman Tebbit came the

view that she could win and win convincingly next Tuesday. The organisation of her campaign had been the weakness in the first round. Mr John Wakeham was promptly given charge of what will be a strengthened and expanded

For many watching from the side-lines all of this was unreal. "It is not about numbers," one minister said. "It is about salvaging something from all this." He was pessimistic about the chances of that. Mrs Thatcher is expected to turn the next few days into a battle for the soul of the Con-

servative party.

As she said earlier this week, she regards Mr Heseltine as a corporatist. and an interventionist who would wreck her inheritance. He is also, in the prime minister's view, a European federalist, who would submerge Britain's sovereignty and identity in a European super state.
That is what she is fighting for.
Yesterday she also revealed that she has not lost her political instincts, when she agreed that she would consider further concessions on the poll tax. But if she wins she may well

already extracted lomises that, if she wins, the cabine will decide on the policy towards turope which Mrs Thatcher will take to next month's intergoverniental conference on economic ad monetary

which.

Some of Mr Hurd olleagues doubt the value of any sto commitment. Mrs Thatcher's ision of Europe - of co-operatio among powerful sovereign states - is not powerful sovereign states - is not one that for long remains suceptible to neat Foreign Office companies. If Mr Heseltine wins - at if his demeanour yesterday is are guide he is extremely confident - the hopes for unity will be great. He, at least, will offer a fresh toe, a boost in the opinion polls, a cance for the Companyatives to some for the Conservatives to sape events rather than react to then.

He will also face an embitted minority who will see him as he traitor who assassinated the programmister who had given the pay three successive election victories

find it impossible to unite her party. It is thought that Mr Hurd has Heseltine back on the trail with barely a pause

MR Michael Heseltine's campaign moved back into action almost as soon as the

A final trawl through the Westminster lobbles just after lipm on Tuesday night was followed by a radio interview before 8.30 yesterday morning. He took the opportunity to move the campaign on by crit-icising the immediacy of Mrs Thatcher's announcement that she would stand in the second round. "I would not have done

that," he said. "We are talking about whether the cabinet has a role in the way this government is run, whether the elder, experi-enced voices in the party who often play a big role behind the scenes could not have had a chance to explore the options and take the temperature." In arithmetical terms, if Mr Heseltine can persuade just 18 of Mrs Thatcher's 204 supporters not to vote for her, he will have deprived her of the neces-sary winning minimum of 187 - just over half the 372 Tory

For his own victory next Tuesday, he must add 35 to his

MPs who make up the elector-

Mr Michael Mates, his campaign manager, said that some Thatcher in the first ballot would switch loyalties.

"I think he's going to get some more votes in the second round. I have been told so by

Although Mr Mates refused to discuss the numbers that might be involved, there were reports that even by the end of yesterday morning 10 MPs who voted for Mrs Thatcher in the first round had told Mr Heseltine's campaign team that they would vote for him next time. Mr Tim Raison, the former

believed that the 16 absten-tions in the first round would

ond round would be against Mrs Thatcher or against a new "stop Heseltine" candidate with Mr John Major, the chancellor, being most frequently mentioned as a possibility.

But his advisers were also conscious that it would not necessarily be to his advantage

effectively be a public competi-tion with Mrs Thatcher. In spite of the claims of both

Others agreed that Mr

also tend to go to Mr Heseltine next week.
Inevitably, the Heseltine campaign was in lower gear for much of yesterday, when it was not clear whether the sec-

The next critical test will be today's debate on the Labour party's censure motion on the

With Mrs Thatcher set to perform a set piece, some of Mr Heseltine's key supporters have been urging him that this is an ideal opportunity to demonstrate his prime ministerial qualities and skill at attacking the Labour party, and to help prevent a mood building up in the prime minister's support.

to take part in what would

teams that MPs were coming over to them, the view of some MPs campaigning for neither was that Mrs Thatcher's sup-Mr Heseltine

Heseltine would lose some votes of those who had tried to force a second ballot for a vider choice of candidate, but helieved that those were more likely to turn into abstentions rather than votes for Mrs Thatcher in the second round. The momentum created by seltine's campaign so far seems to be working to his advantage. "He just needs to do more of the same," commented one MP.

Alison Smith

loyal to Mrs hatcher's politi-cal cosed and hares her com-bative style. Michel Cassell

2.92

2.91

2.90

2.89

Rumour follows rumour Calm prevails as sterling gains 2 pfennigs down in the tea room

Alison Smith taps the Westminster barometer

THE political barometer swung wildly through-out the day at Westminster yesterday, with rumours of resignations and candidactes heing overtaken almost as soon as they were heard.
Amid the fevered discussions

of who had been to see whom and to what avail, the crucial question for right-wing MPs was whether Mrs Thatcher, or someone else, particularly Mr John Major, the chancellor. was the most effective candidate to stop Mr Michael

"She's the only person who can beat Michael Heseltine that's the mood in the tear room this morning," com-mented one loyalist MP who became an MP in 1987. Others from the same intake,

however, said they believed that while, if Mrs Thatcher stood, she would win. "she won't walk it". They talked wistfully of a potent anti-Heseltine campaign centred on Mr Douglas Hurd, the foreign secretary, or Mr Major, "it doesn't matter which" Others believed that the

fault in the first round lay not with Mrs Thatcher but with her campaign. Even before the appointment of Mr John Wakeham, the energy secretary, in place of Mr George Younger, as the campaign manager there were signs of a change of tac-

tic.
"We forgot we were politicians, we have to persuade peo-ple," said one. "This time we have to go round and talk to people, find out why they voted how they did." Proof of the change of mood came when Mrs Thatcher went straight from her afternoon statement



"Same time next week, then?"

flesh in the tea room.
Throughout the morning there had also been strong indications of a pro-Major campaign. "There's a good current running in favour of Major." said one loyalist minister. "I'm just not sure that it's good enough to enable him to

By early afternoon, with reports of crowds in Downing Street and a meeting between Mrs Thatcher, the party managers and her own campaign managers, even some of her high-profile supporters were talking in terms of her standing down in the next round, to have some say in determining

the succession. "Til vote for her if she stands again," said one, adding unen-thusiastically "and I'll cam-paign for her. But if there's a serious chance that she would be defeated, I think that many of her friends would want to

But the despondent verdict of one close colleague - "In my judgment, she's likely to continue with the contest" was swiftly followed by unmistakeable tones from Downing

"I fight on, I fight to win," Mrs Thatcher said on her way over to the Commons. In the Commons chamber, she also made it clear that she did not believe she was at the end of her political life.

But at Westminster these days MPs are getting used to believing six impossible things if not before breakfast then certainly before dinner. The prospect of a terminal visit from the "men in grey

suits", the representatives of the party who would tell her she must go, was finally dis-counted after her nomination, proposed by Mr Hurd and seconded by Mr Major, had been

Only then did MPs accept that she would not be resigning yesterday evening. For some, angry at the way she had crippled the potential chances of Mr Hurd and Mr Major, that result was accepted with less equaninity than the end of the Thatcher era about which they had been happily speculating just a few hours

Both among the undeclared and in the Heseltine camp by yesterday evening the common reaction was: "It she's stand-ing, then Michael's won." But as the mood swung from "set fair" for Mr Heseltine to "stormy" there was only one

FINANCIAL markets reacted calmly yesterday to the uncer-tainty about the outcome to the Conservative leadership election. Sterling strengthened by more than 2 pfennigs during the day, while gilt and equity

prices moved up.

Mr Nick Parsons, group economist at Union Discount, a discount house, said: "There is only one way you can view a stalemate, and that is with equanimity"

equanimity."
Other onlookers said
Britain's decision last month to
join the European exchange rate mechanism (ERM) had helped to underpin the value of sterling, preventing a slide. "Without the ERM, we could have been in a sterling crisis." said Mr James Barty, an economist at Morgan Grenfell, a merchant bank.

He said Britain's membership of the mechanism, by pro-viding fixed limits for sterling, had "lent credibility" to the

pound in the eyes of foreign investors. Sterling closed last night in London at DM2.9175 against the German currency, compared with just over DM2.89 the previous evening after the result of the Tory leadership

hallot had been announced.

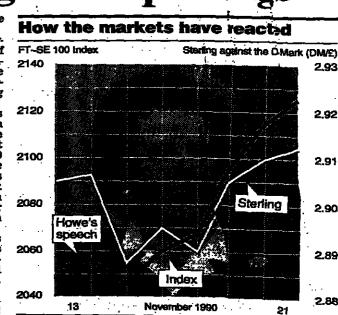
Against the dollar, the pound closed at \$1.9685, slightly above Tuesday night's level. The London stock exchange took its cue from the firmer pound, with the FT-SE index closing at 2,126.3, up 11.1 on the previous night's close. The current effective floor for sterling within the ERM is about DM2.84. Many foreign

exchange traders, however, believe Britain will soon switch from its 6 per cent band within the mechanism to a 2.25 per cent band. That has encouraged traders to invest in forward contracts that gamble

tively adding to the pressure holding up sterling's value. Yesterday's holiday in Ger-many, and the prospect of today's Thanksgiving celebra-tions in the US, reduced the level of world trading in for-eign currencies, contributing

to market calm.
In the gilt-edged securities market, prices edged up, with the December long-gilt future contract being quoted last night at 85.30, as against 85.09 yesterday morning. The increase in gilt prices was driven by evidence of recent weeks that Britain is in a recession and that the 14 per cent base rate will come down

soon, decreasing gilt yields.
"The economic situation is overwhelming, and this is what the markets are concen-trating on," said Mr David Mackie, a bond analyst at J. P. Morgan, a US bank.



Mixed grilling from the jaws of media 'sharks'

THE PRESS has had a very mixed Conservative leadership campaign. You can take your choice of leaders and front page leads to cover almost every eventuality from Thatcher to Heseltine and Hurd and even further - on the wisdom of having a leadership contest for a sitting prime minister in the first

place. For Paul Johnson in Saturday's Daily Mail it was the press itself that was the "Something dark and sinister has

been overtaking large parts of the Brit-ish media during the past week - a paranoid determination to get rid of the prime minister at any cost, or at least damage her beyond repair," said the former editor of the New States-

It was not, be conceded, a conspir-acy, merely a rush of the Gadarene swine towards the cliff, an excited, mindless mob instinct of journalists consistent forecast: the politimindless mob instinct of journalists cal temperature would continue to rise as fast as it has been doing this past week.

"A feeding-frenzy of media sharks who believe they have tasted blood " and who are out to Get Thatcher," wrote the journalist notorious for

understating his case.

Lord Rees-Mogg, former editor of The
Times, chairman of the Broadcasting
Complaints Commission and columnist for The Independent saw things quite

differently.

Journalists, he argued, have very little influence over the outcome of an election where the electorate totals 372 fairly sophisticated voters, although they may be influenced by public-opin-ion polls warning of the threat to their seats if the current management of the Conservative Party survives.

"No one is the least interested to know how journalists who do not have a vote would vote if they had one," said Lord Rees-Mogg.

"Weep your eyes out, Peregrine Worsthorne and Andrew Neil. Your leading articles, composed with such loving care, do not have as much infraence as

some old fashioned reporting. He called as many Conservative MPs as he could reach, and correctly identified an important groundswell of opinion mov-ing in Michael Heseltine's favour. ing in Michael Heseltine's favour. Three hours before Wednesday's amouncement, his political nose was sniffing the air and detecting a move back to Mrs Thatcher which led him to pronounce a Thatcher win but not one hig enough to avoid a second ballot.

One of the most interesting aspects of the national press coverage has been the lack of unanimity of the Murdoch press, even though Mr Rupert Murdoch, chief executive of The News Corporation has been for many years a devoted admirer of Mrs Thatcher.

Both The Sunday Times and Today came out in favour of Mr Heseltine. Under the headline The End For Lady Luck, Today argued that it would be in the best interests of its reeders if Mrs Thatcher went now. And The Sunday Times bid Mrs Thatcher "a reinctant farewell."

The Times, hower, presented The Case For Thatchr, and The Sun unveiled The Adulter, The Bungler and The Joker beind the Heseltine campaign before arning on Thesday that it would be wrug for the nation to find itself with a pine minister who was not even in the overnment team at the time of the lasteneral election. "It is wrong for the country It is breaking faith with the electore," said The Sun.

Sun.

The only certain winer on Wednesday – at least according to itself – was the Press Assocition, the UK

was the Press Assocition, the UK news agency.

Chris Moncrieff, the A's legendary political editor, filed thereal story the result — from outsic committee room 12 to newspapers at broadcasters around the country at 8.32 and 46 seconds. He was 17 second ahead of Independent Television New and no less than 51 seconds ahead the BBC.

Raymondinoddy

UK NEWS - THE CHALLENGE TO THATCHER



Grey mood at Number 10 relieved by men in coats of many colours

Number 10 at 11.54 yesterday mu-ing, smiled through gritted the and quickly went inside, wes

and quickly went inside, ytes Richard Lapper.

She spent the next three purs closeted with advisers before iterating her commitment to still in the second round of the electis for the leadership of the party. fight on, and fight to win."

of Downing Street all day yesterday.

None was counselling despair, but
enthusiasms appeared muted. Mr
Norman Tebbit, who spent well over
2½ hours with the prime minister,
had told reporters that Mrs
Thatcher "has already made her
intentions... very plain." The
mood at Number Ten, said Mr Tebbit, was "blue-suited".

A grey-suited and silent Mr John
Wakeham, the energy secretary, and

Mrs Thatcher's new campaign manager, had left Downing Street at about 2.30pm, holding his right arm limply aloft in an apparent gesture of triumph, and giving a thumbs-up sign to reporters. Mr Wakeham arrived shortly after Mr Tebbit at 12.20 and spent just over two hours with the party leader, Rariier, Mr Tony Favell, MP for Stockport, and Mr John Major's for-mer parliamentary private secre-

tary, who resigned after Mr Major took sterling into the ERM last month, paid a quick call to Mrs Thatcher to deliver a letter. "You needn't ask what's in it," he said. Mr Favell, who is sympathetic to the No Turning Back group of MPs, and an opponent of ERM membership, quipped "definitely no turning back".

Other visitors included Mr Timothy Renton, the chief whip, and Mr

Voicing his support for Mr Douglas Hurd, the foreign sec-

retary, as the best possible can-didate, he said: "Douglas is the

man who could unite the party

and lead us to victory."
Mr Conal Gregory, Tory MP

for York, the most marginal seat in the country, was uncommittal about his voting

intentions, but said support in

his constituency party for the

However, he said he had

found much concern, particu-

larly among younger members, that Mr Heseltine was better than Mrs Thatcher at present-

ing the Conservatives as the

party of Europe.

Mr Gregory would not rule
out voting for a third candi-

date, but echoed the pervasive

anxiety over how damage the

contest was inflicting on party unity.
"I hope that one of these two

pride and decide in the inter-

ests of party unity not to press this to another election," he

Battersea, voted for Mrs Thatcher in the first round,

but after the result was

However, some Tory MPs'

Mr John Bowis, Tory MP for

two candidates was divided.

George Younger, who later announced that he had resigned as Mrs Thatcher's election campaign manager for business reasons.
Outside, the mood was distinctly funereal, with bouquets of flowers. assorted tradesmen and retainers arriving and leaving with steady

regularity. Mr Dennis Thatcher, sporting a grey suit and a brown trilby, left Number 10 briefly, before shambling back at just before 2.40.

deliver a leather armchair.

A cold afternoon became colder and it began to drizzle. Just after 3pm, with the expectation mounting about an imminent appearance by Mrs Thatcher, two plumbers in blue boiler suits left Downing Street and walked towards Whitehall carrying a gold-painted ballcock. "Even the toilets have stopped working, noted one reporter.

WORLDWIDE REACTION

Mixed opinions shown by the world's media

TWILIGHT for Mrs Thatcher? mann Tiedje, editor of Ger-That was the tentative forecast yesterday offered by a New York Times editorial, writes Lionel Barber from Washing-ton. It declared that her narrow failure to win endorsement as party leader was a "tower-ing failure for a sitting prime minister with a towering world

reputation." The Washington Post remained cautious. Mrs Thatcher's inadequate victory over Mr Michael Heseltine left her "severely weakened" and on the defensive. But, like most of the rest of comment and analysis in the US media, the Post declined to speculate on the ultimate fate of Mrs Thatcher, one of America's staunchest allies over the past

The striking impression is how little thought the US has given to what life would be like without Mrs Thatcher in Downing Street. The press and television remains preoccupied with the Gulf crisis, and news of the Conservative party lead-ership battle has had to compete Mr Bush's tour of Europe,

and the Gulf. Slowly, however, it has begun to sink in that if Mrs Thatcher departs, the US will lose its most steadfast European ally against President Saddam Hussein of Iraq. Even if British policy does not

change, the tone probably will Profiles of Mr Heseltine have begun to appear, although many tend to dwell on his handsome looks rather than his actual views on Europe and

The Wall Street Journal avoided comment yesterday, but a lengthy analysis con-cluded that "a united Europe" was the big issue that split the Conservative party and led to Mr Heseltine's bid to topple her from the leadership. The message was clear: "Churlish attitudes towards European economic integration have become a political liability."

Reaction elsewhere in the world ranged from horror at the prospect of the Iron Lady being toppled, to relief that someone more sympathetic towards Europe might get in to Number 10.

"She is a colourful headline figure," said one German edi-tor. "Mrs Thatcher has given us many beautiful headlines," If Mrs Thatcher was looking for inspiration from continental Europe, she could do worse than turn to Mr Hans Hermany's top-selling daily news-paper, Bild.

Mr Tiedje said yesterday: "I believe she will survive. She will come through. If she can get through the winter, she

could even stay for another legislature period."

Mr Tiedje's tip was that "Mrs Thatcher will try to save her-self through a foreign policy event" - a war with Iraq. "If the balloon goes up in the Mid-dle East, the English will be involved. Her popularity will explode. And immediately afterward, she will call a general election " Meanwhile, the Belgian

press was yesterday predicting her imminent fall from power. The only clear winner so far, said La Libre Belgique, was Europe. There are men in her cabinet, "who are calmer and more phlegmatic than those who have resigned to protest their European faith and who continue, gently and with discreet patience, to bring the UK closer to the continent".

In the French press, Mrs Thatcher was officially promoted to the pantheon of those worthy to be compared with General Charles de Gaulle.

Mr Michael Heseltine, meanwhile, will have to content himself with the more modes end of the comparison. "Mr Heseltine has acceded to the rank of statesman by the single fact of having made the Iron Lady stumble," said Le Monde, the left-of-centre paper.

Japanese interest in the torments of the Tories surged after the results of the ballot were reported, but it did not prime ministers typically have little power and are often kicked about by the ruling party, there was no great shock at the travails of Mrs

Thatcher.
The conservative Yomiuri Shimbun, Japan's largest newspaper, devoted much space to explaining the arcane voting procedure and con-cluded that the Heseltine snowball would grow.
The Asahi Shimbun, the

most liberal of the leading national dailies, said that the result of the ballot made it inevitable that her prestige would fall and her influence in international affairs would decline, even if she survived But by late last night, the story had been relegated to a minor item on television news

programmes.

"With regard to twilight, there are 24 hours in a

Mrs Margaret Thatcher responding to claims her premiership is in its twi-

'i would not have done that. We are talking about whether the Cabinet has a role in the way this Government is run. whether the elder experienced voices in the party who often play a big role behind the scenes could not have had a chance to explore the options and

take the temperature." Mr Michael Heseltine on the prime minister's quick declaration she would stand

'Out of the 152 who voted for him I think some voted in the prospect, not of great enthusiasm for Michael, but with the prospect that someone else would come torward I think his vote might well flake away.'

'The Prime Minister's decision to go ahead on the second ballot is justified and correct. It would be an extraordinary proposition that the winner on the first ballot should stand down.

The party wants to unite behind a leader. They will unite behind the leader. That leader will be Margaret Thatcher." Mr Kenneth Baker

'She may be having the odd chat but there is no orchestrated move to make her change her mind."

Sir Marcus Fox

'It looks as though Heseltine is liable to win the Tory leadership. That seems the most rational judgment, 'I do not think it will make

much difference. His lead in the opinion polls is likely to be short-lived. He will go for the earliest possible election, before things start going wrong and he is unmasked. Confidence in him will then be seen to be unfounded,"

Mr Paddy Ashdown 'I don't think you can stop an avalanche half way." Mr David Howell

'I have taken soundings and there are MPs who supported Margaret Thatcher in the first round who will support us now. I think he's going to get some more votes in the second round. I have been told so by MPs. 'All I know is that the tide is moving our way and I

am very pleased.'
Mr Michael Mates

people will switch from her to Michael Heseltine. rather than the other way round. I would guess that the people who abstained would tend to go to Mr

Heseltine.' Mr Timothy Raison 'Colleagues would like a wider choice and it would help to clear the air more

than if it were left to the two to slug it out at the OK Corral next Tuesday. 'If she sticks to her decision it may be that she could win - whether she could win convincingly. that is the big question Sir Geoffrey Johnson

'I am sure that no Cabi-

net colleague will stand against the Prime Minister and I don't see anyone else coming forward either. Mr Cecil Parkinson

'it is quite clear that in a choice between Michael Heseltine and the prime minister she got 55 per cent of the vote. We have a fight on our hands, but I believe she will make that fight."

Mr Nicholas Bennet

Some Thatcher supporters begin to waver

UNMISTAKABLE cracks the prime minister's supporvere appearing yesterday as falist backbenchers expssed increasing doubt abo her ability to reunite th Tory

party.
Mrs Thatcher's unmpromising decision to fat on, and the receding possility of a third candidate enting the second ballot, have armed some of her stauncist supporters. Yesterday til urged her to stand down. Mr Andrew Hunterfory MP

Mr Andrew Huntestory MP for Basingstoke, sterday wrote to the primeninister, urging her not to outline, while Mr Roger Kil, MP for Birmingham Northeld, said such a decision mpt be the "best thing"

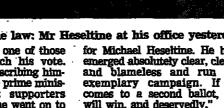
The public statements of two backbenchers whenave hitherto expressed the solid commitment to Mrs ratcher are strong indicators the agonising which is rifemong Torphackbenchers.

On the simple calculation, Mr Michael Hesque heeds to switch only 18 yes from Mrs Thatcher if his Mership ciallenge is to sucod. It become clear yesterday at some IPs

rday at some APs who voted for is Thatche in the first hallothere now con-sidering transfring theirsup port, although pey were jehrotant to air the views pullicly.
However, if feeling build-

ing up amog Tory back-benchers is set the current nightmare of is unity fust be brought to s end as oon as possible. would lot confirm that he was one of those who would switch his vote. However, after describing himself as "one of the prime minister's staunchest supporters over the years", he went on to and predict that the former

defence secretary would win a "I have the greatest regard



for Michael Heseltine. He has emerged absolutely clear, clean and blameless and run an exemplary campaign. If it comes to a second ballot, he will win, and deservedly."

In his letter to Mrs Thatcher Mr Hunter told her she had lost credibility after the first ballot and called on her to withdraw from the contest.

"The question to pose is whether she can unite the party were she successful in the second ballot. I do not believe she can unify the party now," he said.

expressed the disappointment widespread among Tory MPs that no other candidate had

However, Mr Hunter also

support for the Prime Minister remains unswerving. Mr Donald Thompson, MP for Calder Valley, said yesterday: "I voted for Mrs Thatcher

reconsider.

in the first round and I am still committed to Mrs Thatcher.

John Mason

Mr Hunt Labour attempts to break from sidelines

Opposition MPs are restive as Tory infighting diverts public attention, says Ivo Dawnay

ADUR'S ecision to foce today's: "no condence" debate aims at cosing maximum discomert to the Tory government at the Tory government at the hau of greates disarray. Nobdy doubts that with 372 votes he Constructive can easily defeat the mition, regardess of who is party leader. Some Tories argu that Laboir has made a significant tactial blunder that we serve only to unite the party.

only to unite the party
That argument his been examined by their oponents. Hovever, Labour's stategists have concluded that sing the device now — for theirst time since January 198 — will allow them to highlight the divisions in the everyment

and remind voters that there is an alternative government in waiting.
The move comes after

considerable internal debate over how to respond to the turmoil of the Tories'

leadership struggle.
Initially, party managers were content to allow the Tories' power struggle to dominate the headlines. As the infighting has continued, some Labour MPs have expressed disquiet at their party's disappearance from public

"People have been beginning to ask why we aren't doing anything," one left-wing MP said yesterday. "The impression is going out that yoters must simply choose between Thatcher or between Thatcher

growing fear that Labour could be upstaged by the Liberal Democrats filling the vacuum by tabling an "early day"

motion of no confidence. Although that is a purely nominal device which does not require debate on the floor, it could have snatched the initiative and left Labour

looking sluggish.
"The Tories may all troop through the same lobby to vote, but nobody is going to be fooled that they are a united party," a close Kinnock aide said. "Part of our message is: 'it doesn't matter who leads the Tories, they are all responsible for the mess we are

in."

It was admitted, however, that forcing the debate would

defuse potential criticism that the party was not doing enough to exploit the Tories'

In his statement announcing the decision to force a debate, Mr Neil Kinnock, the Labour leader, gave notice of the debating points he intended to make.

"Whatever the outcome of the current election in the Conservative party, a substantial proportion of that party will continue to have no confidence in whatever leader is chosen," he said.

Mr Kinnock reiterated the point yesterday morning, insisting that if Mrs Thatcher and Mr Heseltine passed through the same lobby it would be "an essay not in unity, but in hypocrisy".

Nonetheless, there is considerable interest as to how Mr Heseltine will respond to the debate. One of his aides hinted that it might be politic to avoid active participation to inevitable dodge the barracking that would en-

Other supporters believe that it could prove an ideal electioneering platform for their man to show off his abilities to the detriment of Labour's best electoral interest, which is the political survival of a badly wounded Mrs Thatcher.

In either case, Mr Kinnock is well aware that by opting for a debate, he is exposing his own leadership qualities for examination just as much as those of his opponents.

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new EC process.
Since so much highly nsi-

tive information is include in a Form CO and an HSR Fm,

confidentiality is an impornt issue. All information filed ir-suant to the HSR Act is striky

confidential, is exempt from the US Freedom of Information

Act and may be made publically in an administrative, jud

the fact that a transaction has been notified and the results of

any investigations it conducts into particular transactions. Information covered by profes-

sional privilege submitted to the Commission may not be

SCOTLAND

The FT proposes to publish this survey on December 14th 1990. It will be of special interest to the thousands of the senior decision makes world wide who are regular readers of the

If you want to reach this important audience, call Kenneth Swan on 031 220 1199 or fax on 031 220 1578

FT SURVEYS

BUSINESS LAW

Wide gaps in EC and US merger control regulations

By Raymond Calamaro, Chuca Meyer and Helen Lawson

CORPORATE executives and lawyers familiar with the pre-merger notification and reporting obligations of the US Hart-Scott-Rodino (HSR) Act may find the EC's new merger con-trol procedures hauntingly familiar in some respects and quite a surprise in others.

Since its enactment in 1976, the HSR Act has become a significant aspect of US transac-tions and of non-US transactions in which the parties have significant US sales or assets. The Act requires parties to file HSR Forms with the US antitrust agencies - the Federal Trade Commission (FTC) and the Department of Justice (DOJ) – and to observe a pre-scribed waiting period before completion of a proposed trans-

The EC's new notification and approval system also requires that a form, called Form CO, be filed and that a waiting period be observed before completion of certain transactions. However, the information required and the practical approach taken by the two systems vary

Under the EC process, it is less clear whether a filing is required, but if it is, much more information must ini-tially be supplied. This is perhaps the most significant difference between the EC and US

CO asks for the sort of ecoco asks for the sort of eco-nomic, legal and financial analysis demanded by the dreaded US "second request", which comes only if an initial HSR filing raises antitrust con-

The EC reporting thresholds are very different from those in the US and are set at a much higher level. This will probably generate far fewer filings in Brussels than are required under HSR; predictions are for between 25 and 200 filings per year, compared with 4,272 HSR filings representing 2,262 transactions in fiscal year 1989.

In addition, however, in certain cases where the Merger Regulation does not apply, par-ties to proposed EC-related transactions must also comply with the national antitrust laws (including premerger noti-fication requirements) of member states where these exist.

Both EC and US systems have a threshold test of applicability based on the size of the parties, but HSR also has a second test, not found in the EC process, based on the size of the transaction. This "size of transaction" test triggers a filing before specified amounts of assets or voting securities may be acquired, acquisition of

which may or may not confer control. Instead of including an objective "size of transaction" test, the Merger Regulation

amplies to certain "conceptraapplies to certain "concentra-tions", which include a merger, the acquisition of direct or indirect control of an entity, a merger-like joint venture, cer-tain cross-shareholdings between corporations and certain joint acquisitions of an entity with the object or effect of dividing up the assets.

Control for the purposes of the Merger Regulation will be defined factually on a case-by-

case basis, resulting in a much more subjective test. The burden imposed by time pressures will be that much greater on everyone involved in an EC-related transaction because of the filing deadlines.
The entire Form CO and exhibits (20 copies of the Form and
15 copies of all documents)
must be submitted within one
week of the conclusion of an agreement, the announcement of a public bid or the acquisition of a controlling interest,

whichever is earliest.
The HSR Act imposes no similar time limits, but it does require that filings must have been made and approval obtained before the transaction is consummated.

Preparing a Form CO will be expensive. Its questions are similar in many respects to the interrogatories in an HSR Second Request and the typical cost estimates for compliance with a Second Request can be up to \$1m or more, with typical

legal fees ranging from \$150,000

to \$600,000.
Although the cost estimates for the Second Request include more extensive identification and production of documents, even if the costs for Form CO are only a significant percentage of these figures they will add considerably to the overall costs of the transaction. Requests by the Commission additional information could raise costs to a level approaching those of a Second

Unlike Form CO, the HSR Form does not put the onus on the parties to define the relevant product and geographic markets and to provide all the other information necessary for a full antitrust analysis. Instead, HSR requires minimal product information, based on Standard Industrial Classification Codes, often of little assistance in a substantive anti-

trust analysis.

Consequently, the DOJ and
FIC staffs are required to do
far more work in gathering the information they need and in analysing the proposed trans-action, without the benefit of work already performed by the

Form CO includes an impor-tant provision which may help to reduce some of the work potentially involved in com-pleting the notification. If a party is unable to respond to a question in part or in total, it can indicate this and give its reasons, and if it believes that part of the information required by the form is not necessary for the Commis-sion's analysis, it can ask the Commission to dispense with

the obligation to provide that

information. This provision is similar to the statement of reasons for non-compliance that those fil-ing HSR Forms may submit when they are unable to pro-vide certain data, although the FTC Premerger Office staff do not have the authority to allow a party to exclude information merely on the basis that it is not necessary to the agency's

From a practical standpoint, one of the strengths of the HSR system is the willingness of the DOJ and FTC staff to answer questions and provide guidance on the interpretation of the complex HSR rules and regulations.

If a Second Request is issued by one of the agencies, US offi-cials are generally willing to discuss modifications to tailor what is often a very standard document to the particular companies and industries involved and to alter their interrogatories and document requests so as not to place an undue burden on the corpora-tions involved.

One can infer from the EC's

discretionary provion, as well as from the published private statements of the fficials in the Commission's larger Task Force, that the Hofficials take a similar attille. They have expressed a willgness to make themselves aviable to answer questions, trovide information and usider requests to exclude ertain information in specificases. This will be particularly mortant in the early years? the new EC process. The instructions accompany-ing Form CO do allow a party to designate certain portions of its submission as business secrets, giving reasons why the information should not be pub-lished, if it believes it would be harmed if the information is divulged.

divulged.

Neither the EC nor the HSR system limits the filing obligation to entitles headquartered within its territory. Thus, the two systems could apply simultaneously to the carea transacture. aneously to the same transac-

Sir Leon Brittan, the EC Competition Commissioner, has proposed that an EC/US treaty or other co-operation system should be established to avoid unseemly jurisdic-tional disputes and to discuss certain issues of common con-

only in an administrative, just carn.

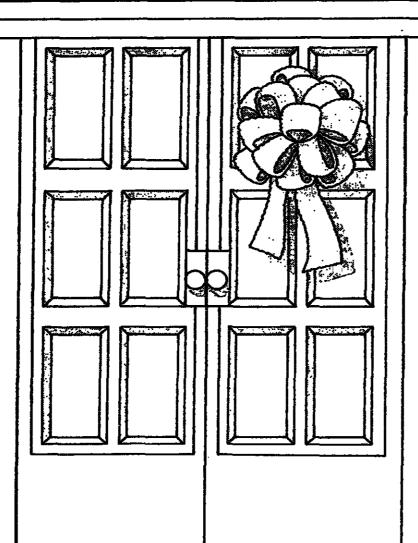
cial or congressional procest it would be very desirable ing. Even the making of a fill for some sort of informal ing and the approval of a co-operation system to be transaction are kept confidential in the US.

In contrast, the Merger Regulation is inforce, it will mission, after taking into account the need to protect business secrets, will publish the fact that a transaction has the the EC and the US. ransaction in the EC or else-there will require filings in the EC and the US, bringg into sharp focus the differ-ices discussed here.

To authors are attorneys in th US law firm of Winthrop, Skson, Putnam & Roberts.

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FT SURVEYS

ABROAD

Peter Gartland

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The new, completely revised WORKING ABROA from the Financial Times will help solve the problem of expatriate life, focusing on possible firancial piralis

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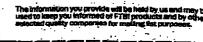
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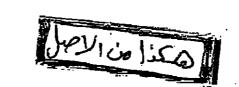
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clearly serious. The inability of

County Hall Development

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County Hall on a prominent

Thames-side site is only one

highly visible sign of the loss

of confidence in the over-sup-plied London office market.

labour costs (annual growth some 9.5 per cent according to

Barclays) and increasing costs of overheads affects architects

as well as the developers. The

recent lowering of interest rates is expected to be of mod-

est help to developers but is unlikely to lift the clouds of gloom descending over archi-

Although times are changing

rapidly for the worse, the com-bination of a competitive cli-mate and a rapidly growing workload which emerged dur-

ing the recent property explo-sion made architects more

aware of the need to absorb up

to date business and manage-

New markets for skilled architects are opening up. The architectural market has become global and the potential for designers in the recovery and redevelopment of east-

The best British architectual

firms have a good competitive

edge in Europe. Design skills and originality have exported well to Europe and Japan. Sir

Norman Foster, famous for his

Hongkong & Shanghai Bank-

ing Corporation Headquarters

in Hong Kong and soon to be more famous in the UK for his splendid new Stansted Airport,

is busy in Japan and Europe.

As his "Mediathèque" - new kind of media centre - nears

completion in Nimes he has

been invited to make a new

master plan for the whole city. In Bilbao he has designed the new underground railway sys-

tem and in Bordeaux he is planning a Business Centre.

Mr James Stirling has plenty of work in Germany and is extending the Brera art gallery

in Milan In Lyons there are

ern Europe is enormous.

tects' offices.

ment techniques.

The high cost of building

A cold wind offshore

practice, RMJM, is demonstrat-of eastern Europe that should gladden the hearts of workstarved architects in the UK. There is enormous interest and enthusiasm for younger British design talents in Japan. One architect, Mr David Chipper-field, has just completed three important projects in Japan: the Gotoh Museum in the Chiba Presecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design

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There is another area where architects have a great deal to architecture work.

The RIBA and Carmargue offer: some members of the profession have been in the vanguard when it comes to vanguaru when it comes to green issues and the design of "sustainable" environments. Research and development of architectural ideas concerned with energy saving and pro-duction are well advanced. The work of a body such as the National Energy Foundation or the Milton Keynes Development Corporation deserves to

be broadcast more widely. For the time being it looks as though the best of British architectural thinking is for export, but it is to be hoped that recent important decisions

total construction orders in the second quarter of the year. which was described as the

most serious decline for a quarter of a century. There has been a fall of some 25 per cent in inquiries to the RIBA's clients advisory service and when it comes to small works, which are the serious bread and butter for much of the profession, the decline has been as much as 35 per cent during the first six months of

There is also the added difficulty for architects caused by the relatively recent introduc-tion of fee bidding in a compet-itive market. When market forces really bite there is the danger of architect eating architect as rivals allow bids on jobs to fall below RIBA recommended scales in the anxi-

Communications now publish quarterly figures called "RIBA Leads" which show that private sector non-housing com-missions fell by 23 per cent during the second quarter of 1990 and housing commissions

fell by the same amount.
Forecasts show that the office market is likely to fall an additional 20 per cent in the next twelve months and a 15 per cent drop is anticipated in the retail market and a 10 per cent drop in the industrial sector. Demand for new houses is expected to drop by some 15

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Geographically the recession
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with an increase in workloads
of 22 per cent in the execution of 22 per cent in the second

quarter.
This is probably due to a more mixed approach to bustness in Scotland where partnerships between the public and private sector seem to be more common and successful than in other regions.

The architectural profession is always the first to suffer when recession hits the property and construction industry and current fears about the future seem justified. Barclays ration with French architects

One of Britain's best younger architects, Mr Ian Ritchie, has just completed a beautiful small pharmacy near Amiens. Even the French government approves of British architects. Mr Rock Townsend and Mr Robert Macdonald were singled out in a recent French housing ministry competition to design an area of Paris pub-

lic housing. In Frankfurt British developers MEPC are planning a major office development using Brit-ish architects Sidell Gibson.

Spain offers enormous opportu-nities - 30 large retail schemes are in the pipeline. At

country. There is scope for con-siderable business applying some of the lessons that have been learned in the struggle to keep and repair historic build-ings in Britain. Hotels and tourism will offer

enormous opportunities. An important British architectural practice, RMJM, is demonstrating the end of the cold war by designing a large golf and country club on the river in Moscow.

Another British firm Jestico

Architects has taken the imaginative step of exchanging staff with a Hungarian practice to learn the ropes in their respec-

Deeper and

realising the long term pot tial of the large market. In the eastern sector of Ber-lin a prominent British firm, Thorpe Trent is working on a 300,000 sqm business park. Teams of British architects are now visiting Prague helped by the Czech architect Mr Jan Kaplicky of Future Systems who has long been exiled in the UK. In the next few months Mr Richard Rogers, Mr Terry Farrell, Mr Nicholas Grimshaw and Mr James Stirling will have the chance to see one of Europe's finest surviving

Baroque cities.
The Seifert Group is working on two hotels, The English Court and the Rossiya in Moscow and on two large commercial developments in Budapest and the eastern sector of unified Berlin. The hotel project in Moscow is in an historic building overlooking Red Square and will provide visit-ing businessmen with a club-like atmosphere and residen-

tial accommodation.
It is in the area of the rescue and repair of historic buildings in eastern Europe that the British can offer a real lead. Recently, an official British delegation led by Mr John Har-ris visited Czechoslovakia to plans drawn up by Fairhinst of I ris visited Czechoslovakia to London and Manchester for a 230m business park, in collabogreat heritage of country

Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design

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In view of the the growth the London Docklands Enterprise Zone and the architectural Workload figures recently issued by the Royal Institute of British Architects show a sharp fall, and Department of the Environment figures showed an 18 per cent fall in

total construction orders.

Loss of trust

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ers MEPC are planning a major office development using British architects Sidell Gibson. Spain offers enormous opportu-nities - 30 large retail schemes are in the pipeline. At Seville's Expo '92 the British pavilion by Mr Nicholas Grim-shaw looks as though it will be

the most exciting on the site. Eastern Europe has its prob-lems for British firms – language, bureaucracy and fund-ing to name but three - but many architectural practices are approaching the challenge in highly enterprising ways, realising the long term poten-tial of the large market.

In the eastern sector of Berlin a prominent British firm, Thorpe Trent is working on a 300,000 sqm business park. Teams of British architects.

Silent receiver

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and repair of historic buildings stern Euro British can offer a real lead. Recently, an official British delegation led by Mr John Harris visited Czechoslovakia to advise on the future of the great heritage of country Bank forecast in September that by the end of the year some 30,000 building firms will

file for bankruptcy. The decline in speculative property development is clearly serious. The inability of County Hall Development Group to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market.

The high cost of building labour costs (annual growth some 9.5 per cent according to Barclays) and increasing costs of overheads affects architects as well as the developers. The recent lowering of interest rates is expected to be of modest help to developers but is unlikely to lift the clouds of gloom descending over architects' offices.

Although times are changing rapidly for the worse, the com-bination of a competitive climate and a rapidly growing workload which emerged during the recent property explo-sion made architects more aware of the need to absorb up to date business and manage-

ment techniques.

New markets for skilled architects are opening up. The architectural market has become global and the potential for designers in the recovery and redsease. ern Europe is enormous.

The best British architectual

firms have a good competitive edge in Europe. Design skills and originality have exported well to Europe and Japan. Sir Norman Foster, famous for his Hongkong & Shanghai Bank-ing Corporation Headquarters in Hong Kong and soon to be more famous in the UK for his splendid new Stansted Airport, is busy in Japan and Europe.

As his "Mediathèque" - new kind of media centre - nears completion in Nimes he has been invited to make a new master plan for the whole city. In Bilhao he has designed the new underground railway system and in Bordeaux he is planning a Business Centre Mr James Stirling has plenty of work in Germany and is extending the Brera art gallery in Milan. In Lyons there are plans drawn up by Fairhurst of London and Manchester for a £30m business park, in collabo



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expected - in chemistry. It

began as a test lab for oil prod-

ucts in 1915 but dispersed

activities to other central labo-ratories during the 1980s. It now employs about 1,400. Managing KSLA for the past two years is Dirk van der Meer.

a chemical engineer who previ-ously directed Shell Oil's Hous-

ton laboratory. He sees his mis-

sion as giving his R&D

customers a competitive edge.

But KSLA cannot function in

isolation, even within a research body as big as SIRM. He has no doubt that it must

keep close to academia; and that means allowing his own staff to publish freely, if he is

to pick up the best talent and leads, and so maintain KSLA's

own competitive edge.
Working for Shell Oil in
Houston, van der Meer was one

of KSLA's sponsors. Now he is

reaping the benefits of a big restructuring undertaken in the 1980s by Alan Abbott, his

says, Abbott made KSLA

strong in information technol-

ogy. But Beckers has trans-

ferred major KSLA activities to other central laboratories:

chemical engineering to

another Dutch laboratory at

Rijswijke; agricultural and life-

science research to Sitting-

borne, Kent; materials and cor-

never-ending process of keep-

Such shifts are all part of a

rosion to Arnhem.

r. In particular, he

tor relationship is the foundation stone of research and develop ment management in the Royal Dutch-Shell group, says Harry Beckers, research co-or-dinator. "Sometimes I hate it but overall it works well," he

The ebullient Dutch-born Beckers is one of Europe's best-known industrial R&D managers; a former chairman of the European Industrial Research Management Associa-tion. He talks, for example, of the electronics industry "killing itself with innovation". He came to the post in 1977, making an auspicious start by stopping a big blotechnology research project to make sin-gle-cell protein feedstuffs from

Today Beckers rules an international research empire of 15 laboratories in eight countries, with nearly 7,000 staff - about 5 per cent of Shell's employees - spending \$450m a year. His overriding aim is to keep the R&D budget stable but to spread the effort more widely to encompass more of Shell's interests in natural resources, which nowa-days span more than 120 countries. He inherited four central research laboratories and now has eight, with pressure growing for another in the Far East. The customer-contractor relationship may be Shell's

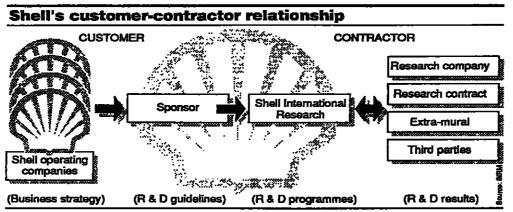
most important scientific invention. According to Beckers it began after a chairman in the 1960s lost patience with the way his managing directors simply rejected the parts of the research programme which did not interest them. The late Lord Rothschild, as

Shell's research co-ordinator in the 1960s, invented it as a way of persuading the businesses to commit themselves to specific projects, as part of a planned R&D programme. As Lord Rothschild defined it: "The customer says what he wants; the contractor does it [if he can];

and the customer pays."
But this simple statement enshrines a formula Beckers has been refining for more than a decade, to ensure that it never becomes a paymasterservant relationship between the customers and the scientists. The relationship must be an equal partnership with the research contractor exercising, in the words of one observer. "powerful influence as an arbiter and mediator, and as a controller of last resort".

It works as follows: his customers are several hundred Shell operating companies all over the world. The contractor David Fishlock looks at Royal Dutch-Shell's R&D strategy based on customer-contractor relations

The subtleties of a balancing act



is a service company called Shell International Research Maatschappij (SIRM), managed by Beckers. SIRM sub-con-tracts R&D to the laboratories and determines the pro-

gramme, timing and cost.
But SIRM also functions as an intelligent customer on behalf of the group, inasmuch as it has an overview of the whole business and its technological needs. It can debate research issues, interpret results and relay them in appropriate form back to the customers. The corporate objective is a common pool of technical knowledge into which any of its customers can

confidently dip.

Beckers works on a two-year
R&D planning cycle, planning for one year and appraising the next. Helped by three senior research managers he sorts out proposals and where the R&D shall be done. He treads a fine line between planning in too much detail ("leading to a frightening bureaucracy") and too little ("giving me too much freedom"). Policing the pro-gramme, he says, is "almost more important than deciding how much R&D".

But Beckers is working within another important constraint. Shell's managing directors set the ceiling - the total R&D budget - no matter what individual businesses may wish to spend. Resisting

demands for more R&D when business is booming can put strains on the system no less than axing projects that are ailing. "I have to warn people I neither have a lot of rabbits to pluck out of the hat, nor can I stuff them back in when busi-ness turns down," he says. As an industrial research

manager, Beckers believes that improving existing products and processes is more important than inventing new ones: "70-80 per cent of our R&D is improving," he says. It is a view that brings him into conflict with professors who fail to understand the commercial importance of improvement. The Japanese understand it only too well, he points out.

SIRM also audits the group's research programme. It sponsors long-range research, which accounts for 10 per cent plus/minus 2 per cent of the total budget "depending on whether we have good ideas". tomers to pay for what he calls exploratory research, up to 25 per cent of their outlay on the specific R&D for which they are contracting.

His eight central research laboratories are spread among five European countries. with three in The Netherlands and two in the UK. The biggest, Koninklijke/Shell Laboratorium in Amsterdam (KSLA).

ing the workload of the central laboratories well balanced, and responsive to changing demands. For KSLA, van der Meer aays one result has been a sharp increase in the "knowledge density" with a higher proportion of scientists to support staff. "Productivity has increased enormously." ncreased enormously." Harry Beckers once worked in planning, a department he is convinced has served Shell well through such crises as the

1973 oil price increase and the 1986 oil price collapse. Nowa-days, Shell trades in gas, coal, metals, chemicals and forestry. as well as oil. "By working with planning scenarios and involving our operating compa-nies in the planning process we see that the operating con nies are more alert to faint signals from the world around them which may point to

One of the main tasks of research, he contends, is to bring its strategy into line with the business strategies, so that the R&D programme meets fully the technological needs of today and tomorrow. A better product or a more efficient pro-

cess is a guarantee of success.

SIRM has analysed and
assigned its own priorities to
the various technologies, so that Shell operating companies can use these values in their own planning. Beckers has twice carried out this strategic planning exercise, and has highlighted some technologies as critical to maintaining and improving the group's competi-tive position. They fall into two categories: function-related

and pervasive. Function-related technologies Beckers believes are vital to Shell's future include its three-dimensional modelling of oil basins, a technology in which one Dutch scientist claims Shell is doing as much as all the rest of the oil industry. A pervasive technology he believes is vital is computer modelling of its processes, old as well as new.

What can be dangerous for the research director is to spell out the technologies he does not rank highly. None the less, he is willing to state unequivo-cally that SIRM is not interested in either single-cell pro-tein or fuel cells for transport, both important in Lord Rothschild's day. Moreover, Harry Beckers forecasts that, as he continues to refine his research strategy, it will high-light yet more anomalies Shell

A further article on Shell's research and development activities will appear next week.

Just the ticket for Japan's frustrated commuters

Roy Garner on Tokyo's automated rail fare system

Paper railway tickets could soon go the way of the steam engine in Japan, where the recently-pri-vatised national railway system (JR) plans to introduce a fully-automated fare-control

system.
Under the plan, JR customers will eventually switch to personalised rail passes incorporating chips that record the details of passengers' rail jour-neys, facilitate instant access to reservation and information debit their bank accounts according to use.

Automatic entrance gates will incorporate a radio communications system that reads these smart cards as the customers pass by, without the traveller having to insert the travel card into a machine. Ticketing automation should bring a distinct improvement

in travelling conditions for Japan's seething millions of rail users who currently face long hold-ups at platform barriers, where all the tickets are still clipped by hand. There could also be big savings in labour costs for the railway

The first phase of automation gets under way next month when JR East, one of the eight independent compa-nies formed from the former Japan National Railways (JNR), pioneers an advanced "stored fare system" in the Tokyo area.

The system is incorporated on a new "TO card" (input-output) and will be available for use at 31 stations on the Yamanote loop line that circles Tokyo and on one inner spur, routes which together carry the bulk of the city's daily

The super-thin 85mm x 57mm plastic cards, which will be sold in vending machines, will have a value of either Y3,000 (£12) or Y5,000 (£20). When the IO card is inserted into a machine at the platform entrance a three-step operation checks its validity, "writes" the name of the departure point station in magnetic code and "re-reads" the inserted data to check its accuracy. At the destination-station an identical machine receives the

card in the opposite direction,

"reads" the departure station and calculates the fare, then deducts the appropriate sum from the card's value. One complication in the trial phase is the fact that many commuters will end their jour-neys at stations outside the automated area. To overcome this an additional unit writes the name of the departure sta-tion on the back of the card for manual checking at journey's

By 1995 the machines will be installed at approximately 400 stations, covering a radius of 100km from Tokyo's centre. Each station, regardless of the number of individual access gates, will require one system control unit. The minimum price for a station installation using just one gate, with controller, would be Y17m. JR

YAMANOTE LOOP

> YOUR SUIT APPEARS TO BE WIER FERING WITH THE READING OF YOUR TICKET." East has a 1990 budget of Yilbn for the project and expects to spend a total of Y35bn by 1995 in automating the full 100km-wide Tokyo

> Masaki Ogata, deputy direc-tor of passenger services at JR st, forecasts that "at le the 21st century, paper tickets will be redundant". He anticipates a bright future for cost saving on the JR network, which is still plagued by debts from the inefficient JNR days. Fare-cheating will also be curtailed by the automatic journey monitoring function.
>
> In Tokyo alone we estimate cheating losses at Y20hn-Y30hn per year," says Ogata, "so this is another important benefit of

Concurrent with the IO project is a joint effort by JR and the Railway Technical Research Institute (RTRI) to develop the next-generation of railway ticket, a so-called "contact-free card. This would offer all the functions of the IO card but would be thicker and also feature an internal processor and memory chips containing comprehensive information on the rail customer.

The card would be "read" when the user passed by, perhaps even while the card remains in a bag or pocket, using either medium wave or microwave radio equipment installed at the entrance area. Ticket machines could be dis-pensed with altogether.

RTRI researcher Shigeo Miki says such a system - which monitors precisely an individual's usage of railway services. computes the fee and allows electronic payment through a banking network - represents a new "customer-based" con-cept in mass rail transit, and moves away from "trip-based" services of the past.
"The system will allow pref-

erential services to be offered to regular customers and allow more favourable relations to be established between them and the railway company," says

Tests of the radio-reading function were carried out at l'okyo's Ochanomizu station this March. No problems were reported with basic information exchange between the card and the radio receiver provided that passengers moved in single file. Where crowds massed in the exit, however, problems were encountered in separating the signals from different cards.

Another problem concerns the high price (about Y1,000 each) of the cards. "Users will have to be offered other incentives for purchasing the card, and we plan, for example, to offer exclusive reservation ser-vices and credit card links with department stores for bargain goods purchases etc." explains

Ogata.
He says that practical application of the system will probably be attempted first at a low traffic-density station, in two to four years' time.

MANAGEMENT: Marketing and Advertising

Advertising expenditure by media in Japan 1989

Exp Ybn

1.272.5

299.0 351.7 221.0

142.2

hen Gohei Kogure, president ers his new year address to the agency's staff in January, his words will be studied with more than the usual level of interest by the international advertising com-

munity.
The address will outline Dentsu's objectives for the next five years. Kogure is expected to use it as an opportunity to spell out exactly how Dentsu, Japan's largest adver-tising agency, will turn itself into a force in the interna-tional advertising industry.

Japanese agency to have made significant investments outside Asia, although a number of other leading Japanese agen-cies are now intent on overseas expansion.
But the Japanese face formi-

dable structural and cultural problems in their attempts to create international advertisfew years it will become clear whether they can overcome Dentsu began its interna-

tional investment programme

a year ago by acquiring a majority interest in Fortune, an Australian agency. Last month it took a minority holding in Collett Dickenson Pearce, a leading UK agency.

Dentsu is now in negotiations over the future of its investment in HDM, its triple venture with Young & Rubicam of the US and Eurocom of France. It is also looking for

suitable investment opportuni-ties in the US.

The other Japanese agencies are still in the threes of planning their international expansion. Asatsu is in the final stages of negotiations with BBDO, the US agency owned by the Omnicom group, to extend their partnership in Japan to other countries. Daiko, which has already formed a joint venture in New York with Grey, the privately-owned US agency, is formulat-ing plans for a similar opera-

tion in Europe. Dai-Ichi Kikaku is in talks with a number of western agencies over joint ventures in New York and Europe. DIK opened a liaison office in Desseldorf last year and intends to open another office in London

Hakuhodo, which recently reorganised its international management structure, also plans to expand overseas -possibly through equity participation with a western partner. It intends to increase the proportion of its income made out-

Gohei International networks

Leaping a cultural hurdle

Media

MAJOR MEDIA

Tel directorles

SALES PROMOTION

Japanese advertising agencies planning to operate overseas may encounter problems on several fronts. Alice Rawsthorn reports

Year	Yba	Annual rise %	% of GNI		
1986	3,647.8	104.1	1.10		
1987	3,944.8	108.1	1.14		
1988	4,417.5	112.0	1.20		
1999	5,071.5	114.8	1.30		
Source: Denteu					
Advertis	ing expendit	ere - leading cou	ntries \$m		
Advertis	ing expenditu 1989	ure - leading cou	ntries \$m 1992*		
Advertis US		ure - leading cou	1992*		
	1989		1992° 93,350		
US	1989 80,327	US	1992° 93,350 37,528		
US Japan	1989 80,327 29,095	US Japan			

Advertising expenditures in Japan

side Japan from 5 to 10 per cent over the next five years. Until recently all these agen-cies had tended to neglect overseas expansion in favour of protecting their position in their own Y5,000bn (£20bn) country – the world's second largest advertising market. For most of the 1980s the market was so buoyant that the Japa-nese agencies had no need to

nese agencies had no need to look overseas for growth.

There are now signs that it may be maturing. The recent slump in the Tokyo stock market, combined with the uncertainty created by the Gulf crisis and nervousness over the prospects for the Japanese economy, has already taken a toll on advertising expenditure.

The Japanese securities The Japanese securities nies have cut their marketing budgets. If, as some economic forecasters suspect, consumer spending weakens early next year other companies will cut back too.

"The advertising market is very, very tough at the moment," says Masao Inagaki, president of Asatsu. "It will be even tougher next year." He forecasts a slowdown in the rate of growth from 15 per cent in 1989, to less than 10 per cent in 1990 and to 7 per cent next

This slowdown in expendi-This slowdown in expendi-ture coincides with the trend away from traditional advertis-ing towards "below the line" activities, such as sales promo-tion and events, which tend to be less profitable for the agen-cies

cies.
At the same time the Japa-

nese advertising market is

becoming more competitive. The geijin, or western agencies are still peripheral players in Japan. They tend to work on accounts for western, rather than Japanese companies, in joint ventures with local partners. But there are signs that the sogo shosha, the giant trading houses, are becoming more

active in advertising.
Mitsubishi, one of the largest Mitsubishi, one of the largest trading houses, recently opened an agency in Tokyo. Yoshio Kato, president of the Japanese Advertising Agency Association says the sogo shosha are "not yet a serious threat" because they lack the "creative capability" of the established agencies. However, he warns that they may become more powerful in the inture.

One concern for the established agencies is that the sogo shosha will buy in creative capability through acquisition. One trading house recently tried, and failed, to do this when it made an approach to Man-Nen-Sha, an agency in

All these pressures are encouraging the large Japa-nese agencies to look for future growth overseas. The agencies are also concerned that, as more Japanese companies diversify into other countries, they will lose the opportunity to work with them on an international basis.
The first wave of Japanese multinationals – manufactur-ing groups such as Sony and Honda – have already

appointed local agencies to handle their advertising in

other countries. There is a real

Exh/screen displays NEW MEDIA risk that, unless the Japanese agencies can offer access to international advertising networks, the second wave of multinationals - service sector companies such as retailers and leisure groups - will choose western agencies, too. Many of the new multina-tionals are small and mediumsized companies. Masaaki Yabe, overseas managing director of Dai-Ichi Kikaku, says that whereas the large Japa-nese manufacturers are prepared to work with western

nies want to work with their own domestic agencies, particularly in South Asia. The Japanese agencies cer-tainly have the financial resources to pay for the creation of international networks. Dentsu and Hakuhodo, the two largest agencies, have vast capital reserves. Asatsu still has most of the money raised from its flotation three years ago. Daiko and Dai-Ichi

agencies, these smaller compa-

Kikaku plan to go public too. However, as the Japanese agencies are well aware, they face the considerable challenge of adapting to the different structure of the western adverticing actions.

Japan is something of an anomaly in international advertising in that it is one of the very few countries not to have adopted the US model of advertising management. The relationship between advertising agencies and the media, for instance, is very different. In most other countries agencies buy media space on an open market. But in Japan, Dentsu and Hakuhodo effectively act

as media brokers by selling space to other agencies. There is also no concept of client conflict, whereby agen-cles cannot work for competing companies in the same sector. This issue is particularly sensi-tive, in that, if the western subsidiaries of Japanese compa-nies continue to adhere to the local custom of avoiding client conflict, in theory, a Japanese agency opening an office in New York might not be able to work with all its Japanese automotive or brewery clients in the US. This could cause problems with its other clients

in Japan. Dentsu sees the conflict issue as a serious difficulty. It is already discussing possible solutions with its domestic clients, but has, so far, not found a satisfactory answer.

Just as the gettin agencies have found it difficult to adapt to the idiosyncracles of the Japanese system, so the Japanese may find it difficult to

nese may find it difficult to operate in the west. "Advertising is an intangible thing," as one Hakuhodo executive out it. "We are not selling Walkmans, we are exporting culture."

The Japanese agencies are also concerned about possible hostility from the staff and clients of western affiliates and convertions.

equisitions. Despite these difficulties, the

Japanese agencies are determined to forge ahead with their international expansion plans. But as latecomers in the international advertising arena, they have a long way to go to catch up with the Americans, the British and the **Exhibitions**

Cinderella's witching hour

David Churchill predicts gloomier times for an industry which was just beginning to get its act together

one of the best performers in the marketing mix during the past decade, is now headed for rather more difficult times. According to the Incorporated Society of British Advertisers, which recently polled its members about their plans to use exhibitions over the next year, companies are now far less likely to try to reach target groups this way. The cause, suggests the ISBA, which numbers several hundred leading British advertisers among its members, is not only the impact of the recession but also exhibitors' concern with rising costs and value for money from large-scale public exhibitions. "It could well be said that our members are voting with their feet as well as their bud-

¬ he exhibitions business.

gets," comments the ISBA in its survey. "A higher propor-tion than before is prepared to switch spending to other forms of media, while at the same time electing for greater control through the growing use of private exhibitions." These are the events put on by companies, such as those in the computer or pharmacenti-cal industries, which usually only display the individual company's products (or some-times those of a group of simi-

lar businesses) to an invited As such they give the organising company far greater opportunities to develop con-tacts; the drawback, however, is to get enough of the target audience to attend - a probem which usually requires

imaginative marketing solu-tions, often through creative

These clearly must work; the ISBA survey shows that in 1989, the amount spent by British companies on private exhibitions topped £173m, a rise of 27 per cent on the 1988 level of £137m.

ISBA, however, points out that the overall growth of expenditure in 1989 on trade, technical and consumer exhibitions was only 18.5 per cent to reach a total of 5562m. The growth weth for such exhibit to reach a total of £562m. The growth rate for such exhibi-tions in 1988 — when the econ-omy was markedly more buoy-ant — was 50 per cent, it adds. The number of exhibitions also fell — from 650 in 1988 to 620 last year — while stands occupied fell in total from 80 000 to 25 000 80,000 to 76,000.
Although this year's figures

are not yet in, ISBA has polled its members on their inten-tions for the coming year. Just over two-thirds (67.5 per cent) said that expenditure on exhibitions would stay the same, compared with 62 per cent a year ago.
But those companies planning to decrease exhibition spending rose from 8 per cent

last year to 15 per cent this year to 15 per cent this year. The proportion of those planning increased expenditure nearly halved, from 30 per cent to 17.5 per cent. Those companies planning to exhibit less blamed the rising cost of exhibition space and construction services, along with a decline in atten-

along with a decline in atten-

In this context, restrictive practices among the supply of contracting services, espe-cially electricians, for exhibitions has already come under the scrutiny of the Monopolies

and Mergers Commission; as a result the Office of Fair Trading is still monitoring such practices closely and further investigations may be put in

train shortly. The downturn has come at an unfortunate time for an an inhorounate time for an industry which was starting to get its act together. For long regarded as the Cinderella of the marketing world, during the 1980s the industry had gradually become more professional in its outlook as a result of rising demand for its ser-vices. Leading exhibition halls — such as the Earls Court and Olympia complexes in west London – received a much-needed facelift as well as increasing the amount of exhihitles space on offer to meet rising demand.

rising demand.

Two years ago, all sides of the industry — organisers, venues, and exhibitors — formed an industry-wide trade association, the Exhibition industries Federation, which not only sought to provide the sort of marketing back-up to persuade advertisers of the value of exhibiting but also played a lobbying role among the exhibition industries in the rest of Europe.

the exhibition industries in the rest of Europe.

The progress made by the EIF, however, has been stymied by internal wrangling over its role and funding. A number of exhibitions is also likely to be cancelled or merged over the coming months because of falling support from both exhibitors and visitors.

But the news is not all bad; next week's World Travel Market at London's Olympia due to be opened by Sir Geoffrey Howe — reports a record number of 3,175 exhibitors.

Marketing abstracts

Industrialisation and women industrialisation and women in the nineties. S. Minnes and M. de Boer in Marketing and Research Today (Netherlands), June 90 (5 pages).

Introduces a marketing segmentation scale dividing women into five groups: ploneers, supporters, in-betweens, counterparts, and traditional.

women into rive groups: pioneers, supporters, in-betweens,
counterparts, and traditionalists. They are distinguished

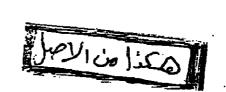
from each other largely by a Smith in Marketing and

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positive attitude to individual-isation, ie the extent to which they experience independent choices. Looks forward to the women of the 1990s - a "com-bi-woman", many-sided, with lots, of responsibilities, an income and increased autonomy. Offers recommendations as to how to link the characteristics of the combi-woman into the four main precepts of the marketing mix.

Research Today (Netherlands), August 10day (Netherlands), June 90 (7 pages).

A lecture by the general manager of a leading consumer research organisation on how green issues have come to the fore in the UK and influenced markets and communications. markets and consumer behaviour. Pays particular attention to the effect on farming.





Yet another American play has reached London's West End. Tom Griffin's The Boys Next Door is about the mentally retarded, yet must carry a caveat. Although the play is undoubtedly sympathetic to their plight, there is a fine dividing line between laughing with the characters and laughing at them. This production comes dangerously close at times to landing on the wrong side.

the wrong side.

Griffin's mentally retarded are not in a conventional institution. They live in a home as tution. They live in a home as close to a normal home as possible and are encouraged to accept some responsibilities and do their own chores like cleaning and washing up. There is a supervisor, called Jack, who looks after them. But as Jack points out early on, the mentally retarded have an effect on him as much as he has on them. They're burning an effect on him as much as he has on them. "They're burning me out, but remain my closest associates." And when Jack decides to leave for a job as a travel agent at the end, it is quite clear that their emotional dependence on him is complete.

complete.

"The problem," says Jack in a solemn moment, "is that they never change". While he can go off elsewhere, a mentally retarded man who is obsessed by doughnuts remains obsessed by doughnuts throughout his life. That is what we see. Also, although is what we see. Also, although on the surface the characters can be seen sometimes to live something close to a normal life, at however slow a pace, their vulnerabilities are never far below the surface. Their weaknesses include a tendency to violence as well as tears. There is, too, in their under-development a failure to make the right associations with words. Thus when one of them is called an effing nut, he

responds by denouncing his critic as a banana republic.
When someone says "hold
your horses", the answer is "I
don't have any horses". There
are similar dissociations in their actions. A character takes on the role of lavatory attendant but walks out in protest at the unfairness of lacing sanitary towels in the ladies' room but not in the

Where the play scores is in showing that the mentally retarded have normal emotions. There is a ladies' home nearby and the sexes somenearby and the sexes some-times meet to dance. The best scenes in the play are between Norman, a huge slow-moving figure of a man played by Richard Cardery, dancing with the much smaller but equally slow-moving and slow-speak-ing Sheila (Barbara Darnley). That is where this kind of civilised regime for the retarded emerge. One is that the "nor-mal" mentally retarded should not be mixed with those whose problems include paranola and schizophrenia. The other is that the mentally retarded are not all that less articulate that some of the other characters we see on stage nowadays. It is unclear how far the latter point is deliberate.

The play is directed by Rob Mulholland. It leaves a slightly unpleasant taste, partly because towards the end the audience was laughing quite loud, and not only at the Woody Allen figure played by Allan Corduner. This charac-ter is almost straight borrowing from the movies. The others are more original. Ultimately the piece comes across more as a good deed than a good work.

Malcolm Rutherford

Next Door Dialogue served up with sauce

hen sound replaced silence in the cinema, every movie doomwatcher leapt onto his soapbox proclaiming the death of the art. Sixty years later we death of the art. Sixty years later we are older and wiser and know there are good talkies as well as bad. In bad ones, characters yetter on telling us things we have already deduced from the film's story or visuals. In good talkies dialogue becomes a distinct and special colour on the artist's palette. What we hear never merely duplicates we hear never merely duplicates what we see: it slides off into irony or contradiction, it suggest thoughts and feelings subtly different from

those on screen.

Metropolitan, a first feature by writer-director Whit Stillman, is a good talkie. The conversation is a good talkie. The conversation is witty and weird: more important, it is used as a discrete expressive colour. Chronicling a Christmas social season in upper-crust New York, Stillman steers his gilt-edged youngsters through friendship.

youngsters through friendship, romance, jealousy and long evenings of parlour philosophising in Park Avenue pads. The result is a daffy social comedy full of deff satire and oblique delights.

These people are "UHBs": urban haute bourgeoisie. Scattering bon mots as the evenings lengthen, they celebrate the futility of their own existence without ever actually admitting it. Though Tom the bright young redheaded boy from New York's unfashionable West Side (a socialist to boot) almost catalyses socialist to boot) almost catalyses the group's self-discovery when he joins it, illumination never comes. The roundelay of jewelled put-downs and epigrams continues: "The cha-cha is more ridiculous than life itself", "Our generation is the worst time the protection." since the protestant reformation". We realise that self-deprecation is a protective device: chaff thrown up to deflect the missiles of progress or

social levelling.

Metropolitan has a wonderful grave lunacy. Shuffling his characters around early on like ambulant dinner jackets, Stillman slowly allows a heart to beat and a

mind to tick in each. There is the Woody Allen ish intellectual woody Alen-ish intellectual programmed with all the right polysyllables. ("You're a Faurieriste?" he cries to Tom.) There are the languid mashers who tow their captive debs around as if they

were golf-bags. There are the girls themselves, bright with pre-feminist innocence. And there is the hero from the wrong side of the Avenue, whose mop of hair, bright Adonis eyes and stubborn chin would make him a first choice if they ever made a movie (Heaven profect us) called "Young Hesseltine." "Young Heseltine."
Where Metropolitan uses its dialogue as a tart and contradictory

sauce in its socio-satiric dish — what the characters say is always subtly at odds with what they feel — Henry And June piles on the talk like a waiter adding more pan-gravy when you have already screamed "When!" From writer-director Philip Kaufman, of The Right Stuff and The Unbearable Lightness Of Being, comes this scarce bearable bio-pic about authors Henry Miller and Anals Nin. They met in Paris in 1931; they romanced across the fires of creativity (he writing Tropic Of Cancer, she her diaries); and they talked of sex, art and love.

Dear me, did they talk. According to Kaufman, Henry Miller (Fred Ward) was a rollicking old Brooklynite who had a piece of wisdom for all occasions. "Sex is natural, like boith or death," he tells the girls. Or, of his hero D.H. Lawrence, "He tried to liberate lidracher." "Lidracher" is all-important in this film. Not just English lidracher but foreign too. "I wanted Dostoevsky!" cries Miller's American wife June (Uma Thurman). dismayed by reading sauce in its socio-satiric dish - what

American wife June (Uma Thurman), dismayed by reading Henry's latest opus. "You make

Meanwhile Anais (Maria de Medeiros) is tiring of financier husband Hugo (Richard E. Grant): "You're even beginning to smell like the bank." So what more natural than that she should throw herself at the newly-arrived American satyr and follow that with an affair with

METROPOLITAN Whit Stillman

HENRY AND JUNE Philip Kaufman

> **BLUE STEEL** Kathryn Bigelow

THE EXORCIST III William Peter Blatty

comely June. What more natural? Plenty, say the American censors. They have invented a special new certificate, NC 17 (no children under 17), to cover the steamier episodes of lesbian commingling, even though Mr K's film makes it clear that carnal love helps June and Anais discover themselves. "I am innocent now," breathes Ms Nin. fresh from the fleshly fray.

I am all for films that whip up

debate about the footling attitude of our "betters" to a little nudity on screen. (Or even, as here, a lot.) But not even a censorship furor will stoke much interest in Henry And June. Like The Unbearable Lightness Of Being, only more so, it shows the terrible things that happen to an intelligent film-maker when he tries to become a cultural carpetbagger. Unlike Kaufman's modern America, a place of aromatic, lived-in familiarity in The Wanderers or The Right Stuff, his pre-war Europe is a few old sticks of iconographic furniture shoved into a grab-and-run

bag. On every cobblestoned Paris corner conjurors and mime artists make magic. In every cafe smoke swirls as the art crowd wrestle with vino and veritos. Far from giving us a persuasive story about human liberation through sex and creativity. Henry And June is a film imprisoned in its own banality. We remember little of the elegant. unassertive visual style (cameraman, Philippe Rousselot of The Emerald Forest); we remember almost every one of the clanging



Daffy social comedy: playing strip poker in Whit Stillman's first film, 'Metropolitan'

lines of dialogue and the humourless way they are delivered.

There is more filmic flair in one frame of Kathryn Bigelow's Blue Steel than in 2½ hours of Kaufman's Paris chat opera. Unfortunately, the flair is of the in-one-brain-cell and that the other provides the provides of the company of out-the-other variety. Rookie policeperson Jamie Lee Curtis kills a gun-toting hoodlum during a supermarket robbery. But the gun disappears. Can Miss Curtis defend her action without Exhibit A? And who made off with the weapon?

A freelance psychopath, that is who: played by Ron Silver with a beard and two eyes that could have bored the Channel Tunnel without ancillary drilling equipment. With a crusading misanthropy worthy of Orson Welles in *The Third Man* -"Just little specks", he says of the city people seen from high up - he murders whom he may and is out to frame or kill Miss Curtis. Writer-director Bigelow, who after

an early career in avant-garde art leaped into man's-world genre movies with The Loveless and Near Dark, prefers crackling visuals to credible plot development. Mr Silver's ability to evade the law and to keep popping up Demon King-like in unlikely places — a bedroom, a police station, Curtis's parents' home — defies belief. But we admire the barbed *noir* visuals, all stiletto points of raking light and needle-sharp battalions of rain. And we enjoy the quasi-feminist subplot in which Curtis nails her own father for cruelty to her own mother. Dad (Philip Bosco) is a splendid monster, wife-beating chauvinist who cries "I've got a goddam cop for a daughter!" shortly before the young filly fastens the handcuffs, reads the Miranda act and escorts him to the

"The whole world is a homicide victim" rasps George C. Scott in *The Exorcist III*. Deep thoughts from the

sequel saga that brought you revolving heads, levitating beds and a particularly unwholesome form of green spinach. Now the Devil is back in Washington DC, and as corpses multiply and souls are hi-jacked Detective Scott must work out who

is possessing whom. No mean task. Speaking as a member of the audience, I gave up after about an hour. By then Jason Miller as the late Father Karras, not content with returning from the dead to claim he is someone called the "Gemini Killer" (electrocuted 15 years before), is metamorphosising into actor Brad Dourif, who in turn speaks in so many different octaves he could have auditioned for all the lead roles in *Il Trovatore*. Written and directed by Express creator William Peter Blatty, the film is short on blood but long on

Nigel Andrews

The Birthday Party

THE PLACE

It is not strange to hear that Harold Pinter will soon be 60. It is, however, odd to realise that, when speaking of him as a playwright, one must employ the past tense. There have been no new full-length Pinter been no new full-length Pinter plays for over a decade. To my generation — I was an infant when The Birthday Party had its première — Pinter was always a key part of our idea of modern British theatre. Getting used to Pinter was one of the hundles of adolescence.

The Shared Experience Theatre's staging of The Birthday

tre's staging of The Birthday Party, which runs at The Place until December 8, plunges its audience right into Pinter atmosphere. Oh those idle conversations made up of banal nothings, with as much silence as dialogue. One experiences them like a dull ache, like an old wound, and yet they keep making us laugh. The atmosphere reminds of Chekhov, of Becket, Arnold Wesker too, but mainly of Eliot - not the plays but The Waste Land. What seems unique to Pinter, though, is just how little real communication goes on, and how little for us to read

between the lines.
Then suddenly the mood changes. We witness communichanges. We witness communi-cation without utterance, rapid conversation without any pause, and all manner of dis-turbing suggestions — terror, neurosis, paranoia, guilt, aggression, schizophrenia, complicity, delusion — gushing up from between the lines. Though the most important things aren't being said, we're



Michael Packer

now aware that they're impor-tant. As in high classical drama, the most concrete actions take place, will take place, have taken place offs-

I have nothing but praise for Nancy Meckler's staging. The six members of the cast have caught the rhythms, the under-currents, the kitchen-sink ordi-nariness and the psychological nariness and the psychological extraordinariness, and they play their parts with just the right unnerving dash of caricature. They, like the play, keep saying "These are just stock types, stock situations, stock talk" — and then they whip the carpet from under their feet and ours; and they keep on doing that. Sandra Voe and John Halstead, as Petey and Meg, perfectly set the haunt-ingly boring, funny, pointless boarding-house atmosphere and introduce the first intima. and introduce the first intimaand introduce the first intima-tions of darker elements. As Stanley the birthday boy, Michael Packer is more than perfect. It is he who is the centre of all the play's most alarming passages, and one watches this poor, passive, feeling, inar-ticulate clod with both pity and terror. His last wordless efforts to communicate, two dreadful spasms that make him red in the face, are the climax of the play, brilliantly This Birthday Party should

be seen. That is not to say that it is a great play or that he is a great playwright. It and he will always important to the his-tory of British theatre because they helped to bring modernism, so long avoided here, into our bloodstream. I think however, there is something win-dowless about his world, and something jejune about leaving so much unstated. The Birth day Party is eventually an inverted melodrama, it is not a play that keep growing in the mind. His best virtues are, in fact, not modernist but traditional. The Birthday Party shows his sense of timing, wit, pacing, suspense and character, his ear for dialogue and his flair for reversals. It is that good old-fashioned thing: a well-made play.

Alastair Macaulay

Debussy and Poulenc

ST JOHN'S, SMITH SQUARE

The pianist and accompanist Malcolm Martineau is starting to seem a rival to Graham Johnson of the Songmakers' Almanac. For St. John's Martineau has planned a series of French song recitals: one each month, all season long, and each including some Debussy and Poulenc. On Tuesday the whole recital consisted of their music, and both the soprano Linda Kitchen and the tenor Laurence Dale offered some of each.

Miss Kitchen tackled four of Debussy's

early, very demanding pieces for high soprano, as well as his embarrassing last song (a winsome-but-tearjerking plaint from a child made homeless by the Boches). Her bright, pretty timbre was well found in that music, as also in Poulenc - particularly in high, curved lines; on some other vocal tests, there was some technical discomfort. In rapid French patthe over-eager archness with which she presented Poulenc's comic songs. That might have been Martineau's idea. for not only was there an excess of nudg-ing, concert party style, with Dale's Poul-enc too, but the pianist himself indulged in as much mugging as the need to keep hands on keys permitted. Granted, it is awkward to perform witty French songs especially the surrealist ones - to an audience who won't really be in a position to relish what's wittiest in them; but there

must be a better way.

That said, Dale nonetheless made a great impression. His tenor has gained some weight, I think (and leaps above the stave are not so easy and reliable as they were); his sung French is first-class. In serious Poulenc, like the deeply felt "Bleuet", it was splendid to hear that a full-blooded sound - no "white" tone at ter, for example: which probably explained all - can do perfect justice to the music.

The triumph of the evening was Debussy's earlyish, highly Wagnerian set of Baudelaire poems. Rarely heard in public, and mostly slow (if not always so slow as Martineau thinks), they make severe demands on a singer's concentration—and pitch: the recherché harmony sets traps for him or her in dozens of places. Dale prudently sang from the score, but that didn't lessen his searching, romantic intensity in these metaphysically erotic songs. They demand a mature, assertive songs. They demand a mature, assertive pianist, too, and Martineau displayed all the required authority. If his Poulenc is too soft-edged yet to be perfectly stylish, he is a Debussy-pianist of high distinction — not just beautiful, subtly graded sound, but a full grasp of how the music actually works. A memorable performance: deep gratitude to both musicians.

David Murray

Oscar Peterson quartet

ROYAL FESTIVAL HALL

Reunited, and with the addition of a first-class drummer in Los Angeles's Jeff Hamilton for their present tour, the Oscar Peterson trio. those famous gentlemen of swing, have lost none of their panache or crowd-pulling

The trio of pianist Peterson, bassist Ray Brown and guitar player Herb Ellis is an enduring part of jazz

Peterson first played alongside Brown 40 years ago at the Carnegie Hall gig which launched the avuncular piano player as the swing maesiro.

departure of fellow "great"
Barney Kessel. Thus the
swinging trinity was born.
Judging from the number of

especially, one of the most recorded jazz artists ever, that has not been hard to

Grouped together in a clump

of black ties around the kit, the trio zips through a mainstream repertoire which would leave

ringing chords drive him on to even greater heights in the up-tempo numbers. Herb Ellis,

needs to be done." Brown does too and is there with Peterson at every turn, beating out full-bodied rhythm. They are all clearly happy to be back That is the most pleasurable

playing: "He does exactly what

aspect of the quartet's playing - their obvious empathy and that is after all what swing is all about. It is best live (the quartet has a new live recording out on Telarc) and it surely doesn't come livelier

Garry Booth

continental collector. (A

ARTS GUIDE

EXHIBITIONS

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London

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster exhibition has sent reviewers scurrying to explain the artist's double vision. Burlington House, Piccadilly (287 9579).

Carte musées et monuments sold in museums and metro stations enable visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles.

Grand Palais, Simon Vouet Grand Palais, Simon votes (1590-1649). The exhibition brings together paintings, drawings and tapestries by the Paris-born artist whose vast compositions decorated palaces and churches at the time of Louis XIII and Plabelton, Closed The, Wed late Richelieu. Closed Tue, Wed late Closing night.

Lorvre. Recent acquisitions of the Department of Objets d'Art. 136 exhibits of medieval ivories and goldsmiths' work, of renaissance bronzes, enamels and majolicas and of 18th century furniture, tapestries and porce-lain. Hall Napoleon, closed Tues, ends January 21.

Marmotten's Monets. For lovers of impressionism, the Musee Marmottan is a must. A charming town house set in greenery, it houses an important collection of paintings and drawings by Claude Monet and his friends.

Musee Marmotian, 2 rue Louis-

Musée d'Ixelles. L'Impression-isme et le Fauvisme en Belgique is a major exhibition of Belgian painting from the 1890s to the 1920s. While several artists fol-lowed the lead of French impres-sionists and German expressionsionists and the man expression ists, others such as Claus, Stobbaerts, Wouters have a dis-tinct and increasingly valued style of their own. Closed Mon-ters and December 16. days, ends December 16.
Galerie de la CGER. The Belgian
Dynasty and Belgium's cultural
Development. Daily, ends Janu-

Cologne

Some 268 international art dealers offer paintings, graphic works, sculptures and photographs from the classic modern and the representative revision are and the newcomers, which are carefully divided into the two different subjects on two floors. Ends Nov 21. Koeln, Messe, Mes-

Centro de Arte Reina Sofia. After undergoing seven months of major reforms the centre reopens as Spain's "national" contemporary art museum. Memory of the Future: Italian art 1900-1964 is the most comprehensive show organised to date on 20th century

Fundacion Juan March. Cars, Andy Warhol's unfinished series of car drawings and paintings, commissioned by Daimler-Benz on the centenary of the invention of the automobile, are now on of the automobile, are now on view at the foundation on loan

from Daimler-Benz in Stuttgart. Ends January. Museo del Prado. Ends Decem-

Museo de arte Moderno. Modern-

ism. A comprehensive show of modernism as "total art". Organ-ised by Olimpiada Cultural, the aim of the exhibition is to show off Barcelona's rich modernist inheritance in all its aspects.

Museo Picasso. Homage to Jac-queline – between 1954 and 1970 Jacqueline Roque was a constant source of inspiration for Pablo Picasso, they married in 1958. The exhibition brings together some 150 works including porraits, paintings, sculptures, prints and pottery, in an important retrospective of the last 20 years of Picasso's artistic life. Ends January.

American Academy: Giovanni Battista Piranesi: 135 engravings of Rome, made around 1770, the year of Piranesi's fürst visit to Rome, and the beginning of his long love-affair with the city. Ends December 16.

Castello Sforzesco. The People of the Sun and the Moon: trea-sures of ancient Peru. Nearly 500 ceramics, gold objects, tex-tiles and gems, together with a small but precious collection of erotic ceramics of the Moche civilisation, lent by museums

Palazzo Grassi. From Van Gogh Palazzo Grassi. From Van Gogn to Picasso – from Kandinsky to Pollock. Opening with Picas-so's 1931 Woman with Yellow Hair and closing with Fernand Leger's 1950 Builders with Rope, this exhibition provides a delightful canter through mod-cen ext from the late 1870s ern art from the late 1870s. Ends December 9.

Dresden

Albertinum, Georg Treu-Platz 1. Some 350 works by 170 artists who were expelled by East Ger-many during 1949-1989. This presentation aims to explain the difficulties of working under the communist dictatorship. Among the artists are Georg Baselitz, Gotthard Graupner, Bernhard Helliger, Gerhard Richter, Günther Uecker and Rolf Szy-

manski. Ends December 2.

Martin-Gropius-Bau, Strese-mannstrasse 110. Bismarck's Prussia, Germany and Europe.
This exhibition in Berlin will be the first organised by the German History Museum, with 1,000 pieces from 250 museums from Europe and the US.

Held Newsched 25 Until November 25.

Staedel Museum has opened its new extension: display of 20th century art ranging from Picasso to Max Beckmann and Amseln Kiefer. For the opening ceremony there are four special exhibitions on the ground floor concentrat-ing on Max Beckmann with works which have only be seen before in Leipzig, the hometown

of the painter. Among the other artists are US sculptors Richard Serra, Amselm Kiefer as well as sculptures in the garden by Per Kirkeby. Staedel, Schaumain kai 63. Ends January.

Cottbus

The art of collage from 1945-1990: The New Germany sticked. Since George Braque established paper collages in 1912 this has become part of modern art. This exhibition shows a variety of 160 works. Among the artists are: Hermann Gloeckner, Willy Wolff, Marianne Brandt, Hohn Heartfield Herhert Kurve and Juercen. field, Herbert Kunze and Juergen Boettcher-Strawalde. Ends Nov 25. Staatliche Kunstsammlung.

To commemorate the 100th anniversary of the constructivist painter Walter Drexel a retro-spective is being held. He worked as painter, advertising manager and teacher. Ends Jan 13, Kun-sthalle am Wall 207.

New York

Brooklyn Museum. From pastoral landscapes to moonstruck mature fantasies, this compre-hensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American painter. Ends January 6. Metropolitan Museum. Mexican art from pre-Columbian handi-crafts to modern murals includes a majestic panorama with more

Washington

National Gallery. The 350th anniversary of the death of Anthony

Herb Ellis joined a couple of years later, following the

bald pates and grey hairs in the auditorium, their progress has been watched closely ever since. And with Peterson

younger men (except

November 16-22

Van Dyck is the occasion of this major exhibit of 90 masterpieces borrowed from around the world and mixed with the gallery's own fine collection. Ends Feb 24.

Chicago Art Institute. One of Chicago's most noted contemporary artists returns home when Ed Paschke's travelling exhibit, which first appeared at the Pompidou Centre last year, arrives with 47 of the painter's day-glo portraits and landscapes.

Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, mementos and personal effects

mementos and personal effects of the Great Emancipator.

Tokyo

Masterpieces of Japanese Art. This selection of 250 major works has been drawn together to mark the accession of the new Emperor. It includes rarely seen pieces from the Shosoin Treasu-rehouse in Nara, the Horyuji Temple, the Imperial Household collection and elsewhere. National Museum. Closed Mon-

Hara Annual 10. Since its establishment ten years ago, this museum has held on annual show of young and emerging Japanese artists: an opportunity to observe new developments and directions in Japanese art. Hara Museum. Treasures of the British Museum. Highlights from the civilisations of Mesopotamia. ancient Egypt and Greece, India, Meso-America and Polynesia.

Setagaya Museum. Closed Mon-

Hamilton) sweating. Peterson, not surprisingly, is

the boss, building each number

blues, ballad or boogie
woogie – into a rolling sound
that only a quartet can make.
Even in the gentlest passages, in "Night Time" for example the number and variety of notes that Peterson teases out,

keeps it exciting.

The walking and talking bass of Ray Brown, Hamilton's sizzling hi-hat and Ellis's as Peterson observed, is the epitome of jazz trio guitar

together again.

SALEROOM

'Mendelssohn' sets record

So far, this week in the saleroom has been like the good old days with record following record with pleasing regularity. Yesterday Christie's set a new record for a musical instrument when the "Mendelssohn" Stradivari, named after the German banking fam-ily rather than the composer, sold for £902,000, nicely above forecast, The violin was made by Stradivari in 1720, towards the end of his "Golden Period" and was sold on behalf of Jew-ish charities in New York. A Strad cello held the previous

record of £682,000. After a new high of £128,361 for an object of pre-Columbian art on Monday Sotheby's set a record for tribal art on Tuesday when a Fang reliquary guardian head, carved in what is now Gabon some time in the 19th century, sold for \$797,500 (£406,576), well within its estimate. It is one of only a handful of this type known and had fetched \$15,000 when Parke-Bernet sold it as part of the famed Helena Rubinstein tribal art collection in 1966.

Meanwhile in London yesterday Sotheby's equalled the record for a single musical manuscript when it sold Mozart's autograph manuscript for two of his greatest solo plano works, (which are usually performed together), the Fantasia and Sonata in C Minor, for £880,000 to the London dealer Otto Haas, bidding on behalf of

Schumann piano concerto fetched the same sum last year, but a booklet containing nine autograph Mozart sym-phonies holds the overall record in this sector at £2.35m.) The 14 pages comprise Moz-art's working manuscript and it was unearthed in July in the Eastern Baptist Theological Seminary in Philadelphia, which had forgotten it owned it. The price was above forecast. In the same auction, which totalled £1.47m with 5.4 per cent unsold, a previously unknown fragment of Mozart's music, part of a 1783 quintet, sold for £49,500, also to Haas. Haydn's working manuscript

of the final chorus of his Can-

tata "Qual Dubbio Ormai", also

found in the Seminary, went

for £74,000. Ava Gardner spent her final years living quietly in an ele-gantly furnished flat in Ennis-more Gardens, Rensington. Sotheby's sold its contents yes-terday for £346,065. There was keen bidding for a memento of the movie queen. The top price was the £37,400, double the estimate, paid for a Louis XVI mahogany bureau plat carrying the stamp of Martin Carlin. A Meissen porcelain topo-graphical snuff box with views of Dresden and Warsaw of around 1750, far exceeded its

£3,000 top estimate at £14,300. Antony Thorncroft

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Thursday November 22 1990

Europe's Magna Carta

AMID all the pomp which accompanied the adoption in Paris by 34 nations of a Char-ter for a New Europe, the Gulf crisis has acted as a cold shower. This latest threat to world peace tended to overshadow the real purpose of a conference which had been organised to mark the end of the Cold War in Europe, the unification of Germany and the most far-reaching conventional arms agreement ever reached. Yet the intrusion of the Gulf

conflict was not without rele-vance to the subject matter of the Paris conference. It came as a reminder to the partici-pants of the fragility of peace, whether in Europe or else-where in the world.

Indeed, it was significant that, at the very time that the heads of state and government were proclaiming "the end of the era of confrontation and division in Europe," the US, the Soviet Union and some of the European countries were finding it extremely difficult to agree on the next steps to be taken against President Saddam Hussein.

In many ways, the Paris summit of the Conference on Security and Co-operation in Europe was overtaken by events. The collapse of the communist systems in eastern Burope, the disintegration of the Warsaw Pact and the unification of Germany has already changed the nature of the "common European home," as first conceived by Mr Mikhail Corbachev, the Soviet Presi-

The common European home has become a western building in which the east Europeans, as they reform their economies and adopt democratic practices, want to live. Most of them want close ties with existing western organisations, such as the European Community, and some. like Hungary, are even contemplating membership of

Limited effectiveness

Given these developments, the CSCE cannot provide answers to all of the problems which will face the new Europe. Its effectiveness will be limited by the fact that its decisions have to be taken by consensus, which will be very difficult to achieve between 34

Nor will it provide its members with Mr Gorbachev's much-cherished collective security system, under which all member countries would have given each other mutual security guarantees. The west-ern countries consider such a concept to be unrealistic. They have thus expressed their Alliance as their only effective

East-west co-operation

That does not mean, how-ever, that the CSCE is an irrelevance. It will still be the only organisation dealing specifi-cally with the whole range of problems facing the new Europe, from security to human rights and, to some extent, economic co-operation, which will associate North America and the Soviet Union with both western and eastern

It will have an institutionalised structure, with regular meetings of heads of government at least once every two years, annual meetings of for-eign ministers, a small secretariat based in Prague, a conflict prevention centre, and a special office to help newly democratised countries to organise free elections.

One of its most important elements is what Mrs Margaret Thatcher has described as Europe's new Magna Carta, a charter which sets out the principles which should guide the policies and behaviour of the 34 member-countries.

It is a reaffirmation and elaboration of the same principles first set out in the 1975 Hel-sinki Agreement, They have proved their worth. Western insistence that they should be implemented as a condition of arms control and economic co-operation agreements con-tributed to the progressive lib-eralisation of the communist

The Paris Charter for a New Europe is, therefore, more than just a symbolic document marking the end of the Cold War, in spite of its limitations. It provides Europe with a clear code of conduct, conciliation machinery and institutions which should set the stage for much closer east-west co-operation in the years to come.

The Pru breaks an egg

OVER the past four years the accelerating pace of deregula-tion in Britain's financial markets has ruthlessly exposed ing at the top of several well-known institutions. Even so, the abruptness with which Prudential Corporation, the biggest UK life assurance group, this week reversed its earlier decision to invest in a network of estate agents came as something of a shock. The upheaval in retail financial services has generated fewer press headlines than the pre-dominantly wholesale revolution in the securities markets. The losses have also been smaller in relation to capital employed. But when the company that boasts the largest amount of funds under management in the UK acknowledges error on a formidable scale, the investing public is entitled to sit up and take note.

Unlike the securities busi-ness, where brokers and mar-ket makers seek to earn the greater part of their living from a handful of sophisticated institutional investors, the retail financial services sector is a mass market which still contains obvious pockets of unsatisfied potential demand. There is more elbow room for those who choose to compete for the nation's savings, even if the barriers between the traditional categories of savings institutions have been substantially eroded, thereby increasing competition. The problem, at its simplest, is to find a profitable route to customers with whom lifetime relationships can be forged. Any misjudg-ment over strategy or imple-mentation can be relied on to emerge quickly because of the cyclical nature of the business.

Institutional access

Deregulation in retail finance holds the promise, for any given class of financial institution, of access to customers who have hitherto been off limits. Insurers can contam. off-limits. Insurers can contemplate moving into deposit banking; securities brokers offer bank accounts with cheque facilities to rich individuals; banks and insurance companies together see attractions in estate agency, which has traditionally been regarded as no more than a cottage

There is genuine logic in such conglomeration, in that many individuals have neither the time nor the inclination to shop around for all the finan cial services that they require. And there may ultimately be room for more, and more var-ied, forms of conglomerate than in wholesale finance, where markets appear unable to accommodate more than a tiny number of firms offering a full range of products.

Compulsion risk

Yet there is also a risk, in the absence of effective regulation, that the conglomerators will seek to compel individuals not to shop around, once they have stumbled into a one-stop shop. Above all, there are managerial challenges for the would-be conglomerator in establishing the extent of the notential and in implementing the strategy. Cultural constraints, inadequate training and skills, poorly-designed incentives, all militate against effective cross-selling.

The thinking behind the Pru-dential's original move into estate agency was that those who had first access to the customers in the most important financial transaction of their lives - home purchase -would establish a competitive edge not only in selling mortgages but everything else besides. Having lost £48.9m on estate agency operations last year after sinking £230m into the business, the big insurer has now concluded that the scope for cross-selling a wide range of products was over-es

Many of the Prudential's competitors disagree, despite mounting losses. Only time can provide a verdict. But the saga underlines, once again, saga uniterimes, once again, the difficulty of moving from a familiar business into new and unfamiliar territory — especially when management has hitherto been cushioned by a regulatory ring fence. But at least in the Prudential's case unlike that of the clearing banks, there is no ownership protection. At a time of deregu-lation, the proverblal omelette cannot be made without break ing an unusually large number of eggs. The important thing is that discipline should apply to the more clumsy chefs.

GROWTH IN US ADVERTISING REVENUE 14% 12% 10% \$32,40bn TOP TEN US AGENCIES US billings 1989 (\$ billion) 1.95 J. Walter Thompso 1,79 Saatchi & Saatchi 1.71 DMB&B Foote, Cone & Belding Comms. Young & Rubicam Ogatvy & Mather DD8 Needham

American advertisers pull in their horns

Alice Rawsthorn reports that US agencies are struggling with structural change in the industry as well as pressure on margins

hese are troubled times on Madison Avenue. The US advertising agencies are cutting costs and shedding staff. The headline splashed across the front page of last week's Advertising Age magazine said it all: "Unemployed". Earlier this week CBS, one of

the largest US media groups, forecast a fourth-quarter loss, and WPP, the UK company which owns two of the biggest US agencies, issued a profits warning - both partly thanks to the weakness of the US advertising market. Ogilvy & Mather, one of

WPP's agencies, recently announced a round of redundancies in New York. Other agencies — Young & Rubicam, N.W. Ayer and D'Arcy Masius Benton & Bowles — have also abod staff shed staff.

This is no parochial matter. The US is the world's biggest advertising market and accounted for almost half -\$80bn (£40bn) - of the money spent worldwide on media advertising last year. All the global marketing groups depend on the US for a high proportion of their income. The problems there have already prompted Saatchi & Saatchi, another UK group with significant US advertising interests, to accelerate its proposed refi-

nancing programme. The US is also important in that trends set there tend to be replicated in other countries. advertising markets - notably Japan, the UK and France are watching the US to gauge whether its present problems reflect short-term recessionary pressures or longer-term changes in the structure of the

advertising market.
Advertising is one of America's most successful exports. For decades the international advertising industry was controlled from New York and Chicago. But in the mid-1980s the US market weakened and British agencies, led by Saatchi and WPP, made the most of the strong pound and their high share prices to stage acquisi-

tions in the US. By the beginning of this year the tide had turned. The UK ad industry had slid into recession and the US agencies returned to the ascendant. The Madison Avenue ad men have relished the spectacle of Saat-chi and WPP struggling with the debts amassed by their US acquisitions. The US agencies even started to make acquisi-tions in the UE tions in the UK.

The Americans are now, however, back on the defensive. After a period of sluggish growth in the late 1980s, the advertising market has become much, much weaker since the

"The market has become very competitive", said Mr Philip Geier, chairman of Interpublic. "Some large companies are spending more to build share for major brands. But they have cut budgets for sec-ondary brands. Small and medium-sized companies are cutting back across the board."

Nor is there any immediate prospect of improvement. "So far we have not seen really dramatic cut backs", said Mr Bruce Crawford, chairman of Omnicom, which owns BBDO and DDB: Needham. "But there is no doubt that the next two is no doubt that the next two or three quarters will be

This slowdown could scarcely have come at a worse time for the US agencies. They have just emerged from a period of radical restructuring after the acquisitions in the

mid-1980s.

The US industry is also struggling to adapt to structural changes in the advertising market. One of the main trends of the 1980s was the shift of marketing expenditure

away from media advertising into tactical promotions such as coupons and price cutting. This trend partly stems from

increasing consumer sophisti-cation, which has created a need for "niche" rather than mass marketing, but also from the fragmentation of the US media, with the growth of cable television and conse-quent erosion of the power of the networks. This has made it more difficult, and also more expensive, for advertisers to conduct conventional massmarketing campaigns.
In the late 1980s the trend

towards tactical promotions accelerated as the wave of leveraged buyouts intensified the financial pressure on com-panies. In theory, this should have created opportunities for the agencies to diversify into new areas. In practise, the agencies are still struggling to find ways of servicing their clients in these new disciplines.

Some companies, such as Foote Cone & Belding, are experimenting with ways of offering fully-integrated marketing services which encompass advertising, sales promotion and all the other disciplines. Others, like Leo Burnett, still have comparatively small interests outside

At the same time, the ad industry is under political attack. A plethora of legislative proposals - everything from taxes on ad revenue, to curbs surfaced in recent months. The industry has quashed almost all of them, but the onslaught shows no sign of stopping.

To make matters worse,

agency remuneration has come under intense pressure as a result of client cost-cutting in the 1980s. The old system of a 15 per cent commission on media billings is now an anachronism. It has been replaced by a potage of fees,

commissions and sliding scales, which in almost every case add up to less than 15 per

This means that agencies are operating on lower margins than in the last recession of the mid-1970s. Moreover, most agencies have been cutting costs steadily since the mid-1980s and have little scope for further cuts.

Mr John O'Toole, president of the Association of American Advertising Agencies, is concerned that this could cause serious problems particularly for "smaller, undercapitalised agencies". The AAAA has already seen 20 members, mainly small companies, go

under this year.

One of the chief concerns for the US advertising industry is that a prolonged period of recession could create an opportunity for foreign preda-tors to prey on American agencies, just as the British did in the mid-1980s. The British, bruised by their

own recession, are scarcely in a position to make more acqui-sitions in the US. But a number of French and Japanese agencies are eager to do so.
Earlier this year Boulet Dru
Dupuy Petit of France bought
a sizeable minority stake in Wells Rich Greene, one of the oldest New York agencies. Eurocom, another ambitious French agency, recently made an offer for BSB, one of the Saatchi agencies. The offer was rebuffed but Eurocom is still intent on US expansion.
It, like other ambitious Euro-

pean and Japanese agencies, will have to act quickly. The US agencies may be bracing themselves for another gruel-ling year in 1991, but they still have 1992 to look forward to — election year and Olympics year, both times when American companies have always spent lots of money on adver-tising.

BOOK REVIEW

Vignettes from the minorities

n 1949 there were only about 100 Asians in Birmingham. Although there were pockets of immigrant communities scattered around the country, they were the exception rather than the rule. At least until the mid-19th century, Britain on the whole was a country that people left rather than settled in. There were exceptions, to be sure. were exceptions, to be sure, like intellectual refugees. But in general seekers of a new life tended to prefer the new world

to the old.

Shortly after the Second World War, all that began to change. Britain — which in this context means mainly England — has been the recipient of immigrants not just from the old and new Commonwealth, but also from eastern Europe, south-east Asia and even the US. The most obvious waves were from the Caribbean and then from India and Pakistan. In 1954 some 10,000 West Indians arrived; the West Indians arrived; the inflow in 1961 was about 75,000. By that time, there were also more than 40,000 Asian arrivals a year. The wave of East Afri-can Asians came shortly afterwards.
There are now about 4m

immigrants (first and second generation) altogether, which Jonathon Green curiously miscalculates as 2 per cent of the national population. The figure given in the latest edition of Social Trends is 4.5 per cent, about two-thirds of whom are from the West Indian/Guyanese and Indian and Palister. nese and Indian and Pakistan ethnic groups. Whether that is a large or a small number overall depends on which end of the telescope you look through. Certainly it is big enough to make many English cities look remarkably cosmopolitan and therefore quite different from the past. It is also small enough to suggest that Britain has not been swamped, though problems tend to be concen-

trated in particular areas. In gathering a selection of views from the immigrant communities, Mr Green has taken what in opinion poil terms is called the random approach: there is no attempt at surveying statistical quotas. He has also gone for the articulate intellectuals rather than (say) the young blacks without a job. And he has stuck basically to two questions: why did you come and how did you find it?

His book consists of interviews with 103 first generation immigrants, mostly conducted last year. His method is to dot about from one interviewee to another, while avoiding mak-At the very least, such a for-mat makes for some interesting anecdotes and a few rough generalisations

To take the latter first. The West Indians came because economic conditions at home were depressed and they wanted jobs. Pakistanis came mainly because they liked the prospect of making money. The East African Asians came because they had British passVOICES FROM THE
IMMIGRANT COMMUNITY IN CONTEMPORAY BRITAIN
By Jonathon Green

By Jonathan Green, Secker & War-burg, £16:99, 421 pages

ports and because of the political conditions in parts of East Africa in the late 1969s they had almost nowhere else to go. The English language had a good deal to do with it.

By and large, however, it was not an idealistic pilgrimage to the mother of Parliaments or the home of democracy. Immigrants came more because of the place they wanted to get away from rather than a specific admiration for Britain. Many of them—white as well as black—have found that not only the climate is cold. On the evidence of this book, the British do not often take warmly to foreigners in their midst.

Nguyen Duc Phuong is an

Nguyen Duc Phuong is an engineer from Vietnam and was one of the boat people. "To us all foreigners were the same," he said. But since it was a British ship that picked him up, he was sent to England where he seems to have settled happily enough, though he would like to go home if the Vietnamese regime ceases to be communist. Po-Yee Wong came because there was no Chinese medical school in Hong Kong, but had to settle

for nursing.
Yet there are exceptions to the relative British lack of hospitality. The country has been particularly welcoming to Czechs, to some South Africans and even to Latin Americans during the Chilean and Argentinian dictatorships. Perhaps that is because Britain is more sympathetic to political refu-gees than economic migrants. There is, too, a curious British eccentricity. Few immi-grants can have been better treated than those interned

during the war. The now Sir claus Moser had a university in his camp "with Nobel prize-winners among the teachers". There was a bank and camp currency; someone set up a camp statistics office and that was how Moser set off on his was how Moser set off on his statistics career. Other interviewees include Bryan Gould, the member of

the Labour shadow cabinet who made his way on a Rhodes scholarship from New Zealand. He says that he accepts the stereotype of an Oxbridge graduate dark-suited Englishman: "You don't need to wear jeans to the office to demonstrate your radicalism." Bernie Grant from Guyana has also settled down as a Labour MP, even though his initial heroes were Che Guevara and Fidel Castro and he says he originally came here only to get some educa-tion before going home. The book is worth reading for these

Malcolm Rutherford

Back at the bank

■ There will be sighs of relief at the Royal Bank of Scotland now that George Younger has stepped down from leading Mrs Thatcher's less-than-glorious re-election

campaign.

Although the bank insisted to the last that there was nothing inherently wrong in having its deputy chairman engaged in political activities – he is, after all still MP for Ayr – it was evidently uneasy about his involvement in the

leadership contest. Mr Younger took up a directorship of the Royal Bank Group after he stepped down as defence secretary in 1989. His job there is now supposed to be virtually full-time, and he is expected to succeed Sir Michael Herries as chairman

of the group in due course. When the bank accepted that he would continue to play a role in politics, it was thinking more in terms of issues such as the future of the threatened Prestwick airport in his constituency than the national leadership.

The bank claims that there

was always far more concern in the media than there was within its own walls about Mr Younger's role in the contest. But it was nevertheless dismayed at the fact that his relationship with Mrs Thatcher was attracting a good more attention than its latest cross-border electronic banking

"The number of man-hours we've spent fending off the camera crews . . . " someone camera crews . . . " s at the bank grumbled

yesterday.
Apparently, yesterday should have been the busiest day of the year for Mr Younge not because of any prime ministerial post mortem into the conduct of the campaign, but because it was the day the boards of the group (of which Younger is deputy chairman) and its subsidiary, the bank (which he chairs) finalised

OBSERVER

their annual accounts in Edinburgh for presentation next week.

"He was dealing with much more important matters than the leadership of the country," said a Royal Bank official, recalling memories of the "Aberdeen man lost at sea" headline which appeared in an Aberdeen newspaper after the sinking of the Titanic.

Unstuck

Relations between the United Nations and the European Community appear to be coming unstuck: and all on the question of a postage stamp. Fresh back from saying

goodbye to the cold war in Paris, the 17 European Commissioners will today discuss an allegedly anti-semitic postage stamp issued by the UN and the even more bizarre allegation that the UN is trying to cover up

the whole story.

The stamp, which was issued to celebrate the eighth UN congress on crime prevention, was described a few weeks ago by socialist MRPs as anti-semitic because it appeared to show a group of three orthodox Jews making away from the scene of a crime

with bags of booty slung over their backs.

Now MEPs are talking darkly of cover-ups by the UN, claiming that UN sources said the stamp was a fake issued by an angry official in an attempt to discredit the organisation. The European Commission, usually only too

happy to ignore the parliament, is taking the matter surprisingly seriously and has squeezed it on to the agenda for today's meeting. Strange, seeing as the UN has already attempted to explain itself in the letters column of the Financial Times. It said the carlesture are It said the carlcature was



"It's the nightmare scenario – we've run out of Beaujolais Nouveau

intended to represent three 19th-century robber barons in top hats and had been specifically chosen by an international panel so that no particular racial or ethnic group would be identified.

Few sparks

■ Excitement over Impact Day Excitement over impact Day yesterday's announcement of the electricity privatisation share price – was somewhat dampened by the fact that the figure of 240p had been widely predicted in the national press over the weekend.
There was disagraphimment

There was disappointment, too, for anyone who thought events within the Conservative party might spice things up

party might spice things up by putting a spanner in the works of the well-oiled privati-sation machine. City brokers have been say-ing among themselves for some time that an outbreak of hostilities in the Gulf was in danger of turning Impact Day into an unfortunate choice of phrase. But no ominous noises, either from Iraqi tanks

or from the Conservative bun-ker, were permitted to pene-trate yesterday's hushed and slickly-orchestrated gathering at London's Cumberland Hotel. The climax came when, at the press of a button, John Wakeham, Energy Secretary, set a screen alight with flashing images of kettles and table lamps which finally resolved the president with the transient of the second s

themselves into that magical 240p figure. Had it not been mination to ask Mr Wakeham about the Conservative party crisis, guests might have been forgiven for thinking they had strayed onto the set of The Price Is Right Mr Wakeham was prepared

for the questions and defily fended them off. One thing on which all potential Conservative party leaders were united, he pointed out, was the privatisation of the elec-tricity industry.

Fashion victim ■ Following yesterday's style note on the growing acceptability of the rucksack, I now have to report that readers sporting blue jeans with six-inch slashes at the knees - the so-called distressed look - are about to make that all-too-swift transition from the survey of the so-called distressed look - are about to make that all-too-swift transition from the survey of the so-called distressed look - are

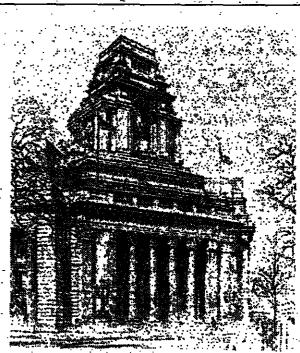
transition from avant-garde

transition from avain-garde to passé.

My wardrobe advisers tell me that the latest craze about to sweep across the Atlantic from the US is for jeans that have been blasted with a 12-bore shotgun. The first pairs, made by the Jet Clothing Company of Wakefield, have already some on sale to Britain already gone on sale in Britain

at £50 apiece. Kevin Burton, Jet's sales director, says the hefty price tag will not deter buyers because the pellet-peppered jeans are bound for "high-class, up-market shops." The first pairs are tailored for men, but a women's version is also planned. Fashion tip: readers seeking

to economise by applying the 12-bore treatment to their existing jeans should take care to remove them first.



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ne of the most frequent remarks made by Brit-ish Conservative MPs worried by the current leader ship struggle is that this kind of contest must not be allowed to take hade again. They say that the rules of the contest were devised for opposition, not government, and that it is wrong that the prime minister should have to offer himself or herself for re-election as party

Sandary of the state of the sta

leader every year, On their own these proposi-tions are plausible. But they cannot be taken on their own. The British prime minister has more power concentrated in his or her hands than any other western leader (the closest competitor being the French president, but when and only when the indepen-

dently-elected legislature is of the same political colour).

The British premiership is unique in combining the roles of head of government (including the civil service), leader of the ruling political party and leader of that party in a legisla-ture subject to no checks and balances other than those of fading conventions. Above all, the post is the source of most patronage, extending far beyond the headline political

beyond the headime political appointments.
In principle, the prime minister has to carry the cabinet and the party in parliament. But the string of resignations, and the convulsions of the last couple of weeks, have shown how difficult it is to mount a challenge from these quarters. challenge from these quarters without near civil war and the most bitter recriminations. The US mesident is more indisput-ably master of his cabinet, members of which are only instruments and advisers. But he is subject to the strong checks of an independent Congress, quite separately elected (even on the rare occasions when it is of the same party) and a Supreme Court with a clear constitutional role.

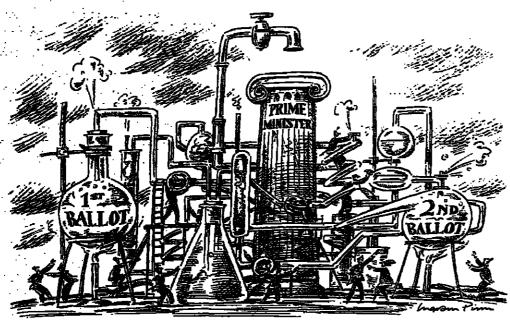
This is not the prelude to a draft of a written constitution for the UK - the case for which my colleague Joe Rogaly has frequently and eloquently put forward. It is simply to make a modest proposal to balance any moves to make it more difficult to overthrow a reigning prime minister. The proposal is is that a prime minister should normally serve for a fixed number of terms.

The idea is 1 am glad to say

The idea is, I am glad to say, not original, but based on Article 22 of the US Constitution, which states: "No person shall be elected to the office of president more than twice"; and that no person who has -succeeded a president with more than two years of his four-year term left to run can be elected more than once. This Article, which was ratiECONOMIC VIEWPOINT

Prime ministers: a case for fixed terms

By Samuel Brittan



fied in 1951, was introduced after President Franklin Delano Roosevelt had died in harness after nearly four con-secutive terms, leaving an inexperienced Harry Truman to pick up the baton

The arguments for a roughly similar provision in Britain are overwhelming. In the present context, Mrs Thatcher would

The British prime minister has more power concentrated in his or her hands than any other western leader

have retired full of honours after winning the 1987 election. young enough to take other national or international posts if she so wished. If a three-term variant had been adopted, Conservatives would know that they would be fighting the next election under a new leader, without the need for cabals and plots. Members of her cabinet would have been able to

stand for the leadership without accusations of disloyalty; and the choice of serious suc-cessors in the first ballot would have extended far beyond Michael Heseltine.

Moreover, most of Mrs Thatcher's most fervent supporters would probably concede that her main achievements - such as the taming of union power, the key acts of deregulation and even the renegotiation of the British budgetary contribution to the European Community – belong to her first two terms.

But the arguments for a two-term limit do not depend on immediate specifics. If they did they would be suspect. The fact is that very few people indeed know when the time to go has arrived. The longer they stay, the more they think they are indispensable, that no suc-cessor has yet emerged, and all cessor has yet emerged, and all the rest of it. My own concern to limit the powers of an activist prime minister goes back to the days of Harold Wilson. (I did not know that Wilson would spring a surprise resig-nation in 1976, just into his sec-ond spell of office.) But this is

the exception that proves the

Obviously, there are many variants of the proposal for a fixed number of terms. Should tt apply only to the prime min-ister or to a leader of the oppo-sition as well? Should it relate to continuous terms in office, so that a prime minister could come back after being out of

The fundamental question is whether the object of a political system is to achieve perfection or to minimise harm

office for several years? These important details can be discussed once the principle is accepted. There is no need to follow the US precedent slav-

The main argument against limited terms is that on occasion an outstandingly good prime minister will have to give way to a less good successor, because of an arbitrary

time limit. This brings us to the fundamental question of whether the object of a politi-cal system is to achieve perfection or to minimise harm. The case for limited government, including a limited government role in the economy, depends on the minimising

harm proposition.

One advantage of limited terms is that a start can be made without passing laws. Indeed either of the main political parties and decide to ical parties could decide to build such a limit into its rules; and if it worked well, the other would copy it. Thus the approach can be evolutionary.
without a timetable and grand declarations, thus embracing all the virtues on which the so-modest British so pride themselves.

Ultimately it needs to be par of a much wider series of reforms designed to limit elec-tive dictatorship. The ultimate shortcoming of Mrs Thatcher's period of office is the lack of interest in the constitutional dimension – not that Michael Heseltine has shown much interest in limiting govern-

The superiority of the mar-ket over political process lies in the market being a continuous referendum, in which people purchase the services they want in quantities and qualities of their choice, subject to their budget constraint. Voting at general elections is by contrast a choice between two large bundles of all-or-nothing variety. In a real market no one would say that a majority of one is enough, as both majority and minority are able to satisfy their preferences independently. Nevertheless, political choice

is a necessary evil in all those areas where markets alone will not suffice. Majority voting is not a Holy Grail, but a particu-lar decision rule. Requirements such as a 15 per cent lead over other candidates, which have been so much criticised in the current contest, do not eliminate the coercive element; but they do reduce it by requiring the winner to build up a larger coalition in support before a majority can impose its will on

a minority.

There can be no reasonable objection to members of parlia-ment, who have a much better knowledge of the candidates, selecting their leader rather than the party faithful or the mass electorate. The place to give the wider electorate a role might be in primaries for the selection of candidates, which could help to protect them from the pressures of local activists. But I had better stop or I shall alienate potential supporters of limited leadership terms by bringing in too Wage bargaining

How to survive the ERM and avoid recession

By Richard Layard

e are moving into an extended recession. And for what? Simply because we can think of no more intelligent way to reduce inflation from 8 to 3 per cent. Given Britain's entry into the exchange rate mechanism of the European Monetary System, de-escalation is inevitable. But there must be a better way of achieving it than through mass unemployment and ravaged profits.

To find a way, one must understand our present predic-ament. Everyone agrees that it would be far better to have 5 per cent wage growth (and 3 per cent inflation) than 10 per cent wage growth (and 8 per cent inflation). So why not move at once to 5 per cent set-tlements?

If everyone agreed to do this, everyone would gain. But under present arrangements, there is no mechanism for producing such an agreement. Instead, the government exhorts companies to do it on

But there is no chance this will happen, without a recession. For why should one set of bargainers settle for 5 per cent, with no guarantee that others will do the same? It would be madness. The workers would refuse because they could not rely on price inflation falling. And the company would not want it either because, if other companies continued to settle at 10 per cent, they would lose workers and face a hostile

workforce. There are two alternatives. Either we continue our present ways and de escalate painfully and slowly through a pro-longed recession; or we co-ordi-

nate the de-escalation.
I suggest that the government invite the Confederation of British Industry to develop an immediate plan for the reduction of wage settlements to the German level. To produce an effective plan, they would doubtless wish to involve the Trades Union Congress. But in the last resort pay must be the responsibility of

those who pay it.

There will be many objections to this proposal. First, that the CBI does not have the credibility to perform the task. I disagree. Organisations, like people, can acquire credibility remarkably fast when they are given a job to do. The proposal will of course require the CBI to recommend a maximum level of settlement

which should not be exceeded except for acceptable special reasons. This provokes a sec-ond objection: that everyone's position is special. This is untrue. Contrary to the standard claptrap, the vast majority of

settlements at present lie within a range of 2 percentage points. The main factors affecting individual pay settlements are the level of other settlements and the rate of price inflation. It is precisely this which makes a co-ordinated deescalation feasible. We cannot afford to continue

the rhetoric to the effect that "everyone is different". The Germans understand clearly the logic of collective action on pay. They know that there will be a going rate (as there is in Britain), and therefore they act to secure a rate that is in the national interest. If we are to compete with them, we must take the lead from their more

centralised approach. We shall never be competi-tive if we continue to assert that high wage growth is justi-fied in high-productivity-growth companies, provided unit costs do not rise. This is a fallacy. Where productivity growth is high, unit labour costs (and thus prices) should fall - as they do in the countries with which we compete.

A third objection is that a rapid de-escalation would reduce real wages, which will upset the unions. Price infla-tion, it is said, will fall later than wage inflation. This is true in any de-escalation. But the key point is that the lag can be reduced if the de-escalation is co-ordinated. With uncoordinated de-escalation and prolonged recession, the fall in

real wages would be worse. It is, of course, true that Britain is already uncompeti-tive. Our relative unit labour costs in manufacturing are now 47 per cent higher than they were on average in the 1970s, which explains our external deficit. At some stage we will have to become more competitive by inflating less than the rest of Europe, with resulting consequences for the real wage. But this, too, will be easier if we co-ordinate.

If we do so we shall have less recession and hence a larger tax base. We can thus finance our public expenditure with lower tax rates. This in turn will offset the real wage effects of de-escalation, making hair shirt talk less necessary. So in every way a co-ordinated de-es-calation is best.

es. Æh

But then we meet the fourth objection to my proposal -that this is a short-term remedy to a long-term problem. Not at all. This is the basis of a long-term solution. We need a radical transformation of our bargaining system, which currently encourages wage leap-frogging. We ought to move to more co-ordinated system of a more co-ordinated system of bargaining as prevails elsewhere in Europe. But changes of this kind do not happen gradually. They happen in jumps when people are sufficiently worried. Now is the time to worry — and to jump.

Some will argue that this means a returnto the bad old-fashioned ways. Not so. We are not talking about an incomes policy imposed by government. We are talking about self-regulation by employers, in consultation with the unions. When City firms find they have a common interest, they regulate them-selves. UK industry should do

the same.
Entry into the ERM makes this imperative. It also makes it easier. For it is more difficult to secure a common approach to wages when you are guess-ing about the level of foreign prices. In 1976 the pound's depreciation shattered any con-sensus about wages. We now have the anchor of the fixed exchange rate. Let us use it as the fulcrum

for a new consensual approach
- exactly as it is used by our
European competitors. And let us not adopt the most old-fashioned approach of all -protracted recession.

The author is director of the Centre for Economic Performance at the London School of Economics. His views appear more fully in Britain and EMU by Karl Otto Pohl and others. obtainable from the Centre.

LETTERS

unemployed just a fig leaf

From Dr John Philpott. Sir, Af first glance, the impouncement that the government is to spend more on helping long-term unemployed peo-ple find lobs by way of Job Clubs and the Job Interview Guarantee Scheme (JIGS) appears to be good news ("Extra funding announced to help skilled jobiess," November 13). Important though training undoubtedly is, it has for long been recognised as only one of several ways to combat long-term unemployment, and official acknowledgement of this is to be welcomed.

On closer examination, how-ever, the news is far less good, since the additional £15m to be spent on Job Clubs and JIGS must be set against the £300m to be slashed from the Employ ment Training (ET) budget between now and 1991-92. If the petween now and 1991-92. If the government were really interested in helping the long-term unemployed back to work, spending on employment programmes would be raised in tandem with higher spending on ET. As it is, the relatively small additional sums for Job Clubs and JIGS are nothing but a fig leaf to disguise the but a fig leaf to disguise the reality of the government's

spending plans.
With unemployment rising, spending on employment and training programmes should be raised to counter a re-run of the early 1980s when the level of long-term unemployment rose above im. In particular, Britain should aim to emulate competitor countries of the European Community, the gov-ernments of which are increasingly aware of the economic costs imposed by a build-up of

long-term unemployment. France and Germany, for example, currently spend £12,000 and £7,000 per trainee per year on training pro-grammes for the long-term unemployed, compared to only 25,000 spont on each ET trainee The UK government's decision to cut expenditure on ET is even more depressing in that context. In due course we will undoubtedly come to see the proposed cuts as a false economy - and almost cer-tainly live to regret them. John Philpott, director, Employment Institute,

Black Prince Road, SEI

New funds for UK fails Thatcher's own Steel has been tests of democracy

From P. Devlin.
Sir, In an article by the prime minister ("My vision of Europe - open and free," November 19) she claims to be in the vanguard of the European democratic process. She goes on to cite two tests to prove this: namely, that governments should be accountable to their parliaments, and that within the EC there are

Surely the proper test, as seen recently in eastern Europe, is that governments should be accountable to the people they profess to govern.

Within the EC there is no more undemocratic govern-

From Glyn Ford and Carol

Tongue. Sir, You report Mrs

Thatcher's view that the majority of the British people agree with her in opposing the imposition of a single currency

on Britain ("Prime Ministe

claims wide support for stand on one currency," November

We are surprised that she has so easily deceived you for, as you well know, no aspect of Emu will be imposed on the

Any future measures will be

declared after negotiations between the 12 BC countries.

"few which are more accountable to their parliament than

ment than ours - an unelected second chamber and voting rules that allow huge majorities on minority popular supports.

Her second test is that of "subsidiarity" of decision mak-ing. Here she again fails her own country – there is no more centralised government within the EC. Local government in Great Britain is essen-tially just another department of Whitehall. Britain is by both standards the least democratic nation within the EC. Before she points the finger at others she should put her

They can be implemented in Britain only with the consent of the British government.

What is certain is that Mrs

Thatcher's belligerent and obstructive approach has marginalised the UK in negotiations so crucial to our future prosperity. A Labour government, committed to positive

and constructive negotiation would not allow British interests to be so severely damaged. Glyn Ford and Carol Tongue, leader and deputy leader,

own house in order. P. Devlin, 22, Fonthill Road,

Why so frightened by Emu?

featherbedded long enough From Mr Martin Clarke.

Sir, I read the profile of developments in the steel

Most interesting was the statement that the European featherbedded long enough?

pound pre-privatisation adver-tising programme for British Steel, a subsidy that has played a major part in increas to play to the same rules.

at risk are occurring every week in the construction industry without triggering parliamentary debates.

ket share trend.

Martin Clarke. director of marketing, European Parliamentary

industry with great interest ("A veteran warhorse keeps pace," November 1).

Steel Design Education Programme is financed by the EC.
May I ask how much and why? What is the EC playing at in using public money to subsidise an industry that has been The concrete industry was horrified at the multi-million-

ing steel's market share of building frames. All we ask is Employment losses equiva-

The graph of comparative costs of concrete versus struc-tural steel (supplied by British Steel) was a classic example of distortion. There is firm evidence that concrete, precast or in situ is cheaper and quicker to build in than steel, coupled with a growing feeling that concrete has reversed the mar-

British Cement Association, Wexham Springs, Slough

Criticism of Treasury's Ecu scheme was unjust

From Mr Paul Temperton.
Sir, Tim Congdon ("Why a parallel currency is a contradiction in terms," November 14) unjustly criticises certain aspects of the Treasury's hard Ecu scheme but also fails to emphasise the very important loss of sovereignty that the scheme would imply. The unjust criticism comes

at several levels.
First, the hard Ecu proposals, as discussed in the Treasury's Autumn 1990 Bulletin, set out quite clearly the differences between hard Ecu created by the European Mone-tary Fund (EMF) and the banking sector as well as the distinction between Ecu notes and deposits. The questions of legal tender

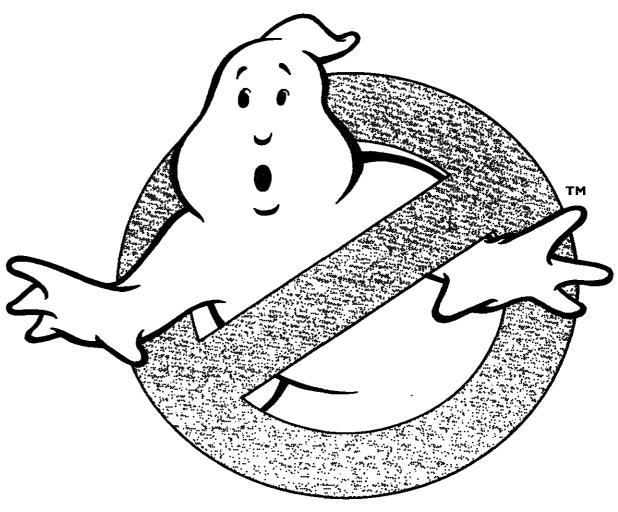
status and the composition of the EMF's balance sheet are also address The loss of sovereignty is more pronounced than Mr Congdon claims.

Specifically, the powers of the EMF would go beyond the ability "to issue currency in Britain and to override the monetary sovereignty of the British government": in the Treasury's proposal, the EMF would have pre-set limits on the size and composition of its

If it were offered an amount of national currency in excess of these limits, it would have to ask the monetary authority concerned to repurchase from it its national currency in return for hard Ecu. Thus, far from just providing

a competing currency, the EMF would actually have powers to restrict national money creation. Paul Temperton. manager, European economic and fixed income research,

Merrill Lunch Europe.



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FINANCIAL TIMES

Thursday November 22 1990



Milken is given 10-year sentence

By Nikki Talt in New York

MR Michael Milken, former head of the junk bond depart-ment at Drexel Burham Lambert, was yesterday sentenced to 10 years' imprisonment, plus a further three years' proba-tion, in one of the toughest penalties ever passed for secu-rities industry fraud. Sentencing Mr Milken, who

had pleaded guilty to six charges related to securities law violation following a threeyear investigation by the authorities, Judge Kimba Wood said: "Serious crimes warrant serious penalties. When a man of your power repeatedly conspires to violate securities laws to enhance power and wealth..a signifi-cant prison term is required."

The sentence was stiffer than many legal experts had expected, and contrasts with a

plea from Mr Milken's own lawyers for a community service sentence. It significantly outweighs the three-year prison term which the courts imposed on Mr Ivan Boesky, the US arbitrageur whose co-operation with the government contributed to the down-fall of Mr Milken and Drexel

Mr Milken, however, can appeal and will not necessarily spend the full term in prison. Mr Boesky, for example, was released early on grounds of good behaviour last April, having served a little over two



Michael Milken enters the court yesterday with his wife: 'Serious crimes warrant serious penalties', said the judge

years of his sentence. Some of this was at a "halfway house". Mr Milken, who dominated the US junk bond market in the late 1980s, was largely responsible for the rise in Drexel's fortunes from a second-ranking US investment bank to the biggest earner on Wall Street. However, Drexel's

been equally dramatic, and it filed for protection from its creditors under Chapter II of the Bankruptcy Code last Feb-

Accused of cheating clients and stockholders by insider trading and market manipula-tion. Mr Milken was dubbed Wall Street's public enemy

Delivering sentence, Judge Wood said that she had given considerable thought to lengthy community service". However, she believed that a prison term was required to provide a deterrent for others.
She acknowledged that Mr
Milken had already been pun-ished by being barred from the securities industry, by the hefty civil law suits which he faces, and by the fine which he

has agreed to pay.
As part of his plea agreement with the government, Mr Milken will hand over \$200m in fines and \$400m in restitution. Judge Wood's sentence came after an hour-long appeal from Mr Milken's lawyer, Mr Arthur Liman, which had his client in tears several times. Mr Liman dwelt on Mr Milken's record as "a sensitive human being with

a social conscience".

But Judge Wood was not moved. Mr Milken's conduct showed "a pattern of skirting the law", allowing him to "get some of the benefits of violating the law without running a

Her 10-year sentence reflected two year penalties for each of the five specific offences to which Mr Milken pleaded guilty, and the three year probationary sentence for a broader conspiracy charge. could have imposed was 28

By Quentin Peel in Moscow

MR Boris Yeltsin, leader of the Russian republic, yesterday threw down a direct challenge to President Mikhail Gorba-chev, calling on him to hold a

The day for pricing the electricity ilotation could have been worse. Grim though the

leadership struggle is proving,

the equity market continued to ignore it. But applying for the

shares is scarcely without political risk. Much may happen hetween now and the first

day of dealings on December 11, conceivably up to and including the fall of the gov-

ernment. Much of that is cov-ered by a yield of 8.4 per cent.

The question is how much

more electricity has to lose

from a Labour victory than the

market as a whole.

It seems unlikely that an incoming Labour administration would feel bound to continue with the flotation of the

generators or the Scottish com-

panies. A privatised distribu-

would tighten the terms of reg-

nies. Looking only six months ahead, that range should widen

noticeably, even supposing no great differences in the urge of

managements to diversify. The arguably less risky water package is yielding around 7.6 per cent prospectively, with big variations in performance

between the companies since

Of the factors used to set the

yields, it seems regional eco-nomic prospects were given

nost weight, followed by insti-

tutional perceptions of the individual managements ability to cope with the private sec-

tor. That leaves smaller inves-tors little better informed than

they were at the time of the

pathfinder prospectus. The safest course for them would be to concentrate on their local

company. As for the institu-

tions, the experience of water

suggests that smart money should avoid a re-run of North-

umbrian Water, in which a

rush of hot money meant

almost no shares for anyone. The best strategy might be to

apply for the package and adjust the weightings at lei-

Guinness's £533m purchase

of Spain's biggest brewer has a certain strategic symmetry. The hard work of the past few

years has been on the distilling side – raising margins, buying distributors and linking with LVMH. That now seems

largely complete, leaving time

Guinness

Share price relative to the

1982 84 86 88 90 Source : Debastream

to develop the much smaller brewing business. If beer seems less glamorous, Guin-

ness points out that it has matched distilling in profits

growth over the past couple of

The paradox is that whereas Guinness is one of the few truly international beer brands, Cruzcampo is at best only a national beer and not

strong enough as a braid to merit inclusion as such on Guinness's balance sheet. The

plan is to develop it as a self-

standing Spanish business with no immediate link to the

rest of the group. The merit of the idea therefore seems to hinge on buying Cruzeampo for less than it is worth.

Then again, an exit multiple of 13 for a business white five-

year profits growth of 25 per

cent compound looks hard to

quarrel with. Guinness's free cash flow this year is likely to be close to £200m. It has spent as much on LVMH shares in

each of the past two years as it is spending on Cruzcampo now. One of these days the

group's spectacular profits

growth is going to slow down, and there must be a limit to

how far Guinness can outper-

form a drinks sector which

itself is now at an all-time high

against the London market.But

BAT may have escaped Sir-James Goldsmith. It cannot beat the Inland Revenue. The

moment BAT began taking itself to hits last year, shedding its retailing and paper businesses, it was bound to hit the

snag that its UK profits would no longer cover its ACT bill. Thanks to the loss of Argos

underwriting losses at Bagle Star, the cost to BAT is about

£100m this year. This is not the

end of the world, and as Ragle

yesteruay a that time any closer.

sterday's deal does not bring

simultaneously faced a new assault from conservatives in the Communist party, also calling into question his posi-tion and the entire economic and political reform process.

Mr Gorbachev was flying

The demand for a referen-dum from Mr Yeltsin, the man

central government.
The president's plan would also give executive power to the federation council, the Mr Yeltsin. However, the Rusany consultation with the

republics.

Although he has stopped short of attacking it head on,

no referendum law, although President Gorbachev has him-self proposed calling a referen-dum on whether to allow private ownership of land. However Mr Yeltsin's immediate purpose seems to be more to embarrass the president than as a practical proposi-

"leaders who fail to achieve a practical change for the better (should be) replaced. It's time that we, too, followed this universal human rule." He suggested that the whole pro cess of dismantling the old planning structure should be abandoned.

Col Alksnis warned that

The list, including pork, Moscow was trying to nego-

Yeltsin tells Gorbachev to put new powers to referendum

who is both Mr Gorbachev's greatest political rival and his most important potential ally, follows two days of criticism from the Russian president at the Gorbachev plan to take over personal control of the central supergraphent

tion.
The other assault on the

Soviet president came yesterday from Colonel Viktor Alksparliamentary group called Soyuz, which is dedicated to preservation of a united Soviet

"genuine civil war is going on in the country", although it was "in the cold form"; he called for the imposition of direct presidential rule in all regions where nationalist forces were now in control. Those would include the three Baltic republics, western Ukraine, Moldavia, Armenia

and Georgia. Meanwhile, Mr Yeltsin pressed ahead yesterday in signing a bilateral treaty with a third Soviet republic – Mol-davia, Ukraine and now Kazakhstan - regardless of whether Mr Gorbachev succeeds in persuading all 15 republics to sign a new Union

Treaty.

The Soviet Union, faced with a harsh winter, has given western nations a list of food it urgently needs, but says it wants no handouts, Prime minister Brian Mulroney of Canada said on Tuesday, Reu-ter reports from Paris.

heef, flour, salted butter, pow-dered milk and peanut oil, had been presented to Canada and other countries, he said.

They made it very clear they were not looking for alms or handouts, they were looking for a commercial transaction, but obviously one on terms as favorrable as pos-

referendum on his bid for new presidential powers. His extraordinary proposal came as the Soviet leader

home from the CSCE summit in Paris last night, facing a critical moment in his bid to panies. A privatised distribu-tion network fed by state-owned generators might be manageable. But there is the further likelihood that Labour restore central government authority, and simultaneously rewrite the federal constitution of the country. would nighten the terms of reg-ulation, thus undermining the basis of the sale price.

Politics apart, it is not clear that the 1 per cent range in yields reflects the true differ-ences between the 12 compa-tion I calcium calls eit months.

hitherto advisory body of 15 republican leaders - including sian leader insisted that the plan was put forward without

Mr Yeltsin has criticised its presentation. "It is as if the sovereign republics or states did not exist."

The Soviet Union has never had a referendum and still has

nis, leader of the conservative

He told the newspaper ovietskaya Rossiya that

Col Alksnis, a Latvian deputy deeply opposed to Latvian demands for independence, said his opinions were shared by many deputies, although they were not yet the official policy of his group, the largest faction in the Congress of People's Deputies.

tiate favourable terms for the food, and was not asking for

subsequent fall from grace has Land claims in east Germany 'exceed 1m'

By David Goodhart in Bonn NEARLY HALF of all land and property in what was East Germany is subject to more than lm claims from previous owners, according to the Treuhand, the trust body which owns most of the former state's

industry.
The Treuhand believes that the wave of claims to recover property in the former communist state is creating a continu-ing disincentive to new invest-

Mr Wolf Schöde, the Treu-hand spokesman, said the claims were mainly from people now living in west Ger-This first unofficial estimate

of the extent of the claims roughly coincides with that made by Mr Rolf Lichtner, head of the German Chamber of Accountants, more than onethird of whose members are now working in east Germany.
Mr Lichtner puts the figure

find that the courts decide next year that they have to hand it

at 40 per cent of all assets. The uncertainty for new investors created by these claims has not been fully resolved by a clause in the

Unity Treaty.
That clause gives priority to financially compensating former owners rather than return-ing property to them, at least where land or buildings were required for the establishment of new businesses in east Ger-

The reason for the continuing uncertainty for new investors, according to Mr Lichtner, is that this clause in the Unity Treaty is being challenged as unconstitutional; moreover, the Constitutional Court in Karlsruhe is not expected to give a ruling until the middle of next year.

"Investors do not want to buy contested property only to over to someone else." said Mr

Also being challenged in the courts is the decision, underlined in the Unity Treaty, not to tamper with property, (much of it farmland), which was expropriated or seized during the period of Soviet occupa-tion 1945-19, before the establishment of the East German

A decision on whether that land too should be subject to claim from former owners is expected in January. The Treuhand has, mean-

while, stopped providing back-ing for liquidity credits to the nearly 8,000 companies in its Nearly DM30bn (\$20.2bn) was paid out in such credits

between July and the end of September, but in October it fell to DM300m and in Novem-

ber to virtually nothing.

beginning of March next year. Those companies which are worth saving but have no immediate prospect of privatisation can now apply for Treu-

has been postponed until the

hand backing for credits to restructure and invest in new The Treuhand is expecting such restructuring credits to reach anything between DM50bn and DM100bn over a period of two or three years,

according to Mr Schöde. Most east German companies have failed to meet the deadline of October 31 for prod-ucing their first D-Mark bal-

Only 1,000 companies met the deadline but the rest will have to do so by the end of February next year. The baleptember. but in October it ance sheets then have to be audited by the end of April.
The repayment of the credits

Tide of history propels Kohl forward, Page 2

Shekhar names India's new government

By David Housego in New Delhi MR Chandra Shekhar, prime

minister of India, yesterday ended an II day political vac-uum in New Delhi by appointing 32 ministers to his govern-

Government departments have been without ministers since Mr Shekhar was sworn in on November 10 along with Mr Devi Lal, his deputy. But ministries have had no real politi-cal leadership for almost a month since the Hindu radical BJP party withdrew its support

from former prime minister V.P. Singh. Mr Yashwant Sinba, 53, a former senior civil servant and close colleague of the prime ter of finance. He is one of the few members of the new government with much administrative experience. Mr V.C. Shukla, minister of information during Mrs Indira Gandhi's emergency rule in the

Share prices fell sharply on India's main stock exchange in Bombay yesterday after the appointments by Mr Chandra Shekhar failed to impress brokers, Reuter We have serious doubts about their capabilities,"

said one broker. The fall reflected doubts over the government's abil-ity to deal with an economic crisis. The index fell 55.55 points to close at 1.265.19.

1970s, becomes foreign minister. He only recently switched allegiance to Mr Shekhar's Janata Dal (S) faction. Mr Chandra Shekhar

retained in his own hands the portfolios of defence, interior, industry, information, labour, welfare and planning, as well as other smaller ministries - an indication of his dif-

ficulties in forming a cabinet. But he failed to draw into his administration any members of Mr Rajiv Gandhi's Congress

party or its allies which are upporting him in parliament. The only minister from another party is Mr Subramanian Swamy, 51, who was expelled from parliament in 1976 for his opposition to Mrs Gandhi's emergency rule, and becomes minister for law and commerce. He has recently

been president of the now insignificant Janata party. Seven ministers, including Ms Maneka Gandhi, the daughter-in-law of Mrs Gandhi, also held ministerial posts under Mr V.P. Singh before breaking away from his Janata Dal movement. Ms Gandhi returns to her former post of minister of the environment.

Only one southern state,

Karnataka, is represented in the new administration which

from the two northern states of Uttar Pradesh and Binar. After the swearing-in cere-

mony, Mr Shekhar flew to the Maldives for the summit of heads of government from South Asia. In his first visit abroad as prime minister, he expressed his willingness to discuss with Pakistan and Bangladesh ways of improving relations. The summit will provide an opportunity for him to new Pakistani prime minister. though diplomats expect little

of substance to emerge.

In New Delhi, Mr Yashwant
Sinha, the new finance minister, warned that the government would go in for measures" to solve the country's economic problems. He said the message of austerity must be sent loud and clear to Background, Page 8

Lady's armour

Continued from Page 1 "Many people would have said it was too traumatic a day and have stayed in their hotel

- but not Mrs Thatcher."
In the chamber, it was her duty to report back on the summit. She did precisely that: informing, explaining, occasionally hectoring a little to press home a point, but refusing to deviste from the tree. using to deviate from the task. For most of the hour she ignored references to her pre-dicament. But when Paddy Ashdown, the Liberal Democrat leader, referred to the "twilight" of her career, she could not resist a defiant

response.
"With regard to twilight," she replied, "remember there are 24 hours in the day."

One longtime opponent commented:"Whenever she eventually goes you can be sure of one thing - we will not see her like again."

No chink in the | Thatcher defies calls to quit poll battle

Continued from Page 1 Mr Tim Renton, the chief whip, and Mr Kenneth Baker, the party chairman, are under-stood to have warned her that she might lose next Tuesday. Lord Whitelaw, one of the Conservative party's "gran-dees", passed on to Mr Renton his view that Mrs Thatcher should make a dignified exit. Mr Cranley Onslow, the chairman of the 1922 Commit-

tee of backbench MPs, told Mrs Thatcher that a majority of Tory MPs believed that she should allow other candidates including members of the cabinet - to enter the contest. He was forced to admit, however, that his executive was split. Mrs Thatcher rejected the advice, leaving Mr Hurd and Mr Major the choice between resignation or their support.

She also won strong support from Mr Wakeham and from

Mr Norman Tebbit, the former

party chairman, for her deci-

sion to fight on. Both spent much of the morning with the prime minister planning a new campaign strategy which would give her a higher profile over the next few days.

In typically combative mood, she then emerged from Downsne then emerged from hown-ing Street to tell the waiting press: "I fight on, I fight to win." In a confident perfor-mance in the House of Com-mons where she delivered a statement on the Paris sum-mit, Mrs Thatcher bushed off suggestions that she had been fatally wounded.

supporters predicted that she would deliver a simi-larly robust performance today, when she will face a motion of no confidence tabled by Mr Neil Kinnock, the opposition Labour party leader.

• Ralph Atkins in London adds: An intensive effort to lobby all 372 Conservative MPs

in a last effort to stop the Heseltine bandwagon was

under way last night. The counterattack was being led by Mr John Wakeham, energy secretary, who was appointed campaign manager for the prime minister's last-ditch stand and Mr Norman Tebbit who is leading the public relations battle to secure her political survival. But Mrs Thatcher appears to

have resisted suggestions that she draw on the right-wing "No Turning Back Group" which includes Mr Peter Lilley, trade and industry secretary, and several junior minis ters - to act as her "praetorian guard". Mr Wakeham's selection implicitly acknowledged the need to form a balanced team that can appeal across

the party. Several of the prime minis-ter's supporters privately voiced disquiet yesterday at Mrs Thatcher campaign strat-

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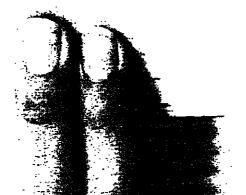
to your business. (That includes both assets you already own and assets you would like to own.) Thus, you will have far more cash available to invest

losing the productive capacity of the assets which are essential

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Lowe at our London office on 071 623 4356). You're sure to find us an asset for your business.









terday's nine month results seem to say the same thing. The 68 per cent plunge in earnings per share was mainly a matter of the falling value of Eagle Star's investment portfo-lio, which feeds straight into the P & L account thanks to BAT's enterprising way with insurance accounting. More representative of the underly ing performance, which is good, is the strong volume growth at Farmers and the 13 per cent rise in tobacco profits to £700m. But the havoc Eagle Star's method of reporting process on £47°s asyrings are wreaks on BAT's earnings per chare is a stark reminder of what an odd thing it still is to have tobacco and insurance yoked together in one com-

RHM :

Thank heaven for mango churney and poppedoms. Apart from Sharwoods oriental condiments, it is difficult from yes-terday's annual figures to ideatercay's amount ngures to men-tify many real growth prospects among RHM's portfo-llo of good businesses. To be fair, RHM had some strokes of had luck list year, such as a hot summer and the Mr Kipl-ing cake contamination epi-sode. In large part, too, the £17m of restructuring costs and a bising in property profits £17m of restructuring costs and a blatus in property profits were to blame for the severity of the 27 per cent fall in earnings per share. But it remains disturbing that 1990 showed so few signs, aside from RHM's small step into Dutch flour-milling, that the group has positioned itself for expansion in the 1980s. The ballette share of fortunately that I disposite which have left 2 HM with net capital spending is likely to be steady at about £100m in 1990-91. As for dividend growth, 10 per cent looks feasible next year if RHM can manage the recovery

RHM can manage the recovery to taxable profits of about 2150m which the market seems to expect. The problem for the investor is twofold; anxiety about the business's growth trends after 1991, and the per cent stake controlled by Lord Rothschild and Sir James Goldsmith. On a running yield of 6.2 per cent, the shares are

INSIDE

British Steel to buy US group



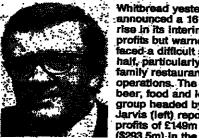
British Steel has agreed to buy Tuscaloosa Steel an Alabama-based group in which it already holds a 9.6 per cent stake. No price was dis-closed for the deal. Tus-

caloosa, a 'state of the art' producer of plate calcost, a state of the arr producer of plate and hot-strip steel, was formed in 1984 as a joint venture between British Steel, Tippins International, O'Neal Steel and American Cast-iron Pipe. The deal represents British Steel's most significant acquisition to date in the US. Page 28

Coal in a hole

Sanctions bit deeply into South Airican coal during the mid-1980s. But now, with signs that they may be nearing an end, the industry is heading for a new phase. Coal is South Africa's second-largest foreign exchange samer after gold, so speculation on its future is rife. Not all scenarios are optimistic, however, and few observers expect a big improvement. Philip Gawith reports. Page 31

Whitbread ahead 16%



Whitbread yesterday announced a 16 per cent rise in its interim pre-tax profits but warned that It aced a difficult second half, particularly in its family restaurant beer, food and leisure group headed by Peter

Jarvis (left) reported

(\$293.5m) in the six months to September 1, against £128m in the equivalent period. Two days ago Whitbread anounced the £115m acquisition of 150 Berni inn pubs and restaurants from Grand Metropol-

Slow year for car market



it has been a depressing year for the automoof most car-makers began underperforming their local markets early in 1990, on expectatable after tive years of growth. Then came the Guil crisis, on top of a weak dollar, and the decline in European carmakers' shares began to quicken. Antonia Sharpe reports. Back Page

RHM profits drop to £133m

Rank Hovis McDougall, maker of such traditional British toods as Bisto gravy and Mr Kipling cakes, saw a sharp fall in profits from £176.5m (\$347m) to £133.2m. The group was optimistic about the current year, however, predicting a return to growth. Chalrman Stanley Metcalfe also said the group had plans to expand in continental Europe and the US, largely through acquisition. Page 30

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icher: discussing two pos-takeovers 'in the

sible takeovers SFr100m category

By William Dullforce in Vevey NESTLE, the world's biggest foods group, expects profits to fall this year largely as a result of the strength of the Swiss franc. It

said yesterday that sales would also show a slight decline from the SFr48bn (\$38.6bn) posted in Mr Helmut Maucher, managing director, acknowledged that the 1990 results would fall short of the forecast he had given in May, when he saw turnover rising above SFr50bn and net earnings at least as good, if not better,

than 1989. But, he said, profits would

have been satisfactory if one considered the impact of external events over which Nestle had no

The principal influence has been a 15 per cent decline in the value of the dollar against the Swiss franc during the first 10 months of this year. Had Nestlé done its accounts in

dollars, the 4.7 per cent decline in net earnings at the half-way stage this year would have translated into a 14 per cent increase, Mr Reto Domeniconi, finance

Mr Maucher said Nestlé, which

acquired the UK Rowntree foods group in 1988 for £2.8bn (\$5.5bn), was discussing two possible take-overs "in the SFr100m category,

Strong Swiss franc hits Nestlé

Real internal sales growth, excluding acquisitions and sales of companies, has been accelerating throughout the first 10 months. Up to March, the rate of increase was 1.4 per cent, at the 10-month stage it had reached 3.2

Mr Maucher said this growth in sales had been in line with management's objectives and, recession worldwide next year, the group should achieve a satisfactory increase in both sales and profits in 1991. Last year Nestlé turned in net

earnings of SFr2.4bn on sales of At the 10-month stage this year, Nestlé's total sales amounted to SFr38.1bn, which represents a 3 per cent drop over the corresponding period of last

This year's trading margin (trading profit as percentage of sales) would be at least as high half-way stage, but not up to the 10.6 per cent achieved in 1989, Mr Domeniconi said.

Similarly, the 1990 net profit margin was expected to be better than the 4.3 per cent reached in the first six months but not as good as last year's 5 per cent.

The group's financial position remains strong, according to Mr Domeniconi. Net borrowings had declined from SFr5.8bn at the beginning of the year to SFr4.9bn at the end of October. In this case, currency fluctuations had a favourable impact on the group's

Private lives and public problems

By Charles Leadbeater, David Thomas and Paul Betts

ord King, British Airways' chairman, could not bring himself to admit it during his presentation last week of the pany's interim results. But the implication was clear. BA, the flag carrier of privatisation, will probably make a loss in the second half of the year. BA is not alone in seeing a

fairly gloomy outlook in the short term. For the companies which the UK government privatised in the 1980s this recession will be a new experience.

Almost all of them were floated

with strong balance sheets into a growing economy. Privatisation is generally judged to have improved the performance of most of the former state-owned companies. But their managers were given a helping hand by the strong growth of the UK econ-omy in the mid-1980s. This recestion will be a clear test of their private-sector managerial mettle and of their relations with their new masters in the City.

A recent survey of privatised companies by United Research the management consultants. found most had cut their labour force, sold peripheral businesses and reorganised their activities to create profit centres. However - apart from those such as BA and British Steel which were plunged into competitive, international markets - few have created a fully commercial culture,

especially among middle managers, according to the study.
For those companies which
have still not fully adjusted to the commercial world, manage-ment inflexibility could now prove a handicap. Most privatised

companies are facing much

tougher times. For example:

• British Telecom warned two weeks ago that rates of growth of telephone calls and exchange line connections were much lower than last year. Its pre-tax profit rose 16.7 per cent in the six months to September 30. But Mr Isin Vallance, executive chair-man, warned the slower growth

in demand of the last few months

will last well into next year.

The number of people BT employed in the UK was reduced by 5,600 in the first half of 1990; this month it is about 9,000 lower than a year ago. The economic downturn will strengthen the company's determination to push through an ambitious year-long programme to streamline its management and tighter control of the workforce is likely to lead to further 30,000 blue collar job losses over the next three years. Managers at British Steel are rolling up their sleeves for another round of cost-cutting, which will particularly affect administrative and management jobs. Also planned are the closure of the Clydesdale tube works and the Ravenscraig hot strip rolling mill, both in Scotland.

British Steel has been hit by a combination of factors: lower UK demand, increasing competition from imports and fierce price competition in export markets. In the six months to September 30 pre-tax profits for the first six months fell 27 per cent to £307m. While British Steel has net liq-uid funds of more than £500m, it

is difficult to see how it will be able simultaneously to afford continued dividend growth; heavy capital investment in the UK; provisions for rationalisa-

tion; and acquisitions abroad. It may have to adopt more modest · British Airways, like the rest of the international airline industry, is currently finding life uncomfortable. Soaring aviation fuel prices provoked by the Gulf crisis and slowing traffic growth have put airline costs under

After reporting a 23.6 per cent rise in first half pre-tax profits to £320m, Lord King warned the airline "did not expect a positive contribution in the second half."

BA had already started to address its cost problems before the Gulf crists erupted. Early this year it launched a programme of cuts in administrative and operating costs intended to produce savings of £40m a year. This autumn, it began a second phase of cost-cutting measures which will eventually produce additional savings of more than £40m a year. And last week Lord King and Sir Colin Marshall, chief executive announced plans for some "radical new steps" to reduce costs even further.

BA has refused to give details of what these new measures will entail. But Lord King emphasised that the airline did not expect to announce large-scale redundancies, the sale of routes, the cancellation of aircraft orders or the auctioning of assets.

• For Rolls-Royce, the problems in the airline industry could not

have come at a more awkward time. Since privatisation, the UK aero-engine manufacturer has pursued a strategy designed to reduce its reliance on military engines by expanding its civil

SHARE PRICES SINCE PRIVATISATION **British Airways** Rolls Royce **British Steel**

The decline in military spending is already taking its toll. Rolls-Royce is rationalising its military operations based at Bristol, reducing its military engine workforce by between 7 and 10 per cent. Now, with financial pressures on airlines intensifying, civil aero-engine customers have begun to cut back on orders not only for new aircraft but

also for engine spares.
At the same time, Rolls-Royce cannot afford to slow its research and development spending on its programme to develop a high thrust engine (the Trent) to compete with new products from General Electric and Pratt &

Whitney, its US competitors.

British Aerospace's pre-tax earnings this year are expected to be "comfortably ahead" of its

£333m profits in 1989, said Professor Roland Smith, chairman. It is a view shared by the City. Defence still remains the driving force for profits, strengthened by events in the Gulf.

The downturn in the airline business poses the same questions for BAe as for other aircraft manufacturers. None the less, it is banking on a rising contribu-tion from its share of the European Airbus programme.

British Gas has more to fear from a mild winter than the

recession, since households account for over a half of its gas demand. Oil price increases, while tending to depress the economy, are on balance a plus for gas, oil's traditional competi-

tor. Nevertheless British Gas will

not be left untouched. The slowdown in housebuilding, plus the recessionary squeeze on commercial and industrial customers, will slow the growth in gas demand from 2 per cent a year to Spedding, gas analyst with Klein wort Benson.

The strong growth of the late 1980s gave privatised companies a comfortable cushion to rest on during their passage from the public to private sectors. In the next year managers will learn that life is not an endless round of new company logos, expensive media promotions, campaigns to get their staff to smile at customers, hefty rises in executive sala-ries and plaudits from the City. They are going to have to work a lot harder for their profits.

Japan's top 12 banks fall by 39% after interest rate rises

By Stefan Wagstyf in Tokyo

THE 12 top Japanese city (commercial) banks have suffered a 39 per cent fall in combined interim pre-tax profits due to increases in interest rates and the plunge in the Japanese stock-market.

market.

Reporting unconsolidated results for the six months to the end of September, the banks posted their first decline in interim pre-tax profits since the first half of 1979. Net (after-tax) profits were down 27 per cent.

profits were down 27 per cent.
Last week, two of the banks,
Kyowa and Saitama, agreed to
merge to help mitigate weakening business conditions as well as
to meet the demands of financial
deregulation in Japan.

deregulation in Japan. Business profits, a measure of profits from banking operations, fell 9.7 per cent, but would have fallen by 14.6 per cent but for a sharp increase in profits at the Bank of Tokyo, which resulted

mainly from a change in accountterms of profits with Sanwa Bank

mainly from a change in accounting rules.

The fact that pre-tax and net profits fell considerably further than banking profits highlights the importance of profits from non-banking operations - especially profits from stockmarket insections. investments.

The decline in banking profits

was mainly due to the sharp rise in interest rates which raised the costs of banks' funds faster than they could pass the increase on to borrowers.

The squeeze was worse than in past periods of rising interest rates because of financial deregulation which has forced city banks to pay market rates on about 70 per cent of their depos-

Banks forecast that their profits for the full year to the end of

they hoped to improve their margins by passing higher funding costs on to customers. Sumitomo retained top spot in

second.

All banks except Tokai Bank and Saitama Bank recorded further increases in revenues from international operations. Sumi-tomo replaced the Bank of Tokyo at the top of this league, in spite of the Bank of Tokyo's long tradi-tion in foreign exchange and

international markets. Sumitomo said it expanded business through new products such as swaps and options.

Sanwa said that the main rea-sons for the decline in profits

were a squeeze on interest rate margins and the decrease in stock-related profits caused by the fall in the stockmarket. Japanese long-term credit bank results, Page 35.

March 1991 would also be well down on last year even though Elsevier sells its Wolters Kluwer

holding for more than \$400m By Raymond Snoddy in London

ELSEVIER, the leading Dutch publisher, yesterday went ahead with its promise to sell its stake in Wolters Kluwer in a deal

worth more than \$400m. Elsevier said in June that it intended to sell its 33 per cent stake in fellow Dutch publisher Wolters Kluwer when the market conditions were right. Since then, it has sold only 5 per cent to institutional investors outside the Netherlands.

Yesterday, Elsevier announced it had sold its remaining 28 per cent stake to the US investment bank, Goldman Sachs. It is believed the price was about F148

a share which would value the

deal at about \$413m. The shares

The sale ends a complicated

saga that began in 1987 when Elsevier launched a hostile take-over bid for Kluwer and secured a 49 per cent stake. Kluwer in turn moved into a defensive merger with Wolters Samsom which diluted the Elsev-

ier stake to 33 per cent. The intention in June was to place the shares with several pur-chasers through Swiss Banking Mr Eric de Belague, publishing analyst at London stockbrokers Panmure Gordon, said yesterday

that, in the short term, Elsevier would have significant interest

have ranged from F142 to F156 earnings from the cash freed by since August 1989. earnings from the cash freed by selling the stake. In the medium term, he expected Elsevier to use the money to

acquire further professional journais, probably in the US.

Elsevier already owns more than 650 scientific journals.

The Dutch publisher also has a stake in Pearson, publishers of the Financial Times.

the Financial Times. The two companies swappe shares in 1988 in a strategic alliance described then as an engagement leading eventually to

Since then, both companies have made it clear there would be no full merger in the forseea-

TOMAN Handels und Beteiligungsgesellschaft mbH

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The financing has been arranged by



Düsseldorf, October 1990

INTERNATIONAL COMPANIES AND FINANCE

Polly Peck fruit export unit promised more cash

THE ADMINISTRATORS of Polly Peck International, which collapsed four weeks ago following a liquidity crisis, have promised a new source of cash to support the company's

exports from northern Cyprus. While some £2.5m to £3m (\$5.9m) is being made available, however, payment will only be made against ship-ments of fruit. The cash is being put up by banks as part of a trade finance package negotiated by the administrators from Coopers & Lybrand Deloitte, Mr Michael Jordan, and Mr Richard Stone.

Mr Nadir has consistently blamed his bankers' hastiness in withdrawing credit lines for Polly Peck's crash - an accusation he repeated yesterday in Cyprus. It is not known whether the new money now being promised will come from any of the group's existing

Mr Stone returned to north-

em Cyprus vesterday to assure management of Sunzest Trading, the Polly Peck fruit exporting subsidiary there, that the cash would be made available for citrus fruit shipments to

western Europe. He said the money would allow Sunzest to meet obliga-tions to growers on the islands who had already received some advance payments. He said: "I would have thought it would resolve any problems that the growers have, and it should demonstrate what we have been trying to tell them for the last four weeks: that our intention is to be constructive and to keep the business opera-tional."

Payments will be made using letters of credit, released upon fruit shipments by Sunzest Trading. The administrators are hop-

ing the gesture will pave the way for a lifting of a court injunction preventing access to

Polly Peck companies on the island. The injunction was obtained by growers worried that the administrators would dismantle the northern Cyprus operations, leaving them without an outlet for their pro-

The administrators expect Sunzest's citrus crop this sea-son, which will be harvested between now and next May, to equal those of recent years. These were valued in the most recent official northern Cypriot export statistics at less than

However, this figure does not include the handling, pack-aging and shipment costs of the fruit. According to one independent source, this is likely to put the cost of Sun-zest's products at about \$45m, before a profit margin is added.

Mr Nadir said yesterday he was in Cyprus to build morale, by "explaining to people the role of the administrators".

overburdened with debt For Intergraph, one of the few CAD companies that con-tinues to offer its products on

its own proprietary computer systems, the proposed Dazix acquisition may signal a move toward industry-standard hardware. Dazix software is designed to run on Sun Micro systems workstations.

Intergraph

launches

bid for

Dazix

By Louise Kehoe

INTERGRAPH, a leading US

manufacturer of computer-aided design systems, has launched a bld to acquire

Dazix, a one-time leader in the

field of electronic design auto-mation which filed for Chapter

Il bankruptcy protection in

August.

Intergraph proposes to acquire the assets of Dazix for \$10m in cash plus \$1m stock.

Mr Jim Meadlock, chairman and chief executive of Integraph, said he has sent a letter of integraph to the Dazix beak.

of intent to the Dazix bank-

The offer is expected to be formally presented at a bank-ruptcy hearing early next month. Dazix's bankruptcy fil-

ing lists almost \$200m in debts

Dazix's current difficulties

stem from its acquisition of

rival Cadnetix in December 1988, which left the company

and assets of \$131m.

B&O to reduce labour force on drop in demand

BANG & OLUFSEN, the Danish top-of-the-range consumer audio and video equipment maker, announced a cur in the labour force by 255 to 3,288 following softening demand at home and abroad. writes Hilary Barnes.

B&O said said the weak business climate would push it into the red for the six months of this financial year - ending November, 1990. - despite relatively strong sales throughout the summer.

Weakening demand has been noted everywhere this autumn, especially since the onset of the Gulf crisis, with the exception of the German market, a B&O official said.

Manpower agency buy-out fails due to finance snag

By Maggie Urry in London

THE PROPOSED £106m (\$207.8m) sale by Manpower, the US-based employment agency group, of five UK agency chains has been called off after the purchaser asked for a cut in price. The failure of the deal illustrates the current difficulties in raising finance for leveraged bids. Manpower shares dropped 5p to 43p on the news, but recovered to close down 1p at 47p yesterday.
The deal would have ended

Manpower's unhappy connection with Blue Arrow, the com-pany which bid for Manpower in 1987. Criminal trials con-nected with the £837m rights issue which financed that deal

have yet to come to court.

The buyer of the five agen cies, including Brook Street and Blue Arrow Personnel Services, was Brook Opportunities, a management buy-out team. Two days before the deal was due to be completed on October 12, the team admitted last-minute snags in putting together finance for the

Dutch insurer down 13% at

nine months

NATIONALE-Nederlanden, the

Dutch insurer planning to merge with NMB Postbank,

reported flat profits for the

third quarter of 1990, after declines in the first six months

Third-quarter net profit was Fl 237m (\$144m), little changed from Fl 230m in the corre-

sponding period last year. Tak-

ing the first nine months together, net earnings fell 12.9

The company repeated pre-dictions that full-year results would be around f1900m, a

decline of 7.5 per cent against

in contrast to the previous

two quarters, Nat-Ned posted a profit of F136.6m on non-life

activities in the third quarter,

helping to narrow the sector's

overall net losses in the

nine-month period, to F1 98.8m. In the same period

of 1989, it turned in net profit

of Fl 143.6m on non-life

per cent to Fi 540m.

of the year.

1989 figures.

By Ronald van de Krol

buy-out at the original \$106m

A week later it asked Manpower for a reduction in the price. Manpower was then in a difficult position as it already had shareholder approval for the sale at the original price. Mr Paul Brooks, managing director of Prudential Venture Managers, which was organis-ing the buy-out, said yesterday

bid at the lower price.
"We had everything in place, but the price was unacceptable to Manpower." he said. He refused to disclose what the

finance had been raised for the

lower price was.

Mr Mitchell Fromstein, the chairman and chief executive of Manpower, who resigned in December 1988 but who, in turn, ousted Mr Tony Berry of Blue Arrow a month later, said yesterday the MBO team had asked for a "substantial" reduction in price. The cut "reached a point where we felt better off keeping the busi-nesses and running them".

He added: "It was a close call at the original price." Mr Fromstein said the five

chains were all profitable and the loss of the 2106m proceeds of the sale was not crucial to Manpower. The businesses which were to have been sold made pre-tax profits in the nine months to the end of July. 1990, of £8.1m out of a group total of £39.83m. He said the group's interest cover was between four and five times and the lack of the money was not a problem.

The failure to sell the five

chains - which did not include the Manpower business in the UK – gave the group a good opportunity to rethink our global strategy and particularly our European strategy.

Manpower said yesterday it would not try to sell the businesses to any other purchaser.
The five chains would continue to be run by the management behind the buy-out and would remain as individual busi-

printing works up to European standards and the funds we want to invest in publishing." VNU said. Any withdrawal

from printing would be a long-term move over several

publisher of consumer maga-zines in Beigium as well as in the Netherlands, is correctly

devoting more than half of its

investment to printing. In the four-year period between 1990 and 1993, it has earmarked

Fl 350m for new printing presses, out of a total invest-ment budget for plant and

The company said it had already tentatively decided to limit a planned modernisation

of its rotogravure printing

equipment of F1 850m.

operations.

VNU, which is the largest

VNU may withdraw from

FI 850m print operations

By Ronald van de Krol in Amsterdam

VNU, the Netherlands' largest

publishing group, said yester-day it was considering pulling

out of printing in order to concentrate its efforts and resources on core publish-

The company said it may

decide to withdraw only par-tially from its printing busi-

ness. Further details are expec-

ted in May when McKinsey.

the management consultants, complete a study of VNU's

Printing currently accounts for around F1850m (\$515m), or about a third, of VNU's annual

Roughly two thirds of the

printing turnover is generated by orders from third parties,

including such magazines as

The Economist, Time and Busi-ness Week, which have part of

their weekly editions printed

at a VNU offset plant in the

ning into strains at the group

level between the investment

funds we need to keep our

"We are increasingly run-

southern Netherlands

printing group.

turnover of Fl 2.6bn.

many to take a substantial equity stake in Skoda, the Czechoslovak car maker. Mr Raymond Levy, the Renault chairman, and Mr Christer Zetterburg, Volvo's chief executive, will visit Prague tomos. row as part of a French business delegation led by Mr. Roger Fauroux, minister of

Renault and

Volvo step

up push for

Skoda stake

RENAULT and Voivo are to

step up their competition against Volkswagen of Ger-

By William Dawkins

ault.
This follows an apparent setthis tollows an apparent set-back last month when Mr Mar-ian Calfa, the Czechoslovak prime minister, suggested a preference for the Volkswagen offer, later reversed when Prague emphasised it had not

industry. A decision is expec-ted early next month, said Ren-

yet made up its mind.
The Franco-Swedish bid for a 40 per cent stake in Skoda is their first joint offer since the their first joint offer since the pair announced a far-reaching alliance and share exchange last February. It is crucial to their hopes of gaining a foothold in eastern Europe, through the region's most modem car group, at a time when car demand in western Europe

They envisage a total investment of between FFr13bn (\$2.61bn) and FFr14bn over the next nine years in a mixture of new capital, borrowings and cash flow, as against the DM7bn (\$4.76bn) being put for-ward by Volkswagen. Mr Fauroux will meet the

Czechoslovak economics and engineering ministers and plans to discuss the country's energy policy. Prague may relaunch its nuclear power pro-gramme to reduce dependence on coal-fired power stations, a move of interest to the French Government as the majority shareholder of Framatone, the world's leading producer of nuclear reactors.

The Prench insurance group Aga has boosted its surface in the Suez discount to 3 per

operations in the mid-1990s to only two of VNU's three roto-gravure plants, in the Butch towns of Deventer, Ethan-Leur cent.

Ana still the move was a "pure financial investment" that did not change its strategic allegness with other French institutions. and Haarlem.
The printing sector does not include VNU's extensive domestic daily newspaper

French computer services merger

By George Graham in Paris

THREE French computer to create the country's leading specialist in electronic and software services for the banking and financial sectors.

The merger will bring together Segin, a computer services company based in northern France and controlled by the Credit du Nord bank; FITB, a specialist in banking and securities market systems; and Sodinforg, a leader in bank card operations and automated teller

Mr Michel Fiévet, who will head the new company, said the group would have a market capitalisation of around FFr750m

(\$150.6m) at current share

The group, to be known as Axime. expects to make net profits of around FFr100m in the

Over 70 per cent of Axime's business will be in the banking and financial sectors. This will give it a 15 per cent market share of this part of the French computer services market, which has been growing_at nearly 20 per cent a year. The company says this will place it just ahead of Sligos, the market leader, and well clear of Cap

"At a time when the banking

and financial worlds are adopting an increasingly industrial approach, size is a more and more important factor," said Mr Xavier Marchandise, head of

> The Paribas investment banking group will be the main shareholder in the newly-created group, with 20.5 per cent held through Credit du Nord, its 100 per cent commercial banking subsidiary, and 10.7 per cent through an electronics investment subsidiary.
> ACM, a company controlled

by Compagnie Générale des group, will also hold a 20 per cent stake.

Obligentia Finance goes into receivership

SWEDEN'S finance company crisis claimed another casualty when Obligentia Finance went into receivership, although its Obligentia parent company avoided sharing a similar fate. writes John Burton in Stock-

Under a deal approved by Obligentia's main shareholder.

the Mercurius Group headed by Swedish financier Mr Peter Gyllenhammar, the finance tors, Nordbanken, Gotabanken and Forsta Sparbanken, will assume control over its lending. Obligentia will write off its SKr300m (854.1m) shareholding in Obligentia Finance.

raised through certain unspecified actions demanded by the banks.

Obligentia will receive a fresh capital injection of SKr170m by its shareholders and the property development company Accura, which will merge with Obligentia. A por-tion of the capital will also be

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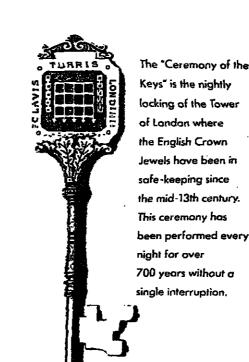
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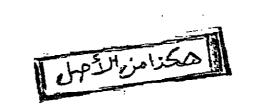
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Renault an olvo step up push for Skoda stak

FINANCIAL TIMES THURSDAY NOVEMBER 22 1990

INTERNATIONAL COMPANIES AND FINANCE

Japan's credit banks hit by high interest rates

By lan Rodger in Tokyo

COMBINED pre-tax profits of Japan's three long-term credit banks tumbled 31.5 per cent in the six months to September 30 because of a squeeze on spreads caused by rising inter-est rates and the weakness of securities markets.

The slump in Japanese stock prices this year also undermined the banks' capital ratios, with all three slipping below the 8 per cent guideline set by the Bank for International Settlements and due to he met by 1933.

be met by 1998. Industrial Bank of Japan (IBJ), the largest of the three, said its capital ratio was 7.4 per cent at September 30, while Long Term Credit Bank of Japan and Nippon Gredit Bank both

reporteda 7.6 per cent ratio. Latent unstated profits in the three banks' securities portfolios, one of the main sources of capital, plunged. IBJ reported that the value of its unstated profits on securities dropped to Y1,990hn (\$15.4bn) from Y5,518.5bn, LTCB's fell to Y1,553.4bn from

Y4,077bn and Nippon's plunge to Y610bn from Y2,146.4bn. All three are forecasting sub-stantial profit declines for the full year to March 30 next BJ said its full-year pre-tax profit might be down 27.5 per cent to Y115bn, while LTCB was looking for a 22 per cent alump to Y90bn and Nippon Credit Bank was anticipating a 20.4 per cent drop to Y55bn.

Video equipment sales lift Sony

By Robert Thomson in Tokyo

SONY, the consumer electronics maker, announced a 60.5 per cent increase in firsthalf pre-tax profits to Y66.6bn (\$516.6m) to end-September, as

(\$516.6m) to end-September, as sales of video and audio equipment increased significantly in foreign and domestic markets.
Sales for the period rose 23.3 per cent to Y887.60n, with sales of video equipment up by 33.1 per cent, audio equipment 13.5 per cent and televisions 16.8 per cent. Sony said producen levels of CD players and 8mm camcorders had risen substancamcorders had risen substan-tially to cope with greater demand, and sales increases were also reported in semicon-ductors and computer displays.

Consolidated sales rose 42 per cent to Y1,745bn during the period, with operating profit 44.2 per cent higher at Y164.8bn, although net profit for the second quarter rose only 6 per cent due to amorti-sation and interest expenses arising from acquisitions.

The company said efforts to expand software business would be intensified, with the focus on CBS Records and on Columbia Pictures Entertainment, which contributed Y133.2bn in sales to the consolidated result. Meanwhile, revenues from exports increased by 26 per cent and domestic revenues increased by 19 per cent.

"Despite such destabilising factors as steep interest rate increases and plummeting stock prices, the Japanese economy firmly stayed on its course toward demand-driven growth, supported by strong personal consumption and capital investment," Sony said.

For the full year, the com-pany expected a non-consolidated pre-tax profit of Y120bn. up 29 per cent, on sales of Y1,820hn, an increase of 18 per cent. The company noted deep-ening fears of a recession in the US, where sales rose 53.1 per cent during the half to Y545.3bn, surpassing domestic consolidated sales of Y449bn.

Orix improves to Y21.7bn as revenue surges

ORIX, Japan's largest leasing company, yesterday posted a 4.4 per cent rise in consoli-dated pre-tax profits to Y21.71bn (\$168.4m) for the first half-year to September from Y20.8bn a year earlier, AP-DJ reports from Tokyo.

Revenue surged 55.9 per cent to Y214.06bn from Y137.32bn. Net income rose 7 per cent to Y10.61bn from Y9.91bn, but earnings per share fell to Y156.04 from Y160.41.

Orix said its domestic operations were under pres-sure from higher interest

Strong domestic orders help raise Komatsu results

By Robert Thomson

KOMATSU, the Japanese construction machinery manufacturer, yesterday released consolidated results for the first half to end-September showing a 58.9 per cent increase in pre-tax profit to Y27.2bn (\$211m) on strong orders from the domestic construction

industry.

Sales for the period rose 14.1
per cent to Y479_bn, with a
12.7 per cent increase in sales of construction equipment for which demand was strongest within Japan and in south-east Asia - and a 24.6

per cent increase in sales of industrial machinery. The company said domestic demand for construction equipment had probably

Higher domestic interest rates. rising oil prices, prospects of slower US growth and the crisis in the Gulf were clouding the future outlook"

for sales and profits. Komatsu expected consolidated net sales for the full year of Y980bn, a 10.5 per cent increase on last year, and a net profit of Y34bn, up 24.5

Company .	Re	venue	Pre-tax profits		
	<u>Ybn</u>	% change	Ybn	% change	
IBJ	1,527.4	20.7	65.9	(37.2)	
LTCB	1,095.6	22.9	51.8 -	(29.4)	
Nippon Credit	899	27.9	29.4	(19.3)	
Figures in brackets sh	ow lefts				
Mineb			11	n /	

rise to Y16.8bn for year

By Robert Thomson

MINEBEA, the Japanese maker of ministure bearings, yesterday reported a 6.6 per cent increase to Y16.8bn (\$130.3m) in pre-tax profits for (\$130.3m) in pre-tax profits for the year to end-September, although the company said unfavourable foreign exchange rates were behind a 7.4 per cent fall in operating profits. Sales for the year rose 14.5 per cent to Y195.48bn, with steady demand for bearings

steady demand for bearings ted sales of and electronic equipment in domestic and foreign markets, though the company said a of Y9.5bn

generally weak yen increased the cost of purchasing products from the company's overseas production bases.

The company partly blamed appraisal losses in stock holdings, prompted by the slump in the Tokyo stock market, for a 2.2 per cent fall to Y8.9bn in

after-tax profit.

For the current year to endSeptember, the company expected sales of Y220bn, a marginal
increase in pre-tax profit to
Y17.5m and an after-tax profit
of Y8 5hm

Japanese dairy producers see fall in pre-tax profits

By Emiko Terazono in Tokyo

THREE JAPANESE dairy increase of 3.3 per cent. producers announced pre-tax Hot summer weather buoyed profit falls for the first six sales of beverages and ice months to September 30. The cream for Meiji Milk Products, companies said that higher labour and distribution expenses and an increase in oil prices and other materials company sees a further

Snow Brand Milk Products said demand for ice cream and cent decline at Y6bn and a 4.3 milk contributed to the overall per cent increase in sales to 4.3 sales gain of 4 per cent. Cost increases wiped out a surplus in the balance on financial items, and after-tax profit also.

dropped 5.3 per cent.
For the full year to end-March, the company estimated a 3.7 per cent decline in pre-tax profits to Y16.3bn (\$12.6m) on increa annual sales of Y513bn, an year.

contributing to a modest 5.5 per cent increase in overall sales. For the full year, the has revised its pre-tax profit estimate downward to a 9 per per cent increase in sales to 4.3

Morinaga Milk Industry reported that new desserts and beverage products contributed to a 5.3 per cent rise in sales. It forecast a full-year pre-tax profit down 3.3 per cent to Y5.8m and sales of Y349m, an increase of 4.2 per cent on last

Library 10	r Turst-D	alf to Septe	mber 1	990 _	
Сотралу		Sales	Pre-tex profits		
	Ybn	% change	Ybn	% chang	
Snow Brand Milk	266,3	4.0	8.0	(11.4)	
Meiji Milk .	215.5	5.5	3.3	(27.3)	
Morinaga Milk	186.9	5.3	4.2	(11.8)	
	186.9				

Golden Hope posts third consecutive half-year fall

By Lim Slong Hoon in Kuala Lumpur

second largest plantation group previously known as Harrisons Malaysian Planta-Harrisons Maiaysian Planta-tions, has suffered a 50 per cent fall in pre-tax profits in the six months to September. It is the third consecutive decline in half-year results.

The sharp fall was attributed to poor commodity prices which led to a 16 per cent fall in turnover to M\$191m (US\$71m) from M\$226m a year ago. This was in spite of an 11 per cent increase in the palm oil harvest, the group's main

Operating profits fell 56 per cent to M\$25m, while pre-tax profit dropped to M\$30m from

GOLDEN HOPE, Malaysia's M\$60m. Attributable profits emerged at M\$18m compared with M\$36m. Again, no interim dividend was proposed. How-ever, the group looks to an improvement in profitability in the second half because of the recent surge in palm oil prices. The group's planned diversi-fication into property develop-ment is underway.

Last month, Kundong Tanjong Pau, one the group's smaller estates, agreed to an acquisition, through a share issue, of three property compa-

The M\$125m deal will lift its capital base from almost M\$4m

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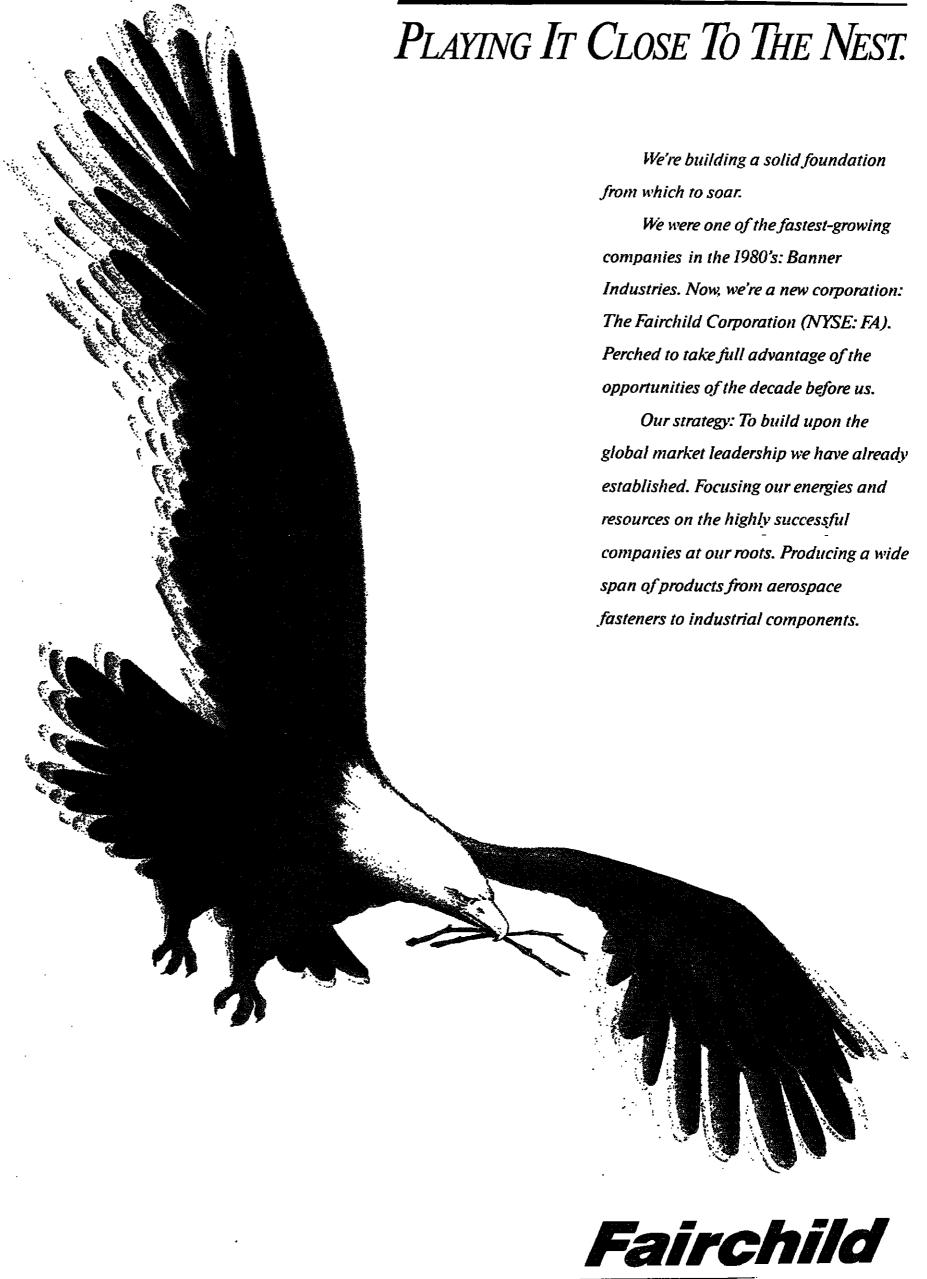
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FINANCIAL TIMES





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INTERNATIONAL COMPANIES AND FINANCE

Japanese acquire **Control** Data unit

By Martin Dickson in New York

CONTROL Data, the US computer services group which has been through a drastic restructuring, is selling Micrognosis, which supplies trading room systems for the financial services industry, to CSK, Japan's largest indepen-dent computer services com-

pany.
For CSK, the deal is a significant first step in a planned international expansion, while for Control Data it represents a further step in a shake-up designed to turn the company around after years of losses. The terms were not dis-

closed, but Micrognosis had revenues of about \$100m last year. Mr William Miller, Control Data's chief financial offi-cer, said that although the sale was above book value, the company would record a mod-

est loss on the deal. Control Data announced some months ago it planned to sell Micrognosis because the Minneapolis-based group did not have a strong presence in the financial services industry and it felt it best to invest in

other businesses.
Micrognosis, based in Connecticut, serves 250 banks, insurance companies, securities firms and companies around the world and employees some 430 people.

CSK, with over 12,000 employees and consolidated revenues of \$2bn, has a strong presence in the Japanese financial services industry and sees Micrognosis as a means of building up its international

Mr Isai Okawa, the chairman, said: "Globalisation is essential if CSK is to achieve its goal of generating \$10bn in revenues by the year 2001. CSK intends to expand internationally in fields such as financial services, manufacturing, facilities management, networking and database management."

The sale is the latest in a long series by Control Data as the company tries to concentrate on two main businesses mainframe computers and technology-based data services. After suffering \$1.5bn of losses over the past year, it is now modestly in profit.

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LEEDS PERMANENT BUILDING SOCIETY

£250,000,000 Floating Rate Notes Due 1997

In accordance with the terms and

conditions of the Notes, the interest rate for the period 21st November, 1990 to 21st February, 1991 has been fixed at 13,7875°s per annum. The interest payable on 21st February, 1997 against Coupon 4 will be £347.52 per £10,000 comical and £2,757,757 to 2000.

nominal and £3,475,21 per £100,000

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BY ORDER OF THE BOARD

Superchannel buys TV cable rights from MGM

studio that has just been bought for \$1.36bn by Mr Gian-carlo Parretti's Pathe Communications, has sold a series of European satellite and cable television rights to Superchannel, the European satellite

Superchannel, which is 58 per cent owned by the Marcucci family of Italy and 42 per cent by Mr Richard Branson's Virgin group, is paying around £30m (\$59m) for the European and Soviet satellite and cable rights to 100 MGM films and

Mrs Marialina Marcucci, managing director of Super-

channel, said in Los Angeles yesterday that she was also in talks with Mr Parretti about the possibility of MGM acquiring a minority shareholding in

Superchannel.

"We have a three-part discussion under way," said Mrs Marcucci, adding: "The first part is the satellite and cable rights deal. The second is that we will explore over the next three months MGM's buying a Superchannel share stake, and the third part is we are talking about joining forces with MGM to form co-productions in Europe for made-for-television

before concluding the deal with MGM/UA, she and other Superchannel executives had held exploratory conversations with other US entertainment groups including Paramount.

Time Warner, the media and entertainment groups including the media and entertainment many is talking. entertainment giant, is taking the unusual step of merging The American Courtroom Network, its cable television net-work that would cover trials, with In Court, the cable equivalent owned by Cablevision

The new cable channel, to be called Courtroom Television Network plans to offer 24-hour live and taped coverage of

Mrs Marcucci said that Argentine airline sale agreed

ment plan.

By John Barham in Buenos Aires

ARGENTINE government officials and representatives of the banks and companies involved in privatising Aerolineas Argentinas have reached an agreement allowing the sale to go ahead, following negotia-tions that ended at 5am yester-

day.
The sale of 85 per cent of Argentina's flag carrier to a consortium comprising Iberia of Spain and six Argentine investors was delayed for 24 hours on Tuesday evening, when the buyers were unable to present satisfactory bank guarantees to underpin the acquisition.

The consortium is to pay \$130m in cash, \$130m over five years and \$2.01bn in Argentine foreign debt certificates, in addition to a five-year \$683m investment programme.

The government required

new package have emerged, banks to guarantee the but sources say it will not increase Iberia's 20 per cent deferred payment and invest-A Spanish banker present at stake in the consortium, as the negotiations blamed the Argentine investors for the bankers in Buenos Aires have insistently suggested. delays: "Argentine business-men always come into deals Aerolineas Argentinas reported a loss of \$12.2m in the

without the necessary papers and then try to sort things out later," he said. "What we have first 9 months of this year, on revenues of \$614.9m. Consortium officials say that a major done is devise a financial for-mula to make up for their lack restructuring of the airline. particularly a reduction in its 10,800 staff, will be necessary of guarantees."
He added that the Argentine to make it profitable. government has accepted a new guarantee package pro-vided by "AA-rated banks from

This is Argentina's second privatisation in less than a month. On November 8, the government sold the national telephone company in a \$214m cash and \$5.03bn debt-for-equity swap. With the completion of both privatisations, Argentina will have retired one-fifth of its foreign commercial bank

GEC Alsthom in Fiat deal

By Michael Skapinker

Franco-British engineering group, is to acquire a majority stake in the railway equipment business of Fiat of Italy.

The deal is part of the share-swap agreement between Fiat Compagnie Générale d'Electricité of France, announced last month. CGE and the Gen-eral Electric Company of the

IN THE MATTER OF RTD-Mess (Middle East

IN THE MATTER OF THE CYPRUS

COMPANIES LAW CAP 113

Notice is hereby given that the creditors of the above-named company which is being

voluntarily wound up are required on or before the 25th day of December 1990 to send in their full names, their addresses and descriptions, full particulars of their debts or

descriptions, full particulars of their decits or claims and the names and addresses of their solicitors in dary) to the undersigned Mr Antonio Hop Roussos FCCA of Julia House, 3 Themistocles Derivis Street, Pol Bouse, 13 Themistocles Derivis Themistocles Themistocl

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LEGAL NOTICES

UK are joint owners of GEC Alsthom

outside the dollar area".

An accord to this effect was

signed at 4am on Wednesday

morning, 16 hours before Presi-

dent Carlos Menem was to sign

the decree privatising the air-

No further details about the

GEC Alsthom will acquire 50.1 per cent of Fiat Ferroviaria Savigliano, which had operating income of L47bn (\$42,3m) last year on turnover of L308bn. The company has 1,500

Fiat declined to say how much GEC Alsthom would pay

Fiat Ferroviaria manufactures at three sites in Italy and has minority stakes in two Spanish railway equipment manufacturers. Intermetro and

GEC Alsthom said the company hoped to benefit from Fiat Ferroviaria's research into tilting trains.

LVMH

MOËT HENINESSY. LOUIS VUITTON

LVMH to raise interim dividend by 10 %

The Executive Board of LVMH Moet Hennessy Louis Vuitton, the Paris-based luxury products group, declared a 1990 interim dividend of FF 16.50 per share, before "Avoir fiscal" tax credit of FF 8.25. The dividend represents a 10 % increase over the 1989 interim dividend. As last year, the interim dividend will be paid out in November and not in February of the following year, as had been the practice before 1989.

The company also reported that its sales for the first nine months of 1990 totalled FF 13.5 billion. This confirms the pattern seen in the half-year performance, of a steady increase in local revenues largely offset by unfavorable currency movements. On a comparable exchange rate basis, sales would have increased by 11 % in the first nine months of 1990.

Consolidated sales should record stronger growth in the fourth quarter of the year, reflecting such favorable trends as a sizable increase in the sales of Louis Vuitton Malletier and the higher exchange value of certain cur-rencies, notably the Japanese yen, against the French franc in recent months.

Paris, November 15, 1990

CORPORATE

SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make decisions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

FT SURVEYS

ALBERT FISHER FINANCE NV NOTICE OF EXTRAORDINARY GENERAL MEETING Notice is hereby given that an extraordinary general meeting of ALBERT FISHER FINANCE NV (the "Company") will be held at 15 Pietermasi. Cut at 10.00 am local time on November 28, 1990.

The meeting is being called to present and adopt the balance sheet and the profit and loss account for the fifteen month period ended 31 March 1990 and to

The agenda of the meeting is deposited for the shareholders for inspec office of the company at 15 Pietermaai, Curacao.

By Order of The Board of Managing Directors

CORPORATE SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make decisions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

FT SURVEYS

National Semi sells plant to Matsushita

By Louise Kehoe in San Francisco

MATSUSHITA of Japan has agreed to acquire National Semiconductor's Washington state chip production plant for approximately \$86m in cash. The Japanese electronics

and electrical manufacturing group will also assume certain debts associated with the plant, bringing the total value of the deal to over \$100m.

National, one of the leading US semiconductor producers, announced its intention to close the site and discontinue manufacture of high-speed static random access memory (S-ram) chips in August. "The sale allows National to

"The sale allows National to reduce the excess manufacturing capacity that results from the decision to exit the highend S-ram business, said Mr Charles Sporck, National Semiconductor president and chief executive. "We are pleased with this agreement, which will allow the plant to continue to be operated as a semiconductor manufacturing facility, providing continued

employment opportunities."

Matsushita will acquire a fully-operational chip production facility including manufacturing equipment. The sale will not however, include the transfer of technology.

Matsushita said it planned to manufacture memory and

to manufacture memory and logic devices in the Washing-ton facility. The factory will become Matsushita's second semiconductor production plant outside Japan. The other is in Singapore.

Citicorp home loan default rate up to 3.6%

CITICORP, the largest US bank, has disclosed that its delinquency rate for domestic home mortgage loans rose to 3.6 per cent in the third quarter, up from 3 per cent in the second quarter and 2.8 per cent in the first three months of 1990, writes Alan Friedman in New York.

The rise means that some \$1.1bn of the bank's \$30.4bn domestic residential mortgage portfolio is now more than 90 days overdue.

Citicorp said last night its portfolio was heavily concen-trated in the north-eastern region of the US, the hardest hit by recession and the real

estate crisis. The bank claimed its delinquency rate was in line with other US banks, and that it selling off parts of the loan portfolio throughout the current year.

Downturn at **James River**

JAMES RIVER, the US integrated manufacturer and converter of pulp and paper which is selling 30 mills with combined sales of about \$1.3bn in a major restructuring move, yesterday said its net income fell 7 per cent in the second

Actual net income in the three months to October 28 was \$61.8m, or 68 cents a share, on net sales of \$1.2bn, which compared with net profits of \$66.5m, or 75 cents, on sales of \$1.52bu in the corresponding period a year ago.

On a pro-forma basis, James River turned in second-quarter net earnings of \$66.6m, or \$1 cents a share, on sales of \$1.2bn, compared with net income of \$71.2m, or \$8 cents, on sales of \$1.21m a year ear-

lier.
The company, based in Richmond, Virginia, said its pro forma calculations, where each quarter includes the same operations, provides a more meaningful year-to-year comparison of its restructured

BRITANNIA BUILDING SOCIETY 900,900,9013 Floating Rate Notes 1994

In accordance with the terms and con-ditions of the Notes, notice is hereby given that for the three month Interest Period from (and including) 21st November, 1991 to (but excluding) 21st February, 1991, the Notes will carry a rate of metrest of 13 77708 per cent, per annum.

tent, per annum.
The relevant interest Payment Date will be 21st February, 1991. The Coupon Amount per 650,000 Note will be 11.7st 29 payable against the surrender of Coupon No. 3 Hambros Bank Limited

U.S. \$400,000,000 Banque Française Du Commerce Exterieur Guaranteed Floating Rate Notes due 1997

For the three months November 23, 1990 to February 25, 1991, the Notos will bear interest at 85% per ennum, U.S. \$218.68 will be payable on February 25, 1991, per U.S. \$10,000 principal amount of Notes.

ly: The Chase Mankattan Bank, M.A. London, Agent Bank vember 23, 1990

Elders confident of quick agreement with GrandMet

By Kevin Brown in Sydney

ELDERS IXL, the Australian brewing conglomerate, yesterday appeared likely to reach a quick agreement on a proposed pubs-for-breweries deal with Grand Metropolitan of the UK after finally getting the go-shead from the UK govern-

ment.
Elders' shares moved up 3 cents to A\$1.59 on the Australian stock exchange after Mr Peter Bartels, chief executive, said he was confident the final round of negotiations with GrandMet could be brought to a satisfactory conclusion". Brokers said the decision

was likely to herald a return of confidence in Elders shares, which were languishing at A\$1 earlier this year, compared with a high of A\$2.44. Elders is understood to regard the deal struck by the

two companies with the UK Office of Fair Trading as a significant advance on earlier conditions set by Mr Peter Lil-ley, the UK trade and industry secretary, following a report by the Monopolies and Mergers GrandMet and Elders will

now have to negotiate an idjustment to the deal to reflect limits on beer supply agreements and market share. However, few difficulties are expected, and the deal should be signed before the end of the

The two companies proposed a complex £2.6bn (US\$5.12bn) asset-swap deal in March involving the transfer of GrandMet's breweries to Cour-



Peter Lilley: has approved pubs-for-breweries deal

age, Elders' UK subsidiary, and the injection of all of Courage's puhs and many of GrandMet into a new joint venture to be called Instrepreneur

Under the revised deal, Cour age will have an exclusive right to supply beer to the Inntrepreneur pubs for seven years instead of the 19 years the companies had originally

agreed.
However, Mr Lilley had earlier proposed that the supply agreement should be phased out over five years.
Analysis said Eders' successing posteriors in negotiating a longer supply agreement would make the deal more attractive, although Courage would eventually

become the first of the UK's

ing without an exclusive supply agreement, or "tie". Final negotiations between rinal negotiations between the companies will revolve around the price to be paid by Courage for GrandMet brewing interests.

The original agreement pro-

vided for Courage to pay \$366m, of which around \$110m reflected the benefits of the 10reflected the benefits of the 10 year beer supply arrangement. Elders and GrandMet had already accepted Mr Lilley's earlier ruling that the proportion of Courage-tied pubs in any licensing district should be restricted to 25 per cent, and first the number of pubs controlled by Inntrepreneur should be reduced.

The revised deal will add strength to Mr Bartels' claims that Elders is on target to complete a restructuring programme involving the sale of

gramme involving the sale of non-core assets and the reiocusing of the group as a pure

cusing of the group as a pure brewing group around its Fosters brand in Australia, Courage in the UK and its interest in Moison in Canada.

It will also help to stabilise Harlin Holdings, the private company controlled by Mr John Elliott, which is Elders' biggest shareholder with 37 per cent of the stock.

Harlin recently announced

Haritn recently announced the sale of a 17 per cent stake in Elders to Asahi Breweries of Lapan for A\$759m (US\$586m), but remains unable to finance its debts from Elders' dividends, its only source of

Allied back on growth tack

By Philip Gawith in Johannesburg

ALLIED, one of South Africa's leading building society and banking groups, overcame a period of squeezed margins and big development costs to record earnings growth in the six months to the end of Sep-

Net interest income rose by only 9.8 per cent to R174.Im (\$69m) from R158.6m, reflecting the squeeze on margins which was particularly severe in the April to June period. Non-in-terest income advanced 52 per cent to R70.4m from R46.3m, following improvements in The latter increase was per-tially offset by a 244 per cent rise in operating costs which related mainly to costs incurred in diversifying from a building society to a bank offering a wider range of ser-vices. Particularly costly was the introduction of cheone the introduction of cheque accounts from which negligible income benefits accrued during

the sale of home insurance.

the period under review.

Attributable income rose by
14.5 per cent to R36.3m from
R31.7m. Earnings per abare
rose to 12.3 cents from 10.7

cents and the dividend was lifted to 6 cents from 5.5 cents

The group said in a state-ment that "a deterioration in economic conditions, with a tight monetary policy being upheld longer than originally anticipated indicates a further difficult six months sheed."

An improved second half was possible, though, given benefits away from diversification, its post cutting measures margins, fost cutting measures and the possibility of lower money market rates.

13th Floor

Golden Hope

Golden Hope Plantations Berhad

(Incorporated in Malaysia)

Turi Ismail bin Mohamed Ali (Chairman)
Dato Abdui Khaiid bin Ibrahim
Zam Azahari bin Zamal Abidin
Mohammad bin Abdullah
Howe Yoon Chong
Dr. Ng Chong Kin
Abdul Rahman bin Ragali

To the Members.

INTERIM REPORT FOR THE SIX MONTHS TO 30TH SEPTEMBER, 1990

radited results for the six months to 30th Sept Croup (16) MS 000 190,778 M\$ 000 226, 167 investment and other income 2,675 4.572 (41) (56) 46 56,439 3,672 2,928 8,097 (64) Profit before taxation 30.248 60.111 (50) 2,928 8.097 11,595 Taxation(See Note 2) 22,964 (50) 996 2.637 (62)Profit after taxation but before extraordinary item
Minority interests 37,147 725 (50)1,932 5,460 (65)1,187 17,466 36,422 (52) 1,932 (65) 5,460 156 Profit attributable to 17,622 1.932 5,460 (65)Group 1990 1990 1989 30 636 1,573 2) Taxation includes - Current 996 2.538 ,830 Associated Companies 3) The extraordinary item comprises: West Malaysian tax credit 156 There were no pre-acquisition profits included in the results for the half year.

Profit after taxation but before extraordinary item as a percentage of turnover.

Profit after taxation but before extraordinary item as a percentage of share-holders' funds.

Net earnings per share (in sen).

Net tangible asset backing per share 1.0%

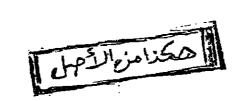
The significant decrease in profits is mainly attributable to the decline in palm product prices, compensated slightly by the improved results from our non-plantation activities. Production of rubber and copra are anticipated to be similar to previous year's production, whilst cocca and palm products are expected to be higher due to the increase in hectarage acquired towards the end of last year. Prices for palm products have recently recovered from the year's low levels and if this trend continues profits for the second half are expected to be better.

HARVESTED CROPS - TONNES

1989 535,898 112,313 32,751 20,671 119,861 35,381 COPIES OF THE COMPANY'S INTERIM REPORT

A copy of the Company's Interior Report will be posted to shareholders on 26th November, 1990. Copies will also be available from the Company's registered office and the Branch Registrar, Barclays Registrars, Bourne House, 34, Beckenham Road, Kent BR3 4TU. United Kingdom. KUALA LUMPUR By Order of The Board Model Nadzir Mahmud Secretary









Group 16.4%

2:0%

INTERNATIONAL CAPITAL MARKETS

Gilts rise with hopes of a Tory general election win

By Deborah Hargreaves in London and Patrick Harverson in New York

PRICES for gilt-edged securities rose to their highest level yesterday since October 5, when the government announced it would take the UK into the European exchange rate mechanism.

The market's rally by almost a full point left many analysts struggling to explain gilts investors' fickle reaction to UK political machinations over the leadership of the ruling Con-servative party. Prices had lost almost half a point on Tuesday evening after the inconclusive result of the first ballot of the leadership election was

Analysts say the gilts mar-ket now sees the chances of a Ret how sees the chances of a Tory victory at the next general election — which must be held by May 1992 — as much improved. Opinion polls have pointed to a much larger vote for the Conservatives if Mr Michael Heseltine was at the head of the party than if Mrs Margaret Thatcher was. Margaret Thatcher was.

GOVERNMENT BONDS

Gilts were further supported by the strength of the pound, which appreciated on the for-eign exchange markets yester-day after being weaker on Tuesday night. The continuing influence of demand from stock lenders concerned about changes in the rules governing the practice added further

strength to gilts prices.

The yield on the 9 per cent bond maturing in 2008 dropped to 10.69 per cent - its lowest level since October 5 and before that in July.

■ IN FRANCE, political events have also helped to support the government bond market and foreign investors' optimism has been renewed by the government's survival against its ninth vote of no confidence on Monday night

NYLEX (Malaysia's) public flotation of 13.74m shares, 9.2

per cent of the company's issued shares, was 10.29 times oversubscribed, the company announced yesterday, AP-DJ reports from Kuala Lumpur.

EB 7 34 46

EB 10 97

EB 10 97

ELEC DE FRANCE 9 98

EUROPHMA 9 1,14 98

EUROPHMA 9 1,14 98

FIRILAND 7 7/8 97

FIRIAND 7 1/8 98

EMALIFAX 9 1/2 93

HEN WORLD TRADE 7 5/8 93

HEN WORLD TRADE 7 5/8 93

HITER AMER DEV 7 5/8 96

TITLE 8 AMER 99

HITER AMER DEV 7 5/8 96

TITLE 8 5/8 98

LAPAN DEV EX 8 94

LAPAN DEV EX 8 94

KANSAL ELEC PWP 10 96

LICE 8 5/8 93

REW 7 ZEALAND 8 93

ONTER KONTROLLEANER 8 JUS 93

ONTER KONTROLLEANER 8 JUS 93

PETROL CAMADA 7 11 4 96

SANSBURY 9 1/8 96

SANSBURY 9 1/8 96

SEAS 10 99

SEAS 9 1/2 95

STATE REK 5TH AUST 9 1/4 93

AUSTRIA 9 3/4 94.
CAMADA 9 3/8 92.
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	•	Сопрол	Red Date	Price	Change	Yleid	Week ago	Month age
UK GILTS	•	13.500	09/92	103-17	-01/32	11.28	11.61	11.69
		9.000	03/00	88-05	+08/32	11 05	11.39	11.42
		9.000	10/08	BB-12	+06/32	10.72	11.04	10.95
US TREAS	SURY .	6,750	08/00	101-13	+04/32	8.29	8.38	8,63
		8.750	08/20	103-07	+05/32	8.45	8.52	8.77
JAPAN	No 119	4.500	6/99	85.5213	+0.357	7.59	7.78	7,71
No 1	No 129	6.400	03/00	85.2159	+0.475	7.26	7.46	7.44
GERMAN	7:	9.000	10/00	101,3000	+ 0.250	8.80	9.00	8.96
FRANCE	BTAN	9.000	11/95	95.7/493	+0.037	10.12	10.27	10.12
_ •	OAT	8.500	03/00	90.5800	+0.130	10.09	10.30	10.23
CANADA	-	10.500	07/00	100.0000	+ 0.250	10.49	10 65	11 20
NETHERL	ANDS	9.250	11/00	101.1900	· + D.200	9.06	9.19	9 19
AUSTRAL	IA	13.000	07/00	104.3668	+0.402	12.21	12.62	13,41

RENCHMADY COVEDNMENT BONDS

megi DumIATLAS Price Sources

The yield on French 10-year bonds has fallen by 20 basis points in the last couple of days to 10.09 per cent as prices have risen. The long bond futures price on the Mattir rose by almost a point in the first three days of the week to 99.50 with much of the buying led by foreigners with see the market as being critically and the control of the buying led by foreigners with see the market

as being quite cheap. The market has broken through key resistance levels and is trading on a 120 basis-point spread to German bunds.

■THE GERMAN market was closed yesterday for a boliday.

■ A RISE in the oil price and profit-taking before the Thanksgiving break failed to take the shine off US government bonds yesterday. The general tone remained firm in light trading and prices at the long end of the market finished the morning near the session's highs. The benchmark 30-year Transpure band to see 12 to 10218 Treasury bond rose it to 103it at midday, to yield 8.42 per cent. Trading was quieter in the short bond, with the twoyear issue remaining little moved at 100%, yielding 7.55 per cent. Trading was scheduled to finish at 2pm local time

Malaysian flotation oversubscribed

The plastic and glass products group, 55 per cent owned
by Australia's BTR Nylex - a 82.25m of the Malaysian com-

| Second | S

subsidiary of the UK's BTR - issued 20.13m shares priced

M\$2.50 each. Five million shares were reserved for gov-ernment funds and another

1.3m for directors and employ-ees, leaving 13.74m for the pub-

FT/AIBD INTERNATIONAL BOND SERVICE

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834

OTHER STRAIGHTS
COUNCIL EUROPE 7 94 LFT
KREDRETORP 7 93 LFT
WORD BANK 8 96 LFT
AMRO BANK 8 96 LFT
BELL CAMADA 10 94 CS
EBELL CAM

FLOATING RATE NOTES
ABBEY NATIONAL 176 001
ALBERTA PROVINCE 1729 73
ALLIANCE & LEUS 0.06 94 1
RANDO ROMA 0 03 01
BANDO ROMA 0 03 01
BETCE-022 %
DRY 05
BETCE-023 %
BETC

national holiday. Fed funds finally reached the 7 1/2 per cent target rate preferred by the Federal Reserve, which has for the past three days inter-vened in the banking system via a variety of repurchase agreements in an attempt to push the rate down from 7% per cent to 7½ per cent. Yesterday the Fed undertook five-day repurchase agree-

yesterday because of today's

ments when the rate was at 71/2 per cent. The Fed's desire to see a lower rate is part of an easing of monetary policy first signalled last Friday. The monetary authorities want lower interest rates to help stimulate business activity and prevent the current economic downturn from turning into a deep and long recession. The US Treasury announced yesterday it would raise \$11.15bn next week from a two-year note and a five-year note issue.

■ IN JAPAN, the market remained quiet in advance of a holiday on Friday. The market stayed locked at a level of 7.58 per cent on the key 119 bond as investors switched from Euroyen issues to government bonds in the two to five year area for a yield pick-up.

pany's 149.66m shares, is a leading Australian plastics

Manufacturers Company for M\$91m from Australia Consoli-dated Industries (Malaysia).

| Case | Sid Offer Press | Graph | 100 | 164 | 1094 | 1104 | 1298 | 1109 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209 | 1209

Brazil selects sell-off advisers

By Stephen Fidler, Euromarkets Correspondent

THE BRAZILIAN government has selected the groups which will advise it on its first two big privatisations planned for

Walter Seipp

The privatisations of the two steel companies - Usiminas. the country's largest with an estimated \$1.5bn in assets at the end of last year, and Tubarao - are scheduled for completion in May.

Mr Ibrahim Eris, the Brazilian central bank governor, said in London this week that \$10bn to \$12bn worth of privatisations were planned this year and that the auctions for the first should start in Febru-

By that time, bank waivers necessary because the priva-tisations will include conver-sions of foreign debt into a portion of the equity in the companies – should be forth-coming, he said.

The group chosen to advise in the Usiminas privatisation is led by Consemp, a financial consulting firm based in Sao Paulo. The group includes Chartered WestLB, the London-based joint venture between Standard Chartered and Westdeutsche Landesbank

bank, as its foreign member. The consortium acting as The consortium acting as agent on the Tubarao transaction is headed by Capitaltec of Brazil, and includes the Finnish engineering company Jaakko Poyry, and Lehman Brothers, the US investment

Invitations were requested in July, and the winners were en from five in the case of Usiminas, and seven in Tubarao's case. Although the scheduled completion of the transactions is May, there is a widespread view that some slippage may take place and the target not be met.

China sets up forex association manufacturer. In a restructuring of BTR Nylex's Malaysian holdings, Nylex (Malaysia) last month acquired Kuala Lumpur Glass

THE biggest foreign exchange organisation in China has been set up in the Shenzhen Special Economic Zone (SEZ) near Hong Kong, Reuter

The Shenzhen Association of Financial Institutions (Foreign Exchange) includes branches from 16 foreign banks, one foreign insurance company, a joint-venture financial firm and 17 Chinese state-owned financial institutions.

Mr Wu Dong-Hai, association chairman, said that the Shenzhen branch of the Peotry's central bank, was also a

The association's tasks include taking deposits and making foreign currency loans, foreign currency clear ing between banks and operat-ing in the interbank foreign currency money market. At present China has only a lim-ited interbank money market in foreign currency and Chi-

nese yuan.

China allowed foreign banks to open branches in Shenzhen in 1983, but they were restricted to handling foreign currency deposits and loans, mainly in Hong Kong and US dollars.

Part the country has now

But the country has now opened four special economic zones in southern China as well as the Pudong develop-ment area of Shanghai to for-

eign banks. Because of its proximity to Hong Kong, Shenzhen has attracted the largest number of foreign banks and received the biggest share of foreign currency deposits. Mr Wu esti-mated that the total foreign currency deposits in Shenzhen

were now equivalent to US\$1.5bn.

"Our main purpose is to strengthen communication ties between banks and exchange business ideas," he said. Shenzhen's foreign exchange banks will have to come to grips with competition on interest rates. The central bank sets an indicative upper and lower limit for interest rates, but some banks ignore them, Mr Wu said. We hope members will agree on some form of punishment for those who violate the interest rates

• Officials in the Shenzhen Special Economic Zone have lowered the ceiling on daily stock market gains in a bid to dampen illegal trading activity, the Hong Kong-based Ta Kung Pao newspaper said.

The Beijing-funded paper said the decision to halve the ceiling on gains to 0.5 per cent daily was aimed at dis-couraging illegal share trad-

ing.
The government will also impose a 0.006 per cent stamp duty on trades and is considering how to deal with party and government cadre and stock market employees who use public funds to buy stocks, the



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The groundwork has been laid for a venture in Eastern Germany don't miss this chance!

companies to invest in the principle of this initiative

The European Initiative for Eastern Germany has been established in order to encourage European former territory of the German Democratic Republic. The guiding is that the economic development of the region is not merely a German task, but rather a matter of European concern.



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Money brokers step into the financial limelight

Stephen Fidler looks at the man in the middle

egal questions about stock lending have brought into the limelight the little-understood role of money brokers in the London financial markets.

Stock lending plays an essential role in providing liquidity in the UK bond and equity markets, since it allows mar-ketmakers to cover short positions by borrowing stock from investment institutions. The moneybrokers stand as middle folk between the institutions and the marketmakers.

The legal questions concern the title to the collateral which is pledged against the bor-rowed shares and bonds. They have been enough, amid a gen-eral anxiety about credit prob-lems, to lead a minority of investment institutions to pull back from stock lending.

Although this seems to have no tangible effect on the amount of stock available for lending in either the gilts or UK equity market, some marketmakers appear to have reduced the size of lots in which they are willing to deal at quoted prices. Some arbitra-geurs of shares against the FT-SE futures contract appear to have unwound positions, helping both the equity and gilts markets to rise this week

on technical buying. A working party headed by the Bank of England is urgently looking at the techni-cal issues raised, and said yesterday it had come up with

The expectation is that a solution, once agreed by the Stock Lending and Borrowing Committee which is headed by Mr Ian Plenderleith of the Bank of England, can be introduced as early as next week The changes would make watertight the title of stock lenders to collateral, and not involve significant changes to

market practice.

However, the issue has stirred up again the question of the role of the money brokers, through which those borrowing or lending stock are compelled to operate if they are dealing in UK government bonds or shares. There are nine such institutions operating in the gilt market, regu-lated by the Bank of England, and a slightly greater number



Ian Plenderleith: may agree a solution next week

equities, regulated by The Securities Association. In the UK system, the brokers act not as agents but as principals. They borrow stock from more than 100 investment institutions and lend it to marketmakers which need it to cover short positions in stock. In return, the marketmakers provide the brokers with cash collateral, which the brokers then convert into earning assets such as bank certificates of deposits and pledge these

The issue has stirred up the question of the role of the money brokers, through which those borrowing or lending stock are compelled to operate if they deal in gilts or shares.

back to the investment institution as collateral. This process seems convoluted to many - even to those involved - and there have been calls for the money broking role to be abolished. "Why can't we deal directly with the institutions?" asked one mar-

ketmaker yesterday. It has brought claims that London's domestic markets are being restricted, and criticism of the Bank of England for preserving what is seen in some quarters as unnece intermediaries that make a

Barclays, NatWest in preference share deal

By Simon London

The rules seem particularly odd since stock lending through the moneybrokers is only required for UK stocks and bonds and not for internamarketmaker can borrow stock directly from an institution,

but only when non-UK stocks are involved. The Bank of England last reviewed the gift market sys-tem ahead of Big Bang in 1986, and the TSA subsequently reviewed the system for equi-ties. Three main reasons are usually cited for having preserved stock lending as it

 The brokers are efficient finders of stock and provide the benefit of anonymity in dealings, which would be lost if the borrower and lender

tidy sum from their activities.

dealt direct.

• More significantly, they provide a convenient point at which the market can be regulated. The UK authorities believe that any alternative system would have to be more

The view is that the system of regulation that the Federal Reserve had to introduce following problems in the New York repo market - the US equivalent - in the early 1980s takes more

This is because keening track of transactions among so many parties is more difficult when they are not centralised.

The brokers also provide a framework by which stock lending can be treated favoura-bly by the Inland Revenue. Lending stock by institutions is not considered a disposal for capital gains purposes. Some in the market expect a tax ruling soon which would reduce the importance of the brokers from a tax point of view.

It is clear that replacing the

system would not be simple and the current legal complica-tions will not provide a reason for the system to be changed. However, it is likely to be reviewed again by Mr Plender-leith's Stock Lending and Borrowing Committee, to coincide with the introduction of the Taurus electronic share registration system, expected by the end of next year.

CMB Packaging Holdings, a subsidiary of the Anglo-French packaging conglomerate CMB Packaging, has placed £200m of preference shares with Bar-clays and National Westmin-

ster banks. Each bank is subscribing for Each bank is substraining for £100m of preference shares. The proceeds will be used by CMB to pay off existing bank debt resulting from the merger of packaging competitors Metal Box of the UK and Carnaud of France last year.
According to Mr Peter Collier, CMB group treasurer,

group borrowings stood at FFr5.9bn at the end of June and would be reduced to about FFr3.9hn as a result of this transaction. The structure of the transaction reflects the difficulties of issuing preference shares in the public stock markets, he added.

The preference shares are redeemable after seven years. Although CMB can suspend dividend payments under cer-tain circumstances, the shares are cumulative — meaning that passed dividend payments mount up for payment at a

later date. Although the banks are effectively taking on risk capi-tal, the dividend income counts as franked investment income and is untaxed.

Barclays is syndicating a portion of its credit risk to a group of CMB's relationship banks including Société Génér-ale, Crédit Lyonnais, Crédit Commercial de France and Banque Francaise du Commerce Exterieur. Essentially this involves raising guaran-tees from these banks on a portion of the preference

Australia alters closing date

By Simon London

AUSTRALIA has brought forward the closing date of its offer to repurchase US\$400m worth of outstanding paper in four Eurodollar bond issues. It will close on November 26

Crédit Local in FFr1bn offering

THE FIFTH big French franc deal in three weeks was launched into the international bond markets yesterday, sug-gesting that investors are beginning to recognise the much-heralded value of franc-

much-heralded value of franc-denominated securities.

Following substantial offer-ings by issuers including the European Investment Bank and the Republic of Spain, Credit Local offered a FFribn eight-year deal with a coupon of 10½ per cent of 10% per cent.
Priced at 101.90, the paper

offered a yield of 10.52 per cent, or 46 basis points over equiva-lent French government bonds. The issue traded at less 1.95 bid, just inside full fees of 2 per

cent.
Both the EIB and Spain issues were launched at a spread of 40 basis points over government bonds, but the yield on French government paper has fallen sharply over the last few days. For example, the 9% per cent

INTERNATIONAL BONDS

eight-year French government OAT was yesterday yielding 10.06 per cent, against 10.22 per cent at the end of last week. The rally has come against a background of receding pros-pects of war in the Gulf. Ana-lysts suggest that, Gulf crisis side. French franc bonds offer

101.90 13/14 Kredletbank NV 10.30 101,90 300 ♦Final Terms. a)Coupon payable on 13.03.91 stepping down to 10%,semi-annually thereafter. b)Early call after 10 years borrowers option. c)Deal becomes fungible with outstanding £175m bond from 22.01.91.

an attractive combination of currency stability and relatively high yields against a background of stable inflation. A further FF11.5bn bond issue from the Republic of Fin-land is expected to be launched in the next few days, possibly

SWISS FRANCS Swiss Cantonal Banks(b) •

ritish Gas(c) **♦** LSK-CGER IFICO(a) **4**

FRENCH FRANCS Credit Local •

GUILDERS World Bank∳

today. Late in the day, British Gas reopened its outstanding £175m three-year issue, adding a fur-ther £75m in an offering lead managed by Credit Suisse First Boston. The name and gener-ous 13 per cent coupon should ensure smooth placement

With sterling towards the lower end of its European mon-

etary system band, overseas investors are beginning to show interest in sterling-denominated assets. However, syndicate managers suggest that investors have been switching to longer maturity paper over the past few days, as the market has begun to regain some semblance of con-

NEW INTERNATIONAL BOND ISSUES

Barings broke syndicate on Monday's £400m mortgagebacked deal from Stars, a spe-cial purpose vehicle for Citicorp. Launched at par, the bonds were quoted yesterday at 99.77 bid, against the fixed reoffered price of 99.85 and full fees of 25 basis points.

In the yen sector, Province of Nova Scotia launched a Y30bn 10-year issue via Yamai-chi International Priced at 100.80 and carrying a 7.7 per cent coupon, the bonds yield 7.559 per cent. However, the deal was largely placed with Far Eastern institutional inves-

• The World Bank has issued a Fi 300m Eurobond, said lead manager ABN Amro, the Dutch bank, Reuter adds. The bond is due December 27, 2000, pays a 9% per cent compon and is priced at 101.35 per cent. Fees total 1 point. Payment date is December 27 this year.

Japanese brokers allow market forces to set rates debt-to-equity scheme

TO crown the liberalisation of Japan's short-term money market, brokers have stopped setting collateralised call money rates and now allow market forces to determine them, money brokers said, Reuter reports from

Tokyo.

The rates, which had been set daily at about 10am local time and remained the same throughout the day, were allowed to float freely from yesterday in response to the best bid and offer.

a government advisory panel last June, which said the ratesetting system was difficult to US officials have also critic-

The change was proposed by

ised the lack of transparency in the Tokyo money market.
"We hope that the change will make the market easier to use, and rate movements more understandable," said an offi-cial in the Bank of Japan's credit and market management epartment.

But some market-watchers said participants in the market borrowers, lenders and the Bank of Japan itself – liked the old system.

Some bankers fear the change could lead to higher

short-term interest rates. "It adds to uncertainty, and that adds to the cost of money," said a short-term dealer at a big Japanese

Philippines to reopen

THE Philippine debt council endorsed a plan to reopen a revised debt-to-equity conversion programme next month, the central bank said, Renter

reports from Manila.

The bank yesterday recommended reviving the scheme with an initial anction of \$75m worth of Philippine debt paper. It required the approval of the debt council, which comprises representatives of both the legislature and the executive. The scheme now needs President Corazon Aquino's final approval.

The plan requires investors to submit offers of discounted

debt paper to the bank and invest the proceeds in local

LONDON TRADED OPTIONS

projects in preferred areas.

governor, said preferred areas would include public sale of state firms and bank rehabiliworth of central bank debt

Mr Jose Cuisia, central bank

paper annually or \$900m over three years. The debt swap scheme was introduced in 1986 with simi-lar programmes to help reduce its \$28bn foreign debt and attract foreign investment. It was suspended in 1988 after it was found to be fuelling infla-

The central bank said it had taken into account the infla-tion impact of debt swaps when it decided to revive the

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES ⁶ The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries **EQUITY GROUPS** Wednesday November 21 1990 & SUB-SECTIONS Gross Div. Yield% (Act. at (25%) nd adj. 1990 to date index No. index No. 8.17 34.18 712.74 704.43 691.95 857.50 8.13 41.09 961.37 944.05 926.43 1025.92 7.93 59.48 1143.05 1135.69 1116.77 1383.30 8.23 99.22 1886.26 1861.98 1821.06 2422.73 13.14 60.29 1623.72 1603.25 153.08 1882.42 7.43 17.27 409.38 405.67 399.58 0.00 7.37 18.02 353.89 352.25 347.71 0.00 5.12 24.83 383.07 387.32 392.91 455.75 6.75 17.45 290.28 286.84 276.37 351.02 8.31 62.04 1192.59 1172.76 1141.50 1609.33 12.22 35.49 1200.74 1195.81 1182.27 1233.56 11.71 33.88 1533.91 1531.67 1505.09 1393.12 717.37 962.28 1149.50 1 CAPITAL G0005 (195) +0.6 +0.1 +0.6 6.65 6.35 6.97 4 Electricals (10) 1887.05 10.36 16.13 415.83 Engineering-General (47) Metals and Metal Forming (8) . 16.35 24.00 17.27 354.88 386.25 289.25 Motors (13)... 10 Other Industrial Materials (23). 21 CONSUMER GROUP (177)..... 1212.35 1203.54 13.91 33.88 1533.19 1531.67 1505.09 1393.12 31.63 1003.25 1008.21 996.35 1085.21 56.72 225.76 2232.82 2213.69 2222.12 59.14 2384.47 2369.76 2366.33 2499.98 44.64 1231.51 1230.19 1212.60 1551.50 23.79 497.69 489.21 47.88 530.95 139.89 2872.71 2914.03 2884.97 3602.06 25.63 816.67 812.39 799.69 747.92 26.32 418.93 415.52 415.92 498.67 33.65 977.41 970.32 955.95 1106.86 25.93 924.56 940.23 948.66 1490.98 50.79 1027.35 1013.58 1001.92 1169.60 22 Brewers and Distillers (22) J1531.15 25 Food Manufacturing (19)... 26 Food Retailing (16)........... 27 Health and Household (18) . 1012.08 2266.33 2393.46 11.43 9.63 7.43 10.79 13.55 15.96 9.75 9.53 1222.25 499.44 12.47 12.89 12.22 Leisure (31). 31 Packaging & Paper (12)..... 32 Publishing & Printing (13). 10.28 824.18 422.50 983.89 10.37 13.98 12.76 12.53 9.07 9.50 4 Stores (34) 35 Textiles (12). 40 OTHER GROUPS (107) . 9.50 10.26 8.98 9.15 6.77 11.04 8.03 9.29 41 Agencies (15)... 42 Chemicals (24) 41.19 1266.85 1252.95 1225.89 1599.41 72.05 1815.71 1802.30 1762.47 2105.19 43 Conglomerates (14). 1295.57 1827.68 26.09 1135.00 1122.71 1099.96 1089.51 68.12 2031.88 2009.21 1973.13 0.00 47 Water(10)... 2054.76 18 Miscellaneous (26) 63.59 1484.10 1490.41 1487.54 1838.87 1018.20 +0.5 12.01 5.28 10.21 35.60 1013.57 1006.75 992.86 1114.36 +0.2 9.76 5.49 13.38 95.39 2286.04 2250.45 2229.25 2185.16 5.31 10.59 40.42 1118.02 1108.97 1094.42 1204.06 +0.4 11.66 59 500 SHARE INDEX (500) 1122,73 34.02 709.74 703.04 697.75 774.34 42.00 761.84 752.77 739.80 801.90 61 FINANCIAL GROUP (102). 6.66 7.51 6.15 52 Banks (9) 55 Insurance (Life) (7) +0.8 21.31 767.59 1286.58 623.84 55.82 1276.49 1271.06 1286.94 1282.80 32.08 609.08 604.74 603.61 642.21 48.39 948.03 959.39 961.04 1065.15 14.24 345.42 338.30 335.02 421.61 66 insurance (Composite) (6) . 67 insurance (Brokers) (8) 16.45 23.77 17.42 11.11 950.49 345.71 68 Merchant Banks (7) 69 Property (44) 70 Other Financial (21). 243.07 243.91 243.71 315.69 +0.6 9.87 28.74 1004.25 1001.48 989.79 1218.38 70.90 1178.98 1162.27 1110.91 1396.29 71 Investment Trusts (70) 12.06 +0,4 91 Overseas Traders (5) 99 ALL-SHARE INDEX (677) ... 1022.31 Index Day's Day's Day's How No. Change High(a) Low(b) 20 Nov 19 FT-SE 100 SHARE INDEX4 ...

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closed at 2,153, up 3 points on the day. December's premium to the cash market finished at 26 points compared with 34 in the previous 2,654 lots, almost all of which session. According to brokers calculations, the futures index should be 15 points above its cash equivalent, if dividend payments and the cost of finance are 1,000 puts and 563 puts. The Jantsiken into consideration. wer, the early decline on Wall itreet caused prices to retreat rom their best levels towards the ession's close. The December FT-SE 100 index memis and the cost of finance are lively plus and cos pits. The Jansiken into consideration. — uary 300 puls were the most.

In the traded options market active, trading 1,000.

Next on the list was British Gas contracts and was evenly split as internat focused on the Decemcetween calls and puts. The ber 220 calls. The flotation of the in the traded options market turnover was a modest 30,598 Next on the list was British Gas contracts and was evenly split between calls and puts. The FT-SE contracts were busy, particularly in the November 2,050 and activity in utilities companies and the Euro FT-SE 1,825 puts.

The FT-SE options traded Rolls-Royce traded 1,396 and Hanson 1,022. ontract strengthened in busy arry dealing and moved to a pre-nium over the cash market of tore than 30 points. Sterling's resilience in the face f growing political uncertainty in the UK also encouraged buying of quity futures, including institu-December FT-SE eventually 200 17 30 32 31 10 15 220 51 20 22 14 19 25 31 39 45 51 12 14 13 20 29 19 26 28 220 14 20 28 3 71 10 240 31 10 13 13 17 19 600 67 87 103 10 18 23 650 35 57 72 25 57 45 8nt, Telecom 280 18 29 35 13 151, 19 (*285) 300 10 18 - 24 27 -180 19 26 29 6 7 11 200 8 14 17 15 17 20 180 161: 221: 26 51: 71: 200 51: 12 151: 161: 171: TSB (*136.) 130 17 19 27 8 12 15 140 12 14 21 13 16 20 360 30 47 60 8 16 22 390 11 30 42 22 30 34 7 11 17 21 26 27 % 27 % 5 18 25 28 30 12 26 22 35 40 45 Des Pris Age Des Pris Age 360 16 29 34 10 15 19 390 16 29 34 10 15 19 he her has her her has 17 36 65 Jun 7 44

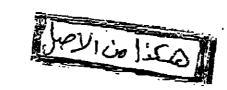
Beneather 21 Total Contracts 30,696

Cath 18,995 Pats 11,702

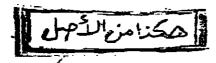
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UK COMPANY NEWS

'Unacceptable' position as Eagle Star underwriting losses mount

BAT dives to £41m in third quarter

BAT INDUSTRIES yesterday blamed greater than expected underwriting losses and substantial investment depreciation at Eagle Star, the general insurance business, for a 90 percent decline in taxable third quarter profits to only falm.

"There is really no point in trying to disguise the disappointing nature of these figures." said Mr Patrick Sheehy, chairman of the tobacco-based conglomerate. He added that insurance claims had been "far higher" than the group had anticipated.

The meagre third-quarter contribution means that BAT has made just £599m before tax has made just £599m before tax in the first nine months of 1990 compared with £1.07bn in the corresponding period of the previous year. Turnover, at current exchange rates, was up from £12.89bn to £13.47bn.

In spite of the poor figures, BAT shares closed ahead 4p in the reasonably bnoyant market at 561p. Analysts attributed this partly to the group's

this partly to the group's stated commitment to at least maintain last year's final divi-dend. This would produce a sizeable real increase on a proforms basis. Earnings per share in the year to date fell heavily from 39.75p to

12.79p. Eagle Star's overall ninemonthly loss was £51m, against record profits of £262m in 1989, with underwriting losses rising to £316m. The

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in the statement of the

DIVIDENDS ANNOUNCED

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue, fOn capital increased by rights and/or acquisition issues. \$USM stock. \$Second interim, making payment for year so far 2.85p

the "unacceptable" underwriting position by "aggressively seeking rate increases."

Because of the group's accounting policy for investment appreciation, Eagle Star was also the source of an exceptional deduction of \$212m from financial services division profits stemming from the low level of stock markets at Sep-

The third quarter included a further £35m strengthening for property finance indemnity, bringing total reserves on this account to £200m. Eagle Star is no longer writing new property development guarantee business. Management said that the need to set aside further reserves would depend on the level of confidence in the sec-

tor.

The group's other financial services businesses — Farmers, the US insurance operation, Allied Dunbar, the UK life assurance and unit trust group, and the life side of Eagle Star — all registered "good" profit increases.

BAT's tobacco businesses registered a 13 per cent increase from £52im to £702m in nine monthly trading profits, demonstrating some resilience to the economic downturn. The third quarter performance was less impressive, however, with profits edging up from £224m to £232m. the group was hit by an unusually high 59.9 per cent effective tax rate, the product



Patrick Sheehy: insurance claims "far higher" than anticipated

principally of Eagle Star's hefty unrelieved investment depreciation and of ACT write-

Mr Sheehy said that he expected the ACT problem to persist for three-to-four years. The group was "constantly" looking at ways to maximise its UK income, he added. Below the line, there was an

extraordinary credit of £439m (£197m), consisting largely of the estimated gains on disposal of Eurotec and VG Instru-ments, the US retailing subsidiaries.

In April, the group escaped from a potential £13bn bostile takeover bid from Sir James

Brown Shipley reduces interim as earnings drop

BROWN SHIPLEY, the City of London merchant banking and financial services group, was forced to cut its interim dividend yesterday after reporting a sharp fall in earnings, writes David Lascelles.

The group gave no details of profits for the six months to September 30, but directors said that the results were "sig-nificantly below" the previous first half. The dividend is down by one third from 4.5p to

Brown Shipley had warned that profits for the year as a whole would be significantly lower than last year, when it

earned £7.5m before tax. Mr John van Kuffeler, the chief executive, said three areas of the group had borne the brunt of the decline in the

Investment management and stockbroking had been hit by the downturn in the stock marwhile another difficult area was merchant banking, where corporate finance fees fell by one third. And profits from leasing activities were also

By contrast, profits from insurance broking activities were significantly higher.

John Foster falls into the red with £0.9m loss

By Alice Rawsthorn

JOHN FOSTER, the Yorkshire wool textile group, yesterday saw its shares plunge by 10p to 31p when it announced it dend after falling from pre-tax profits of £711,000 into a loss of £928,000 in the first

Mr David Allen, who became managing director last month as part of a change in the senior management team, said the new team would "review every aspect of the business" to develop a new strategy to turn Foster into "a completely

different company".

Foster, like other wool textile groups, has suffered from depressed domestic demand and a highly competitive export market. It was also hit by the loss of a major order at beginning of the

period.

As a result turnover fell to £12.75m (£16.53m). Mr Allen said the lost order accounted for the biggest part of the fall in business. It made an operat-ing loss of £684,000 (profits of £857,000) and paid higher interest of £244,000 (£146,000). Foster made a loss per share of 8.3p (earnings of 6.3p). Mr Allen said there would

be some improvement in the second half but trading was still "very difficult" and Foster was unlikely to achieve more than break-even for the full year. The board is passing the interim dividend and will rook interim dividend and will wait until the end of the year before deciding whether to pay a final dividend.

The new management team is still in the process of reviewing Foster's operations. The group, which is involved with spinning and weaving, employs 850 people mainly at its Black Dyke Mills site.

Mr Allen said the future direction of the group was likely to concentrate on its weaving and specialist spinning activities, rather than commodity areas of producsise quality and service in the future and has stopped subcontracting production.

Mr Allen said announce-ments would be made about the restructuring at Christmas and early in the new year.

Courtaulds advances 23% but warns of second half slowdown

COURTAULDS performed strongly during its first half year as a specialist chemicals and fibres company, following the demerger of the textiles business. Pre-tax profits for the six months to September 30 were up 23 per cent to £87.1m. However, Sir Christopher Hogg, chairman, warned yes-

terday that the growth would not continue at the same rate during the second six months. "Many of our businesses are now experiencing more difficult trading conditions, said. "Furthermore the results for this year against last are being materially impacted by exchange rate movements."

Although the interim results were above City expectations, analysts were taking a cau-tious view of the prospects for the whole year, after the chair

man's warning.
"The anticipated beneficial consequences of the demerger, in focusing management and imparting additional momentum, have been felt strongly and will continue. Courtaulds is making good progress towards becoming a higher margin and more specialised company," Sir Christopher said. "We now face a battle

between recessionary influences in the world at large and the inherent growth potential

in our business." Turnover for the first half of the year rose 5 per cent to £948m. Trading improved in all its businesses - with tradi-tional fibres showing the best performance.

Rayon is a particularly profitable product for Courtaulds at the moment, according to Mr Sipko Huismans, managing director. Demand is very strong with rayon in fashion among American clothes designers; Courtaulds has more than 60 per cent of the US market following the with-drawal last year of its main competitor, Avtex; and the price of wood pulp, the raw material for rayon, is falling. Acrylic fibres have long been

a problem area for Courtaulds, with persistent manufacturing overcapacity in Europe in the face of declining demand. Mr Huismans said Courtaulds had reduced its own acrylic capac-ity from 210,000 tonnes to 85,000 tonnes since the begin-ning of 1989, through plant sales and closures, and was six months were 17.8p (14.6p) and the interim dividend is raised to 3.4p (3.1p).

The market could not decide

COMMENT

whether to be more impressed by Courtaulds's sparkling first half results or the warning of a slowdown in the second half - and the share price ended 1p up at 318p. Last year the com-pany made 58 per cent of its profits in the second six months. Judging by the chair-man's comments, the second half will produce about the same pre-tax profits as the first half this time. If so, Courtaulds will make £175m before tax for the full year, giving it a pro-spective p/e ratio of 9.3. That is an undemanding rating for what is now a growth-oriented specialist chemicals company. Courtaulds seems to have dealt successfully with its main problem area, acrylic fibres, and the prospects for future growth in fibres made from wood pulp such as rayon do not depend entirely on the vagaries of the US fashion trade. Even if up-market clothes designers suddenly go now operating profitably.

Earnings per share for the of growing industrial demand.

Readicut 38% lower at £5.3m

By Richard Gourlay

READICUT INTERNATIONAL, the specialist textile group, yesterday reported a 38 per cent fall in pre-tax profits at the interim stage as turnover and trading margins were hit by weakness in the

Pre-tax profits for the six months to September 30 fell to £5.3m from £8.5m on sales down 3 per cent at

Earnings per share fell t from 2.95p to 1.84p but the dividend was maintained at 0.63p. There is also a share opt-

Mr Roland Smith, chairman, said that in current trading conditions the future had to be viewed with some caution.

Readicut has been particu-larly hard hit by troubles fac-ing the launches of new Rover

and Ford cars which are fitted with its carpets.

Contract carpeting for businesses has been buoyant but demand from home-owners has remained low due to high interest rates and less people

The squeeze on carpet mar-gins has been further hit following the sale by receivers of stock at Coloroll.

Group gearing at the half-

way stage rose to over 40 per cent, but would be reduced to around the 34 per cent level The group was confident the

final dividend could be main-

COMMENT

Problems with the launch of three new car models in which

Readicut's carpets are fitted is unfortunate but there is more in yesterday's unexpectedly The erosion of margins in poly-propylene fibres markets, from higher raw material costs and sterling's strength, and conpets from cash-strapped homeowners point to a second half in which the company may have difficulty covering its div-

Capex has been frozen, 4 per cent of the workforce has been laid off and the company is talking of a disposal pro-gramme. But on the trading side the old formula of strength from diversification

appears to have worn thin. Prospective earnings of around £11m, or 3.7p per share, according to James Capel, give prospective multiple of

At best the share price can on a relatively strong balance sheet and a high yield, of around 12.5 per cent, if the company maintains its dividend.

Quality growth in a world market.

Cable & Wireless INTERIM REPORT

Lmillion (unaudited results)	6 months to 30 Sept 1989	6 months to 30 Sept 1990	o₄ growth
Turnover	1,089	1,264	16%
Profit before taxation	241	301	25%
Attributable profit	150	161	7%
Earnings per share	14.4p	15.1p	5%
Dividend per share	3.1p	3.7p	19%

- Profit before tax has increased by 25% to £301m - an increase of £60m.
- UK and Europe trading profit almost doubled from £31m to £61m and now represents 21% of Group trading profit.
- Mercury's trading profit increased by 127% to £50m against a cumulative investment of
- Net gearing at 30 September only 3.6%.
- Interim dividend increased by 19% to 3.7 pence

Cable and Wireless plc

BAA plc results for the six months to 30 September 1990

- ◆ Revenue increased by 13.9% to £,491m.
- ✓ Pre-tax profit increased by 10.2% to £,205m.
- ◆ Earnings per share up by 16.7% to 30.0 pence.
- ✓ Interim dividend up 16.7% to 5.25 pence.
- ✓ Expenditure on safety and security at £54.8m. up 13.9%.
- ✓ Capital expenditure at airports of £152m.
- **◆** 5.6% growth in passenger traffic.
- ✓ Superb new terminal complex at Stansted with direct rail link opening on schedule in March.
- ◆ Traffic for full year expected to grow at 3-4%.



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UK COMPANY NEWS

Whitbread rises 16% but | Guinness' £533m offer wins Spanish ayes warns of difficult period

WHITBREAD, the UK beer. food and leisure group, yester-day unveiled a 16 per cent increase in interim pre-tax profits, but warned that it faced a difficult second half. particularly in its family restaurant operations.

The company, which announced the £115m acquisition of 150 Berni Inn pubs and restaurants from Grand Metropolitan two days ago, reported profits of £149m in the six months to September 1, com-pared with £129m in the equiv-

However, Mr Peter Jarvis, group chief executive, said September and October had been "very poor months", with consumers buying fewer meals and cancelling hotel book-

"It's going to be more diffi-cult for us to achieve our profit forecast in the second half of the year than it was in the first half," he said. Whitbread 'A' shares slipped 6p to 425p in a strong market.

Mr Jarvis said the number of meals served at Whitbread's family restaurants - which include the Beefeater chain had probably declined by 5 per cent in the first half.

He added: "This is a very,

very successful concept with a very high return on investment, but the typical user of a Beefeater restaurant is 35 years old with a wife, a mort-gage and two kids, and he's the one who's suffered most in the

credit squeeze."

However, Whithread said sales of beer – including Heineken, Boddington's Bitter and Stella Artois - were still grow-ing faster than the market and the Pizza Hut restaurant chain and Thresher off-licences were

performing well.
Having sold its wines and spirits business, Whitbread has now split its remaining operations into three divis-

In the first half, the beer division increased trading profit by 12 per cent to £42.3m (237.8m); the pub partnerships division — set up to manage the tenanted pub estate and put government legislation on tied houses into action pushed up profits to £32.4m (£30.6m); and managed retail estate, which includes the food, drink and leisure retailing businesses, made £67.8m

(£59.3m).Overall turnover rose from £984m to £1.04bn. Adjusted for acquisitions and disposals. Whitbread said that was an increase of 15.6 per cent. Earnings per share rose 16 per cent to 24.68p (21.23p) and the com-pany declared an interim dividend of 4.3p (3.8p).

The sale of the spirits business to Allied-Lyons at the end of last year has helped Whitbread reduce interest charges from £24.5m to £6.3m in the first half, and continue a £6m-aweek capital expenditure programme. That is a strong argument for holding Whitbread shares for the longer term, as the benefits of refurbishment and upgrading come through. In the short run, however, the company admits that it is dependent on a list of great imponderables, from the win-ter weather to the state of the economy. At the moment the beer, pub and off-licence businesses are holding up well against the rest of the market. but it is difficult to predict how trading will be affected if the Chancellor is forced to maintain the squeeze on consumer spending through Christmas. Assuming Whitbread makes £290m in the full year, its 'A'

suggested that the Spanish brewing sector, distribution-led and regionally based, looked ripe for consolidation. Over-seas brewers had already entered the market and were likely to increase their inter-

yet made in Spain.

Cruz was not only the country's biggest brewer, but also the most profitable and fastest-growing. Nearly half its shares were held by about 170 mem-

bers of Andalucia's closely-

knit, aristocratic, land-owning

families.
The company's articles

barred any shareholder from

selling a stake without first offering it to other sharehold-

ers. There seemed no reason why

a well-established way of life should be disturbed.

It was an exhaustive survey

of the Spanish brewing indus-try by Goldman Sachs, the US

investment bank, that turned

Cruzcampo onto the road which led to yesterday's

£533m agreed offer from Guin-ness, the UK-based drinks

group.
The Goldman Sachs report

E IGHTEEN months ago, nobody at the Seville headquarters of Cruz-Cruzcampo was interested in Goldman Sachs' predictions, but reluctant to accept them. It campo had given even a passwas not until a few months ing thought to selling the com-pany – let alone that it might become the focal point for the biggest overseas investment

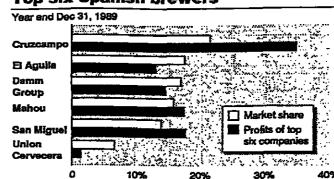
later that it began to review its prospects in greater detail. By that time, the financial troubles of Stroh, the US brewer which has a 28 per cent stake in Cruzcampo, gave fur-ther cause for a systematic study of its strategic options. After long discussions with Goldman Sachs executives, it was decided to explore the possibility of another overseas

partner.
The investment bank approached a number of lead-ing overseas brewers, includ-ing Heineken, Carlsberg, Labatt, Anheuser-Busch, Asahi and Guinness. No Spanish companies entered the reckon-ing - reflecting the fact that a group as big as Cruzcampo is simply, but controversially, beyond the reach of domestic

pockets. Each of the foreign brewers was given an account of Cruz-campo's operations and financial performance. Virtually all of them responded with ideas for possible deals; some were flexible in their approach, others wanted to buy the company

Teams of executives trooped into Seville for a closer look at the company. Some spoke fluent Spanish, others had little knowledge either of the lan-

Top six Spanish brewers



guage or the country.
It soon became clear that Cruzcampo's thoughts were turning towards selling the company, and that potential European buyers were more favourably regarded.
For Guinness, both Mr
Authony Tennant, chairman,

and Mr Brian Baldock, head of the brewing division, visited Seville for frequent discus-

Mr Baldock said yesterday:
"We have long recognised that
the world beer market is actually made up of a series of regional markets. Our strategy has been to expand market by

"The Spanish market is one of the fastest growing and most profitable in Europe. Over the

last 10 years it has grown at an annual rate of 4 per cent. Yet beer consumption per head, at 68 litres, is still well below that of northern European coun-

tries.
"Cruzcampo offered us a that market. strategic base in that market. It is a highly profitable business, with consistent sales and profits growth. There is an opportunity to expand there vith Cruzcampo's brands, and to introduce other brands where appropriate."

Guinness has already reduced its reliance on its stout. Five years ago it represented 80 per cent of sales volume, now it is down to 60 per acquisition will cut it to 40 per cent.

Philip Rawstorne and Tom Burns on the takeover of leading brewer Cruzcampo Guinness's marketing skills appealed to Cruzcampo's management as a solution to the problems of expanding beyond its own regional confines.

Guinness's management style also established a rapport. Cruzcampo's managers found the Guinness team "knowledgeable, very clear about their objectives and sym-pathetic to local traditions and

By the end of October, the Cruzcampo executive commit-tee had decided to accept the offer from Guinness, which was advised by Chase Manhat-

The next, and most complex task, was to woo the 170 family shareholders into supporting the deal Getting the families to sit down together and agree to the 100 per cent takeover was a minor problem of the UK

group's cash offer.

The real complexity came first in finding out who they were, and afterwards in explaining the tax liabilities due to each shareholder. The first treatment of canital

fiscal treatment of capital gains is punitive in Spain. Money will, nevertheless, be pouring into a sizable group within Seville's oligarchy. Just under two years ago, small packets of shares in Cruz-campo were changing hands among the families at prices around a fifth of what Guinness agreed to pay yesterday.

Fleming High Income assets slip

Net asset value per share of Fleming High Income Investment Trust at the end of its second quarter to October 31 was 79.10p, against 84.8p at April 30 1990. Pre-tax revenue for the ouarter fell to £918.000

(£1.19m) but the interim dividend is raised to 1.45p (1.3p) on earnings per share of 2.74p (3.48p).

BOARD MEETINGS

The following companies have notified dates of board incestings to the Social Euclinger Such meetings are usually held for the purchase of considering dividends. Official indications are not available as to whether the dividends are inferiors of finals and the subclusions shown below are based mainly on last year's timetables.

Finals Ashley Sroup, Ferry Pickerung, Goveh Adamic Inv. Truss, Meriand, Whessee Lifer ray Amber Indi, Anglo American Corp. of SiAfrica Brinsh Gas, Bulghing Fill City of London PA, Dayy Corp. Perismouth Water Preeff Suffan, Romman Inff. Sandon, Soci-tion, Asian Trust, Sims Food, Toler

shares are on a prospective p/e of around 9, which looks about

in Sneps Morns Ashby Morray Smaller Mkts. Tst. Process Timber ... Scot & Merc Inv. Trust

British Steel acquires Tuscaloosa Steel in US By Michael Cassell, Business Correspondent

100 per cent ownership of Tuscaloosa Steel, a "state-of-the-art" plate and hot strip rolling mill in Alabama. The deal, although relatively

small-scale, represents the company's most significant acquisition to date in the United States. Financial details of the pur-

chase are not being disclosed

but the price is considerably higher than the £11m net asset value currently placed on the

British Steel has held a 9.6 per cent stake in the business since 1984, when it was formed with three other partners -Tippins International, the majority shareholder and a producer of steel-making equip-ment, O'Neal Steel, a stock-

mill complex.

maker. The partnership was formed to fund and construct the plant and British Steel was contracted to supply 250m worth of semi-finished, continuously cast slabs to the mill from its Teesside works. It remains the

primary supplier.
The original agreement was

holding group and American struck at a time when the US Cast Iron Pipe, a steel pipe government and the EC were negotiating a quota system to reduce imports of semi-finished steel and was seen as a way of ensuring British Steel would not fall foul of anti-dumping regulations. The mill has an annual capacity of 600,000 tons.

with annual sales of about

that the new ownership struc-ture, which could be finalised early in the New Year, was designed to secure the future of the Tuscaloosa plant. It was considered appropri-

ste that the facility, which produced a very high quality prod-uct in a competitive marketpiace, should now be under the control of a single

"I doubt if there is another company in Scotland which has taken such vigorous steps to prepare itself for the future."

"The Bank has achieved profits before tax of £70.2m. This is a record figure and represents an increase of 20% over the figure for last year. To have accomplished such a performance during a difficult trading period reflects considerable credit on the organisation as a whole and on the individual members of the Bank's staff. It is also an indication of the success of the programme of re-organisation and progress achieved since the acquisition of Clydesdale Bank by National Australia Bank in 1987."

Sir Eric Yarrow, Chairman, Clydesdale Bank PLC

FINANCIAL HIGHLIGHTS

	1990	1989
	£000	£000
Profit before taxation	70,238	58,682
Profit after taxation attributable to ordinary shareholders	44,314	36,402
Retained profit	29,314	27,402
Capital Expenditure	20,908	20,787
Total assets at the year end	4,618,307	4,315,546

Copies of the Annual Report and Accounts are available on request from the Public Affairs Department. Clydesdale Bank PLC, 30 St Vincent Place, Glasgow G1 2HL.

Clydesdale Bank PLC





CHARITIES

British Steel said yesterday

The FT proposes to publish this survey on December 5 1990.

It will be of particular interest to large numbers of UK Board Directors who are regular FT readers. If you want to reach this important audience, call Andy Barrous on 071 873 3201 or fax 071 873 3062.

FT SURVEYS

(This announcement appears as a matter of record only)



has acquired Monoliet-Beton Breda BV on behalf of its Building Products Division-Bison





The undersigned initiated this transaction on behalf of the shareholders of Monoliet-Beton Breda BV

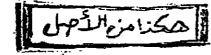


Merchant Bank ny

Weerdestein 118, 1083 GH Amsterdam

Amsterdam, November 1990.





C&W rises 25%

to £301m but disappoints City

CABLE & WIRELESS, the group, yesterday reported pre-tax profits up 25 per cent from £241m to £301m for the six months to 30 September.

Lord Young, chairman, said the results showed the first

the results showed the first half of the year had been successful, but would have been successful, but would have been stronger if exchange rates had not proved so volatile.

He explained that profits would have been £24m higher if the rates used for the first half of last year had prevailed. The results were at the bottom end of analysts' forecasts. C&Ws shares closed down 10p at 413p.

Caw's shares closed down 16p at 413p.

Earnings per share had increased by only 5 per cent to 15.1p, although they had been diluted by the allocation of L83m ordinary shares during the six months.

Profits were also helped by the HK\$10.3bn sale of a 20 per stake in Hong Kong Telecom to the Hong Kong arm of Peking-backed investment company China International Trust and Investment Corporation.

Investment Corporation.

The company has also sold and leased back its headquarters. C&W earned £22m from interest payments and paid £12m less in interest than during the same period lest year.

Gearing currently stands at 3.6 per cent. Turnover increased from £1.09bn to £1.26bn, while total operating costs increased from £825m to £976m.

The interim dividend is being raised from 3.1p to 3.7p. Mr Gordon Owen, group managing director, said the company would continue with its strategy to lessen its dependence upon the US dollar and the Asia/Pacific area.

Mr Rod Olsen, finance direc-tor, pointed out that the US dollar had depreciated by 7 per cent against sterling during the six months to September compared with the same period

He warned that if the currencies remained at their present rate they would continue to have an impact during the second half of the year.

The trading profit of Mer-cury Communications, C&W's UK subsidiary, was 250m compared with £20m for the same period last year. However, the figures included those of Telephone Rentals whose UK estions have been merced with Mercury. Mercury's turnover increased from £211m to

Reacting to the govern- in limbo.



Lord Young - results held back by exchange rates

ment's recent proposals to break up the existing duopoly between British Telecom and Mercury, Lord Young said: "The review is what we have been waiting for. It presents us with far more opportunities than dangers.

"With our existing telephone networks, PCNs and telepoint, as well as a seven-year lead, we have a great advantage over new entrants."

COMMENT

C&W's shares have underper-formed the market in recent months and this set of rasults will do little to ease analysts' fears. Most analysts are less interested in the company's profit before tax than its earnings per share. The latter are-looking distinctly dull, mostly because of currency problems which appear unlikely to disap-pear in the short term. While the government's duopoly review is likely to be more ben-eficial than detrimental to Cable & Wireless, there are concerns about its heavy capital investment plans in Hong Kong and for Mercury and PCNs. These will be necessary anyway to keep down the company's tax charges. With so much corporate activity in tele-communications, the market will be watching to see if C&W's ambitions to become world telecommunications player are realistic. Meanwhile, the stock appears to be stuck

Takeover Panel asks BS to postpone meeting

By Richard Gourlay

THE TAKEOVER Panel has asked BS Group, the Bristolbased stadium and property group, to postpone an extraordinary general meeting planned for tomorrow at which its proposed merger with Scott's, the restaurant chain,

was likely to be approved.

The postponement will allow an appeal to the Panel on Friday by aggrieved BS minority shareholders against a ruling that it could take no further action in the mercer even action in the merger even though the terms are based on a valuation of Scott's restau-rants that is nearly three times higher than a valuation com-missioned independently by

the minority shareholders.
The minority group, led by
Abingdon Management, has already asked Singer & Fried-lander, the merchant bank advising BS shareholders, to consider the lower valuation and seek arbitration by the Royal Institute of Chartered

Surveyors. Singer & Friedlander has continued to recommend the merger, which involves the exchange of four new BS shares for every Scott's share. If a lower value for the Scott's restaurants was used, BS shareholders would have to give fewer of their shares for

the Scott's shares.

The merger as it is currently priced could allow the family of Mr Isadore Kerman, the chairman of BS and Scotts restaurants, to control BS.

The Panel executive is understood to have based its ruling not to take the matter further on the grounds that it believed the rules of valuation had been complied with and that therefore there was no basis in its code to force an arbitration by the RICS.

PUBLIC WORKS LOAN BOARD RATES

Over 1 up to 2 Over 3 up to 4 Over 5 up to 6 Over 6 up to 7

"Non-quota loans 8 are 1 per cent higher in each case than non-quota loans A. fEqual instalments of principal. If Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest. S. With half-yearly payments of interest only. interest). § With half-yearly payments of interest only.





DOLLAR Where Next? Windsor House 50 Victoria Street London SWIH ONW H: 071-799 2233

UK COMPANY NEWS

Good position for acquisitions as decline in holiday travel is controlled and transport lifts profit

Interest income helps Hogg Robinson advance 31% to £8.7m

HOGG ROBINSON, the travel, from the travel division and it showed transport and financial services group in which Sir Ron Brierley's IEP Secu-rities has a near 17 per cent stake, increased pre-tax profit by 31 per cent to 58.74m in the six months to Sep-

came on sales of £47.73m (£44.81m) and was helped by interest income of £2.34m (£1.44m). Mr Brian Perry, chairman, said the group was cash rich with about £32m of its own money in the bank, apart from advance payments from travellers. This puts it in a good position to

The bulk of turnover is derived

a slight improvement in operating profit to £3.47m (£3.33m). More than half the business is corporate, which Mr Perry said had been growing at more than 16 per cent a year. He did, however, describe prospects as uncertain because of the potential effects of recession on business travel.

In holidays, sold through the group's 220 high street shops, the overall summer decline had been 12 per cent, but Hogg had limited the damage to a 2 per cent fall. A 10 per cent price increase had also offset not of the downturn, as had the oute. part of the downturn, as had the automation of clerical work. Transport increased its profit to

£1.9m (£1.62m) thanks to a bumper first ball from the Rotterdam haulage subsidiary and to the government freight agency - taking hardware to the Gulf had kept that section

busy.

Mr Perry said the European freight operation was seeing a better balance between east and west-bound legs. "Our experience is that exports from the UK have improved and we have not noticed any signs of gloom and

doom."
In financial services, growth had come from the corporate pensions administration scheme and from per-sonal lines such as household and

The group has three big shareholders: IEP, investment vehicle of Sir Ron Brierley, the New Zealand entrepreneur, British Airways, with 12.5 per cent; and the Kuwait Investment Office with 11.5 per cent.

Earnings grew to 7.68p (5.71p). The interim dividend rises to 2.25p (2p).

Hogg Robinson, not to be confused with the insurance concern Hogg Group from which it demerged in 1987, has continued to progress after last year's bounce-back in profit to

improved its profit to £1.56m sale, negotiated in March 1989, of its (£941,000). the insurance group, over which Mr Perry is entitled to feel an increasing amount of glee. The momentum built up in transport and financial services and damage limitation in travel is likely to see the full-year pre-tax profit top £12m (compared with £11m in 1987-88). The main second-half concern is that the dead skiing holiday market may well be joined by a corporate spending slide. A prospective p/e of 11.6 means that the premium factors of bid speculation, cash and good management are already in the price, which closed unchanged at 123p yes-

Redundancy and closure costs leave Sketchley £5.5m in the red

loss at Sketchley, the dry-cleaning and vending group which earlier this year evaded two takeover attempts.

The charge related to redundancies and the closure of functions and premises that have become surplus to requirements. Some 450 jobs have been cut to date, according to Mr John Richardson, joint deputy chair-

We think we have tipped

Bloom a month after Compass launched its hostile bid. No more exceptional charges would be needed, he indicated.

Yesterday's loss compared with a £4.99m taxable profit for the six months to the end of September 1989. Turnover fell from £92.2m to £85.85m. The group cautioned, however, that its restructuring programme, incorporating the adoption of new accounting practices,

core dry-cleaning business were characterised as disappointing, with the hot dry summer depressing turnover. A programme has been instituted to raise standards of quality and service in connection with which some £2m is to be invested in the current finan-cial year.

The textile services division generated a material positive cash flow, helped by a string of redundancies and the closure

AN EXCEPTIONAL charge of £3.85m has resulted in a larger—nth degree," said Mr Richard—son, who was appointed in April along with Mr Tony

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Plantage of the control of the particular of the control of the particular of the control of the cont computer sales and mainte-

> nance arm. Net gearing was brought down from 198 per cent at the end of March to 84 per cent — reflecting £41m of debt — six months later. The board intends to reduce this level fur-

> The loss per share was 8.5p, against earnings of 8.3p in 1989. No interim dividend was

The shares slipped 3p to 75p.

COMMENT

It is a fair bet that Mr Bloom and Mr Richardson have been getting their hands dirty literally as well as figuratively in pursuit of better returns for Sketchley's long-suffering shareholders. With the basic form of the restructuring decided, attention is focusing more and more on day-to-day management of the dry-cleaning and textile services businesses. Recent measures have included an off-the-cuff

programme of market research during which one of the deputy from the cleaners minus some buttons. At this early stage, analysts are reluctant to make full-year forecasts, citing a list of uncertainties and a dearth of hard information. Improvements would need to show through unexpectedly rapidly if a full-year loss at the taxable level is to be avoided, however A decision to invest would demonstrate considerable faith in Mr Bloom and Mr Richard-son's management skills.

"The Group's results have been affected by special factors but our basic financial strength enables me to be committed to at least maintaining last year's final dividend, representing a substantial real increase on a proforma basis." Patrick Sheehy, Chairman

NINE MONTHS RESULTS £1 = \$1.73 for 1990 (\$1.64 for 1989)	Nine months to Septi		
CONTINUING GROUP TURNOVER (including Farmers' exchanges)	£12,623m	£13,846m	
PRE-TAX PROFIT	£1,072m	£599m	

- Improved profit contributions from most businesses in both tobacco and financial services but Group performance distorted by Eagle Star's results in general business.
- Tobacco: great resilience demonstrated by trading profit up 13 per cent to £703 million – good profit increases from Brown & Williamson, BATCo, BATCF and Imasco - higher cigarette sales with further export growth.
- Financial services: trading profit £110 million for nine months despite worsening underwriting result and £212 million exceptional investment depreciation at Eagle Star. Higher profits from Farmers, Allied Dunbar and Eagle Star Life.



B.A.T Industries p.I.C., Windsor House, 50 Victoria Street, London SW1H ONL.

A new onboard signal processing chip can increase the efficiency of communications satellites. The Hughes-designed very large scale integrated (VLSI) circuit will allow satellites to sort and arrange simultaneously received signals and retransmit them in a single "downlink". Normally, a satellite returns signals to Earth in multiple downlinks, in the same configuration as the signals are received. This splits the satellite's power among the various transmissions and requires a large ground station. A single downlink enables the use of small, simplified ground stations. Without these new VLSI circuits, the electronics to perform these functions would be the size of a filing cabinet.

A state-of-the-art workstation will help improve air traffic control in the Federal Republic of Germany. Thirty-two of the workstations, developed and built by Hughes and designated the AMD 44 airspace management display, will be installed in the Karlsruhe Upper Air Control Center. In addition to the full colour, common controller workstations, Hughes has developed and installed five software test stations. The AMD 44 workstations use high resolution, 50.5 by 50.5-cm. monitors along with bult-in processors that can be upgraded easily to increase the workstations' performance if more computer power is required. The displays will be fitted into console structures already in the center.

An innovative radar antenna that can look forward, back, or to the side virtually instantaneously may soon be performing reconnaissance for the U.S. Air Force. The electronically scanning antenna (ESA), built by Hughes, can position its broader beam faster than conventional antennas because it is a phased-array radar antenna that scans the radar beam electronically instead of mechanically. As a result of four years of successful testing in Europe, during which time an ESA was mounted in a United States Air Force TR-1 reconnaissance plane, the Air Force plans to install ESAs in the U-2R and TR-1 aircraft of its advanced Synthetic Aperture Radar Systems-2 fleet.

Military aircraft may stand a better chance of avoiding detection as a result of technology being developed by Hughes for the U.S. Navy. By combining an infrared sensor and a carbon dioxide laser rangefinder through a single aperture. Navy aircraft may be able to accurately locate targets without emitting signals or energy that could trigger enemy detection and countermeasures. The infrared sensors will locate targets passively, by detecting hear difference between objects and their backgrounds, while the laser will provide accurate range information over great distances and reduce the sensor's faise alarm rate.

For more information write to: P.O. Box 45068, Los Angeles, CA 90045-0088 USA

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UK COMPANY NEWS

Restructuring costs and reduced property proceeds hit profits

UK operations leave RHM lower

RANKS HOVIS McDougail, the maker of Mr Kipling cakes, Bisto gravy and Hovis bread, suffered a sharp fall in profits in its year to September 1, hit by difficult trading conditions, exceptional costs and a short-fall in property disposal prof-

Pre-tax profits fell from £176.5m to £133.2m, after excep-tional restructuring costs of

17m. Mr Stanley Metcalie, the chairman, said he was confi-dent that the current year would see a return to growth. He said the group planned to expand mainly in continental Europe and the US, largely through acquisition.

The shares fell 27p to 255p on the news but later recovered to

close 4p down at 275p.
Sunningdale, a company controlled by Sir James Goldsmith, Lord Rothschild and Mr Kerry Packer, holds 29 per cent of the shares. Mr Metcalfe said that RHM had "no complaints"

Glass was found in some Mr Kiplings apple pies which required a 23.4m extraordinary charge, a write down in the value of the brand in the balance sheet and also affected

included making 1200 redun-dancies - should be recouped within two years through Mr Metcalfe said a warm

division was hardest hit with profits down 24 per cent to Property profits fell from

RHM Share orice relative to the FT~A All~Share Index

RHM said that the cost of cutting its fixed costs - which

winter and hot summer had affected sales of food. The cake

£17.3m in 1988-89 to £4.9m in 1989-90. RHM said that it had included £4.8m in its interim profits relating to a property sale which later did not go through because the pur-chaser, a property development group, went into receivership. Other sales which were hoped for were not achieved.

Excluding those factors,

Nov 89

operating profits from continuing businesses were 9 per cent lower at £137.3m. All the UK trading divisions reported lower profits, but the US business increased operating profits by 18 per cent to £16.6m.

Profits from grocery products fell 4.6 per cent to 528.8m; milling and baking profits were 10.5 per cent down at

2820m and food services were down 10.4 per cent to £12.1m. Profits from businesses sold during the year were £37.6m

Net interest charges were 129.6m (126.6m) but these fell during the second half when the 2200.1m profits from sales of three major businesses were coming through. These profits were treated as extraordinary items and offset a £24m dehit for closure costs.

Mr Metcalfe said the balance sheet at the year end was in good shape, showing net cash of £105m (debts of £384m) and shareholders funds of £1bm. The group's brand values were cut by £152m, £145.3m of which related to brands sold

during the year, such as Shred-ded Wheat. Earnings per share, excluding the exceptional item, fell 17 per cent to 28.5p.

A proposed unchanged final dividend of 8.92p maintains the total for the year at 12.74p.

See Lex

Waddington suffers from slide in printing

By Jane Fuller

JOHN WADDINGTON, the packaging, printing and games group and one of the many to gain from the Teenage Mutant Ninja Turtle craze, reported an 11 per cent fall in pre-tax profit to \$8.02m in the six months to

At the operating level, profit inched ahead to 59.4m (59.3m) as a strong improvement in packaging and games offset a slide in the printing of business forms.

Interest paid fell to £1.38m (£2m) following business disposals and tighter controls on working capital. But there were no property profits to match the £1.72m made in the first half of last year.

In the past five years, Waddingtons has reduced its dependence on the UK from 90 per cent to 74 per cent of sales, and increased the role of packaging from 45 to 57 per cent.

Nevertheless, games including the venerable trio of Monopoly, Cluedo and Subbuteo as well as "Turtle" products" - pushed up operating profit margins to 15.1 per cent

in the first half, compared with 7.9 per cent for packaging and a disappointing 6.5 per cent for business forms and specialist

printing

Mr David Perry, chief executive, said group sales of £114.15m (£117.72m) were affected by disposals. The growth in continuing busi-

nesses was 6 per cent.

In packaging, the operating profit grew to 25.41m (£4.76m) with folding cartons performing particularly strongly. This business, mainly related to ready meals, would in the spring gain up to 30 per cent extra capacity through the opening of a 300,000 so ft factory in Leeds. Most of this year's £22m capital expenditure was devoted to this.

The worst performance came from business form printing, where there was over-capacity in a recession-hit market. Two

factories had been closed. In spite of a good result from specialist printing, the division saw an overall profit fall from 23.1m to £2.2m, reflectingdis-posals as well as weak trading. Games increased its contri-bution from £1.47m to £1.82m. Earnings per share slipped to

The interim dividend is held

• COMMENT

After a welcome pruning of unsuccessful parts of the bus-ness, notably at Johnsen and Jorgensen plastics and in general printing, the underlying performance of the business was quite robust. But bearing in mind the unkind climate for UK packaging and printing companies and the bulge in

capital spending, it is likely to take a year to 18 months for benefits to feed through including, in the medium-term, further property windfalls. At this stage, the turnround in the US and tight control of borrowing (while keeping up investment) bear witness to the effectiveness of a now-sta-ble management team. A forecast full-year pre-tax profit close to last year's £17.6m gives a prospective multiple of less than eight. Yesterday's closing price of 122p is unlikely to move much in the short term, so there is no resh to buy.

SWITZERLAND FINANCIAL & INVESTMENT CENTRE

The FT proposes to publish this survey on
December 12 1898.

It will be of particular interest to the 90% of all Professional Investors in Europe who are FT readers. If you want to reach this important audience, call Patricia Survidge on 071 873 3426 or fax on 071 873 3079, or Financial Times (Switzerland) Ltd, 15 Rue du Caudrier, CH-1201 Geneva, Switzerland Tet (022) 7311604

FT SURVEYS

24% decline ings per share improved from to £1.9m at Shani

GROUP, SHANI USM-quoted designer and sup-plier of ladies' and children's clothing, suffered a 24 per cent downturn in profits to £1.89m pre-tax for the year to end-July. Turnover improved from £13.97m to £14.61m.

Mr Martin Hollis, chairman, blamed the fall on continuing difficulties in the retailing sector and warned that present indications were that trading conditions for the current year

would be even more difficult. He added, however, that Shani had maintained good liquidity throughout 1989-90 and that cash balances at yearend were £3.47m. An unchanged final dividend of 2.4p maintains the total at 4p. Earnings declined to 9p (11.3p) per 10p share.

Radio Clyde rises 11% to £2.17m

Radio Clyde, the USM-quoted independent radio station, turned in a pre-tax profit of \$2.17m for the year to September 30, an 11 per cent advance over the \$2.55m of the previous year. Turnover was 28.38m, compared with £7.76m.

Mr Ian Chapman, chairman, said that with substantial cash sent that with substantial cash resources, the company was now well poised to exploit any opportunities which might become available. The board looked to the future with confi-

After tax of £765,000 (£672,000) and minorities pay-ments of £9,000 (£10,000), earn-

Appointments Advertising

Wednesday, Thursday (in the UK Edition)

or further informati in North America

on 212 752 4500

FINANCIAL TIMES

NISSHIN INTERNATIONAL FINANCE (NETHERLANDS) B.V.

U.S. \$10,000,000 Floating Rate Notes 1991

21st November, 199 to 21st May, 1991 8.6376% per santun

U.S. \$4,342.74

pears every **Friday** International Edit

dividend is 5p (4.75p) making 8.25p (7.5p).

JS Pathology hit by Gulf crisis

NEWS DIGEST

decline in business from Middle East patients and the loss of contracts in Kuwait and Iraq resulted in a sharp down-turn in profits at JS Pathology for the six months to end-Sep-

From a turnover little changed at £5.78m (£5.88m) profits at the pre-tax level fell from £2.04m to £1.74m after taking account of interest and other income totalling £741,000

Earnings emerged at 8.6p (10.3p) and the interim dividend is a same again 1.8p.

The London-based company is an independent clinical labo-

Forward Group shows progress

The Forward Group's interim results to July 31 show a 6 per cent rise in pre-tax profits from £384,000 to £408,000 on turnover ahead from £4.56m to £5.09m. For the whole of last year Forward turned in a loss of £690,000 and passed its final dividend.

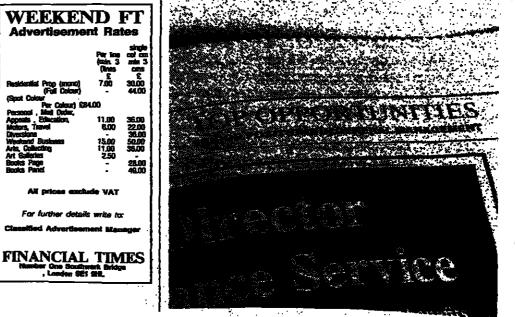
Mr Ray Chamberlain, chair-man and chief executive of this USM quoted company which supplies specialist services to the electronics industry, said on the basis of current trading, the second half should produce

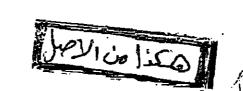
After tax of £148,000 (£138,000) earnings per share moved up from 3.4p to 3.6p. The interim dividend is maintained at 1p.



TODAY'S **OPPORTUNITIES** ARE TOMORROW'S APPOINTMENTS

See the Top Opportunities page in tomorrow's FT.





Gold 'flowing out of Iraq to | Light at the end of the tunnel for SA coal. pay for smuggled imports'

GOLD IS almost certainly flowing out of Iraq in payment Phillips & Drew "Precious Met-for smuggled imports, in dis-als Outlook" that Iraq has had als Outlook" that Iraq has had its conventional import channels cut off by the United Nations metals analyst at the UBS Phillips & Drew financial less asset is a natural currency

services group.

However, he suggests that the size of Iraq's gold plunder in Kuwait is not as big as some "scare" stories suggest. He puts the total at between 40 tonnes (1.28m troy ounces) and 55 tonnes.

Mr Smith points out that Kuwait's finance minister suggested that less than a quarter of the 79 tonnes in his country's gold reserves were stored in central bank vaults in Kuwait City. This suggests. 15 to 20 tonnes were available

from that source.

He allocates 10 tonnes as Iraq's haul from the souks (bazaars), which were ran-sacked on the first day of the invasion. This assumes an average 50 kg of gold was held in stock by each of the 200 or so gold shops. Private hoards in Kuwait's

banks probably yielded a further 10 to 20 tonnes of gold but.

Mr Smith has not added any metal from the stealing of jewellery from homes. Knwait's forther based to tonnes. four coin factories had 5 tonnes

Mr Smith says in the latest Gulf, he points out Migrant less asset is a natural currency for smugglers," he adds.

There were reports in September that two groups of Iraqi Kurds had bought thousands of sheep from Kurds on the Ira-nian side of the border and had nian side of the border and had "paid in gold provided by the Iraqi central bank." According to the latest available International Monetary Fund data, says Mr Smith, Iraq had 125 tonnes of gold in official reserves in 1977. "How much of this remains after the financial distress of the eight-year Iran-Iraq war is not known, but there may be a little more sheep money."

sheep money."

Meanwhile, distress gold dishoarding by Iraqi citizens to bypass food shortages, for example, is to be expected, according to Mr Smith. One pointer is the experience of Iran in 1979. During an arguably less traumatic domestic turmoil, Iran disgorged 15 tonnes of gold scrap, mostly through Kuwait.

The uprooting of nearly 2m people from Iraq and Kuwait has also almost certainly added to the flow of gold from the

workers from Asia and neigh-bouring Middle Eastern countries have a famously healthy appetite for gold and their overnight transformation from well-paid employment to refugees will disgorge gold in three ways: through distress selling of less portable items of their gold hoard; robberies by Iraqi troops; and "bribes of passage" to officials at border crossings

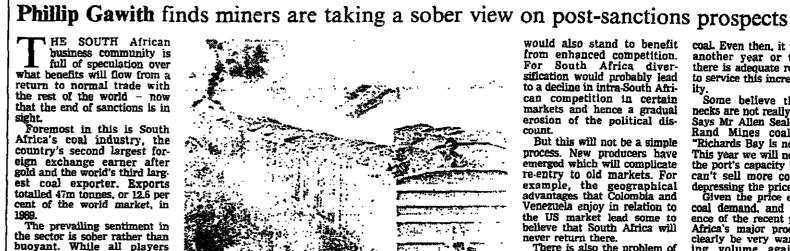
and airports.

Mr Smith points out: "During the 1980s Vietnamese boat people were said to have paid out an average of nine gold rings each (equivalent to two-thirds of an ounce of gold) for their tortuous journey. Assume, conservatively, that the 2m or so Gulf refugees each lose' a similar amount of gold and this would eventually shake loose some 1.2m ounces or 40 tonnes."

Mr Smith suggests it is rea-sonable to assume that little gold will flow from the front line states because of the Gulf conflict. Turkey, Jordan and Egypt are eligible for immedi-ate emergency assistance from the US-led Gulf Crisis Finan-cial Coordination Crown

cial Co-ordination Group.
Second-line states, such as India, Pakistan and the Philippines, are more likely to mobilise their gold reserves through According to Johannesburg Consolidated Investment, in 1985 about 61 per cent of South Africa's coal exports went to Europe, 19 per cent to Japan swaps (sale and forward repur-chase) and even outright sales. and II per cent to the rest of Asia. By 1989 these figures had become 45 per cent. 12 per cent and 38 per cent respectively.

Maintenance of the volume



Rolling stock is inadequate for a big increase in coal shipments

considerable price. Power utilimain purchasers of coal, traditionally seek a diversity of suppliers. The only way South African producers could maintain sales volume was by convincing their remaining consumers to depart from their

consumers to depart from their normal buying patterns, which involved cutting prices.

Consequently South African coal has traded at a "political discount" for the last five years. This varies according to the market and the competition. tion, but Mr Mike Salamon, managing director of Trans-Natal Coal, estimates that the discount averages \$3 to \$5 a tonne and that it costs the local industry about \$200m a

too. Mr Salamon says that after 1986 a greater proportion of South Africa's coal sales were handled through the spot-market than through term contracts, which suppliers prefer. And the sanctions-hit economy

consumed less electricity, and hence less coal. hence less coal.

Then sanctions end there are several reasons why South Africa's coal — essentially steam-coal; it had 27 per cent of world seaborne trade in this sector last year — might be sector last year - might be considered attractive.

First is quality: its low sulphur and ash content are important environmental con-siderations. Then there is the matter of diversity of supply. vear. Consumers would be able to Sanctions had other effects spread their risk better and

from enhanced competition. For South Africa diver-sification would probably lead to a decline in intra-South African competition in certain markets and hence a gradual erosion of the political dis-

But this will not be a simple process. New producers have emerged which will complicate re-entry to old markets. For example, the geographical advantages that Colombia and Venezuela enjoy in relation to the US market lead some to believe that South Africa will never return there.

There is also the problem of infrastructural constraints. More than 90 per cent of South Africa's coal exports - 43m tonnes in 1989 - go through the Richards Bay coal terminal on the east coast. Currently Richards Bay has a nominal capacity of about 44m tonnes and a R316m (£45m) expenditure programme is under way to refurbish and expand capacity to 53m tons by the mid-

The major groups are spending about R2bn on capital projects in order to be able to meet their expanded quota requirements through Richards Bay. The most recent announcement of expanded capacity came from Amcoal. which is spending R900m to increase its capacity by 4.3m

Until such capacity becomes available any possible volume benefits from the lifting of sanctions will be largely irrele-

would also stand to benefit coal Even then, it will still be another year or two before there is adequate rolling stock to service this increased capac-

> Some believe that bottlenecks are not really a problem. Says Mr Allen Sealey, head of Rand Mines coal division. "Richards Bay Is not an issue. This year we will not export to the port's capacity because we can't sell more coal without

> depressing the price."
> Given the price elasticity of coal demand, and the experi-ence of the recent past, South Africa's major producers will clearly be very wary of pushing volume again at the

ing volume again at the expense of price.
For these reasons Mr Sealey concludes: "It appears South Africa will only participate in growth of the world market to the extent that it currently has a proportion of that market." He does add, though, that the supply position of the Soviet Union and demand needs of Union and demand needs of eastern Europe constitute major variables whose impact may be significant, but is impossible to predict.

Even if future export prospects are modest, they offer more cheen than does the

more cheer than does the domestic market. Eskom, the electricity supply utility, is the major consumer of coal, but it has considerable overcapacity and is unlikely to be commissioning any new power sta-tions before the turn of the century. And with the economy now having shown negative real growth for four consecutive quarters, no major increase in industrial consumption can be expected.

Jewellery and coin sales rising

WORLDWIDE SALES of the five most-successful, legal-tender gold bullion coins have tannia and the Austrian Philippe and the five most successful, legal-tender gold bullion coins have tannia and the Austrian Philippe and the five most successful, legal-tender gold bullion coins have tannia and the Austrian Philippe and the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful, legal-tender gold bullion coins have the five most successful the five most successful the five most successful. been rising strongly this year harmonic, are on course for sell and European gold jewellery sales are on course for another record 12-months, according from 2.37m in 1989 and 2.126m the the World Gold Council, the promotional organisation backed by more than 90 gold

At the end of nine months, the coins between them were producers, writes Kenneth showing a 25 per cent increase Gooding.

This "confirms the continued of gold, compared with the growth and health of the gold same period last year at 1.838m market," said Mr David Gulley, the council's European investions as a surge in sales in August market," said Mr David Gulley, the council's European investment director, yesterday.

The WGC suggests that the bullion coins – the Canadian

gold prices.
The council also revealed

that, despite earlier gloomy predictions, the four important European gold jewellery mar-kets – France, Germany, Italy and the UK - showed a 17 per cent increase in sales in the first nine months: from 4.6m

ounces to 5.4m.
"With the expected Christmas peak in sales to come, this suggests 1990 will be the fourth consecutive year of uninter-rupted growth for the Euro-pean jewellery trade," Mr Gul-ley said.

'Catastrophe' warning as fish talks fail

exports, however, came at a

agree that lifting sanctions will

make them more optimistic,

and an expansion of capacity already under way suggests a measure of confidence, few are

expecting a big improvement.
The industry was hit hard by sanctions during the mid-1980s, most importantly by the US.
France and Denmark which closed their markets in 1986.

This affected about 10m tons of

South Africa's export volumes which were then about 40m

tonnes a year. However, even though these markets were

lost, an increase in other mar-kets meant there was no loss of

MR MANUEL Marin, the European Community's fisheries commissioner, yesterday warned of "catastrophe" in the North Sea if EC member states fail to agree conservation mea-sures to protect dwindling stocks.

Mr Marin was speaking after Tuesday's meeting of EC fish-eries ministers in Brussels had decided to defer discussion of the controversial package until next month. "Clearly its unpopularity in the regions affected has prevented ministers reach-

in a reference to the Brussels proposal to increase the mini-mum mesh net size for white fish from 90 mm to 120 mm. Much of the later part of the meeting was taken up with consideration of an Italian presidency paper which suggested a 110 mm mesh size - but according to diplomats

the negotiations were quickly bogged down in technical argu-ment. Tuesday's impasse means that the issue will join the

next EC fish council on December 19, when the annual negotiations over catch limits in community waters will come

to a head.

Not all the EC's fishing business was left unresolved this week, however, for a compromise set of EC guide prices for 1991 was agreed by a qualified majority of countries. Greece and Spain voted against because they were unhappy about the 10 per cent cut for squid, while the Danes fol-

ing a reasonable deal," he said already crowded agenda for the lowed suit because they wanted a 2 per cent increase for herring, rather than the 1 per cent reduction in the final

 Following lobbying from the environmental group Greenpeace and other sources Mr Marin promised yesterday to come forward with a pro-posal next month which will outlaw the use of drift nets. His personal view, he explained, was that such nets were "detrimental to the policy of conserving resources."

oil discovery in Nigeria By William Dawkins in

Elf makes big

ELF AQUITAINE, the French

state-owned oil group, has made an important oil discov-ery on the south-east border of Nigeria, according to industry officials. The discovery, at a well

operated by Elf Aquitaine in partnership with the Nigerian National Petroleum Corporation, is now producing about 3,000 barrels a day of good quality light crude, suitable for refining into light products like petrol and aviation

This compares with the 1,000 b/d average for Elf Aquitaine
wells and the French group's overall production of 315m bar-

on production prospects until the discovery has been cleared through the Nigerian authori-

'Mad cow' ban on skull-splitting

to prevent any danger of "mad BSE. sumption, writes David Black-

The practice of splitting skulls in order to remove head government guidelines. The new measure was

announced yesterday in the Ministry of Agriculture's

mal feed industry and "to iden-tify any weaknesses in the present regulatory framework so as to provide full reassur-ance on the adequacy of con-

BSE, which has killed more than 20,000 cattle, is thought to have been caused by the cattle

THE UK government is to ban report from a Commons com-splitting of cattle skulls in mittee on the disease — bovine abattoirs in a further measure spongiform encephalopathy, or examine a similar disease. The Ministry accepts criti-

The Government is also cism that a seven-month gap lanning to ask "a small group between the completion of the first Tyrrell Committee report into the disease and its publication was too long. But "it win." Early publication attracts accusations of precipitate action, while delays to seek further advice attract accusations of secrecy, says

COCOA - London POX

Malaysian palm oil price boosted by output fall

MALAYSIAN CRUDE palm oil Board (Porla). End-October year It has slipped back since all its production - 6.1m prices climbed above M\$800 stocks remained comparatively but remains above \$800. Last tonnes last year, with 1.1m (£150) a tonne this week following news of a sharp fall in production last month, writes Lim Siong Hoon in Kuala Lumpur. Output fell by 10 per cent from 635,000 tonnes in September to just below 573,000 tonnes in October, according to pre-liminary figures from the Palm

Cash 1580-2 3 months 1620-1

Cash 1310-2 3 months 1310-1

high, however, at 901,000 tonnes, down 4 per cent from a month earlier but were still 5 per cent above the end-August level of 860,000 tonnes.

WORLD COMMODITIES PRICES

1570-5 1608-10

At the Kuala Lumpur Commodity Exchange, the crude palm oil December futures price reached M\$829 a tonne on Monday, the highest so far this

1321/1312

year near month prices averaged M\$822 a tonne. Kuala Lumpur prices have

gained 15 per cent since late last month, and more than 20 per cent in the past eight weeks, partly reflecting increased demand from Egypreflecting

tian buyers. Malaysia exports almost of

60.938 lots

104,743 iots

(Prices supplied by Amalgamated Metal Trading)

1616-7

tonnes in end-year stocks. The end-October figure brings output in the 10 months so far to 5.2m tonnes and so appears likely to confirm early forecast that production growth - 20 per cent in 1989 -

would slow sharply this year.

to about 3 per cent this year,

taking the total to 6.3m tonnes.

rels a year.
The size of the reserves there is unknown. The French company is unable to provide any details or make any comment

MARKET REPORT Cocoa prices continued their

recent rise in London yesterday. although closing off the day's highs. The market showed a But in New York at midday prices through technical resistance. Commission house analysts said March's inability to punch through \$1,380 a tonne inspired strong trade selling. The markets are disturbance as a result of ivory Coast parliamentary elections this weekend. On the LME but overall business was slow reflecting holidays in Germany

London Markets

SPOT MARKETS		
Crude oil (per barrel FOB)	· · · · · · · · · · · · · · · · · · ·	+ or -
Dubei	\$25.35-5.50v	
Brent Blend (dated)	\$30.625 0.725	+ .775
Brant Blend (January)	529.30-8.35	+.725
W.T.I. (1 pm est)	\$29.90-9.95v	
Of products		•
(NWE prompt delivery per 1	onne CIF)	+ or -
Premium Gaseline	\$266-291	+512
Gas Oil	\$290-291 \$133-135	+12
Heavy Fuel OH	\$298-300	+123
Naphtha	4230-000	
Petroleum Argus Estimates		
Other		+ 07 -
Gold (per trey oz)	\$378.50	+ 0.50
Sliver (per troy oz)	412c	+1
Platinum (per troy 02)	\$413.86	-4.65
Paliadium (per troy oz)	\$23	
Aluminium (tree market)	\$1585 124c	+ 15
Copper (US Producer) Lead (US Producer)	124G 50C	
Nickel (free market)	405c	+8
The (Kuela Lumpur market)	16,14r	-0.06
Tin (New York)	287c 70c	
Zinc (US Prime Western)	102.860	-0.02
Cattle (live weight)†	141.59p	+3.25
Sheep (doad weight)† Pigs (live weight)†	71.630	-5.19*
	\$251.8w	-2.0
London daily sugar (raw) London daily sugar (white)	\$300.6w	-20
Tate and Lyle export price	£236	<u>-1 _</u>
Berley (English 1860)	£116 .	
Maiza (US No. 3 YEROY)	€162.5	
Wheat (US Dark Northern)	£ 81u	
Rubber (Dec)♥	51.00p	
D. Admort J. Intol 188	51,25p	
Rubber (KL RSS No 1 Dec		-10
Coconut oil (Philippines)&	\$335.0u	-25
Petin Oil (Malaysian)9 Copra (Philippines)5	\$245t	
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Wookops (64s Super)	3882	
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E 8 JOUNG MUIGES COMMANDE	MUDGE F-EED	

tock prices. * change from a week

yesterday, the US today and Japan tomorrow, all major metal trading areas. The holiday situation also ffected business in the copper market where prices were in retreat. Tin closed at the day's lows. In Chicago soyabeans were holding modest gains at midday after Tuesday's steep losses. A US Census Bureau report showed stocks of soyabeans, meal and oil were less than expected or near the low end of trade were 130.1m bushels of

Male	100.111	CONSTRAIN	5 UI	Mar	680
soya	beans,	1.220n I	bs of soyoil	May	586
and (302,500	tonnes	of soyameal.	Jul	581
•				Sep	597
Co	molled	from Re	euters	Nov	614
					er: 1661
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Rive	Close	Previous	High/Low		Comp.
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Dec Mer	219.00	216.80	222.80 214.20	POTAT	OES - 1
May	219.40	218.20	222,80 216.00		
Aug ·	222.20	221.00	224.00 219.40	<u> </u>	Close
Oct	222.00	219.20	223,00 217.40 216.00	Feb	90.0
Dec Mar	223.00 223.00	221.00 228.00	221,00	Apr	147.2
				May_	186.5
Marie .	Close	Previous	High/Low	— Turnov	er 31 (11
Mar	300.0	296.0	302.0 294.5		
May	300.3 304.8	298.0 300.2	301.0 295.0 305.5 299.5	SOYAL	IEAL -
Aug	287.5	284.0	285.0		Close
Dec	294,0	280.5	279.0		GIORE.
Mar	285.0	261.0	281,0 280,0	Apr	117.50
May	287.0	282.0	262.5 281.0	Jun	118.00
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CHUR	E OEL - 11			_	Close
	Late	st Previo	us High/Low	- Nov	1398
Jan	29.20	28.33	29.35 28.65	— NOV	1314
Feb	28.10	27.48	28.30 27.65	Jan	1283
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	Ladest	Previous	Hightow		5 – BPI
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Feb	248.50	249.25	251,00 248,00 236,00 233,00	Nov	117.35
Mer	233.00	233.00 220.50	222.50 220.00	Jan	119.90
Apr	221.25	218.00	217.00	Mar	129.70 127.00
May	218.00 216.00	21010	218.00 216.00	May	127.00
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Prime	ry industr	JOS MINISTE	r Mr John Kerin		er: Wheel
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715 700 765 749 760 780 813 803 832 823 855 846 880 870 782 904 825 845 868 841 886 Turnover: 9122 (11154) lots of 10 tonnes ICCO indicator prices (SDRs per tosne). Daily price for Nov 20 990.52 (991.90) 10 day average COFFEE - London FOX

	Close	Previous	High/Low
Nov	565	562	567 561
Jen Mar	577 680	575 557	680 573 583 555
May	586	561	567 561
Jul	581	577	581 578
Sep	597 614	593 610	597 594 612
		3109) lots o	
ICO Inc	Hoator pr	ices (US c	ents per pound) for (69,80). 15 day aver
Nov 20: age 59:	Comp. d 96 (70.20)	lally 89.42 ((69.80). 15 day aver
POTAT	OES - 2	FE	£/tonne
\equiv	Close	Previous	High/Low
Feb	90.0		90.0
Apr May	147.2 186.5	147.8 167.7	148.1 146.5 166.0
) lots of 40	
	IEAL - I		€/tonne
SUTAL	Cicee	Previous	High/Low
Apr	117.50	117.50	117.50
Jun	118.00	118.00	118.00 117.50
Oct	121.00	119.50	121.00
Tumove	r 205 (20	2) lots of 2	O tonnes.
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	Close	Previous	High/Low
Nov	1326	1336	
Dec	1314	1323	1325 1315
Jan Ann	1283	1284 1245	1285 1283 1255 1245
Apr Jul	1250 1035	1035	1233 1243
ŞFI	1306	1305	
Turnove	r 310 (12	2)	
<u> </u>	5 – BPS		Éfonne
Wheat	Close	Previous	High/Low
Nov	117.35	116.80	
Jan	119.90	119.65	19.90 19.60
	129.70	123.50	
Mar			23,70 23,50
Mar May	127.00	126.80	23,70 23,50 27,00 28,85
Mar May Berley			
Berley Nov	127.00 Close 113.85	126.80 Previous 113.00	27.00 28.85 High/Love 113.65 113.25
Berley Nov Jan	127.00 Close 113.85 116.75	126.80 Previous 113.00 116.00	27.00 28.85 High/Low 113.65 113.25 116.75 116.25
May Berley Nov Jan Mar	127.00 Glose 113.85 118.75 120.15	126.80 Previous 113.00	27.00 28.85 High/Love 113.65 113.25
May Berley Nov Jan Mar May	127.00 Close 113.85 118.75 120.15 121.15	126.80 Previous 113.00 116.00 119.40	27.00 28.95 High/Low 113.65 113.25 116.75 116.25 120.15 119.50 121.00
Barley Nov Jan Mar May	127.00 Close 113.85 118.75 120.15 121.15	126.80 Previous 113.00 116.00 119.40	27.00 28.95 High/Low 113.65 113.25 116.75 116.25 120.15 119.50 121.00 Barley 178 (99).
Barley Nov Jan Mar May Turnove	127.00 Glose 113.85 118.75 120.15 121.15 T. Wheat	126.80 Previous 113.00 116.00 119.40 265 (396), i	27.00 28.95 High/Low 113.65 113.25 110.75 118.25 120.15 119.50 121.00 Barley 178 (P9).
Barley Nov Jan Mar May	127.00 Gloss 113.85 118.75 120.15 121.15 F. Wheat r lots of	126.80 Previous 113.00 116.00 119.40 265 (396), i 100 tonnes.	27.00 28.95 High/Low 113.65 113.25 116.75 116.25 120.15 119.50 121.00 Barley 178 (P9).
Barley Nov Jan Mar May Turnove Pices –	127.00 Close 113.85 118.75 120.15 120.15 121.15 or Wheat r lots of	126.80 Previous 113.00 116.00 119.40 265 (395), i 100 tennes. (Ca	27.00 28.95 High/Low 113.65 113.25 110.75 118.25 120.15 119.50 121.00 Barley 178 (P9). seh Settlement) p/kg
May Barley Nov Jan Mar May Turnove Turnove Pics -	127.00 Closs 113.85 118.75 120.15 121.15 F. Wheat r lots of BFE Closs 96.2	126.80 Previous 113.00 116.00 119.40 265 (396), i 100 tonnes.	27.00 28.95 High/Low 113.65 113.25 110.75 116.25 120.16 119.50 121.00 Barley 178 (99). wh Settlement) p/kg High/Low 94.5
May Seriey Nov Mar May Turnove Turnove Pices -	127.00 Close 113.65 118.75 120.15 121.15 Wheat r lots of BFE Close 96.2 93.5	126.80 Previous 113.00 116.00 119.40 265 (395), i 100 tennes. (Ca	27.00 28.95 High/Low 113.65 113.25 110.75 118.25 120.15 119.50 121.00 Barley 178 (99). sh Settlement) p/kg High/Low 94.5 53.5
May Seriey Nov Jen Mar May Turnove Turnove Plas Nov Mar May Jen	127.00 Close 113.85 118.75 120.15 121.15 121.15 121.15 C Wheat r lots of EFE Close 86.2 93.5 95.0 95.8	126.80 Previous 113.00 116.00 119.40 265 (395), i 100 tennes. (Ca	27.00 28.95 High/Low 113.65 113.25 116.75 118.25 120.15 119.50 121.00 Barley 178 (29). Ash Settlement) p/kg High/Low 94.5 93.5 96.0
May Barley Nov Jen Mar May Turnove Turnove Nov Mar May	127.00 Close 113.85 118.75 120.15 121.15 r: Wheat r lots of BFE Close 96.2 93.5 96.0	126.80 Previous 113.00 116.00 119.40 265 (395), i 100 tennes. (Ca	27.00 28.95 High/Low 113.65 113.25 110.75 118.25 120.15 119.50 121.00 Barley 178 (99). sh Settlement) p/kg High/Low 94.5 53.5

Lead (2 per t							Total da	lly turnove	r 1,205 lots
Cash 3 3 months 3	49-51 55-6	351-2 357-8		351/349.5 356/355		9-9.5 5-5.5	355-6	10,5	999 lots
Mickel (\$ per	ionne)						Total da	lly turnove	r 1,277 lots
	575-625 360-75	8475- 8250-		8730/8730 8480/8350		25-30 75-80	8375-400	7,42	21 lots
Tim (\$ per tor	nne)						Total da	ily turnove	r 1,730 lots
	170-90 170-80	6195- 6200-	205 5	6180/6180 6190/6170	61 61	80-5 85-90	6160-70	8,88	i2 jots
Zinc, Special	High Grade	(\$ per	tonne)				Total dai	ly turnove	r 4.624 lots
Cash 1	275-80 287-70	1288	90	1268		68-9			
		1272-	5	1276/1261	12	84-6	1268-70	19,5	36 <u>lots</u>
SPOT: 1.9602	2/\$ rate:	3 mon	ths: 1.93	386	6 m	onths: 1.5	149	9 moi	nths: 1.8963
LONDON ER			equiv			w Y			
		_	192-192		COLD		oz: Stroy o		
Close Opening	378 ¼ -378 ¾ 377 ¼ -377 ¾	. 1	191-4-19		_	Close	Previous	High/Low	
Morning fix Atternoon fix	377.35		91.675	-	Nov	378.9 379.8	377.6 378.5	D 361.5	D 3767
Day's high	3751 ₂ -379	'	191.377		Dec Jan	381.5	380.4	0	0
Day's low	3764-3784	•			Feb	382.9	381.7	384.5	379.9
					Apr Jun	386.0 389.3	385.0 388.6	387.7 391.0	383 5 386 9
					Aug	392.4	391.9	392.3	392.3
Coins	£1		equiv		Oct Dec	395.7 399.0	395.3 396.8	0 398.3	0 398.0
	\$ price				-	055.0	2000	350.5	Serro
Maplelezi Britannia	387-392 387-392		196-199 196-199						
US Eagle	387-392	1	96-198		PLAT	INURA 50 t	roy oz S/tro	y (dz.	
Angel	357-392 377-390	1	196-199 191 ¹ 2-19	ml.		Close	Previous	High/Low	
Krugerrand New Sov.	377-380 89-91	4	5.481.5	13·2	Jan	416.0	415.2	41E.0	412.0
Old Sov.	89-91	4	5-4612		Apr	419.8	419.2	420.0	4160
Noble Plat	419.20-425.	8Q 2	13.15-2	16.60	Jul Oer	423.8 427.8	423.0 427.2	421.5 426.0	421.5 425.0
					Cu	~	4212	4200	423.0
Silver for	p/fine oz		S cts e	oquiv	SILV	2R 5.000 w	oy oz, cents	ATON OF	
Spot	208.70		11.00			Close	Previous	High/Low	
3 months 6 months	215.80 221.95		19.15 26.80		Nav	412.0	410.2	412.0	4120
12 months	234.30		42.85		Dec	412.5	411.0	415.0	409.0
					Jan	414.5	413.0	414.5	414 5
					Mar Mav	421.1 426.9	419.6 425.5	423.9 429.5	417.6 424.0
					Jul	432.7	431 3	435.0	430.0
TRADED OF	TONS				Sep	438.4	437 1	440.0	436.5
Coffee	<u>Je</u> n	Mar	,fan	Mar	Dec Jan	448.6 448.8	445.4 447.6	451.0 0	443.5 0
500	78	68	-	9	Mar	455.3	454.1	458.0	453.0
550	36	36	8	27					
600	11	17	34	58					
Cocce	Dec	Mar	Dec	Mar	HIGH	GRADE C	OPPER 25.0	DO Ros; cent	ts/lbs
650	57					Close	Provious	High/Low	
700 750	10	81 52	3	25 46	Nov	117.95	119.05	118 90	117.50
					Dec	115.10	116.45	116.40	114,80
					Jan Mar	113.90 110.80	115.05 111,75	114.20 111.85	113.80 110.50
					Apr	109.80	110,55	110.30	110,50 110,10
Breat Crude	Jan	Feb	Jan	Feb	May	108 30	109 00	109.20	108,20
2900	165	290	<u></u>		jun Jul	107.25 106.60	107.80 107.00	108.10 107.15	108 10 107,15
2950	103	200			Aug	105.70	108.00	0	107.10 D
3000	120	205			Sep	104.90	105.10	104 90	104 90

	268-9 264-6	1268-70	19	,536 (ots.
8 1	nonths: 1.5	149	9 m	onths: 1.8963
Ne	w Y	'ork		
COL	100 troy	oz.; Stray o	<u>.</u>	
=	Close	Previous	High/Lo	w
Nov	378.9	377.6 378.5	D 381.5	D 3767
Dec Jan	379.8 381.5	390.4	0	0,0,
Feb	382.9 386.0	381.7	384.5 387.7	379.9
Apr Jun	389.3	385.0 388.6	391.0	383 5 386 9
Aug	392.4	391.9	392.3	392.3
Oct Dec	395.7 399.0	395.3 396.8	0 398.3	0 398.0
	0000			Carro
PLAT	TINURA 50 t	roy oz; S/tm	y 02.	
	Close	Previous	High/Lo	*
Jan	4160	415.2	41E.0	412.0
Apr Jul	419.8 423.8	419.2 423.0	420.0 421.5	416 0 421.5
Oct	427.8	427.2	4260	425.0
SILV	ER 5,000 t	roy oz cent	S/TrDy OZ.	
	Close	Previous	High/Lo	
Nov	412.0	410.2	412.0	4120
Dec	412.5	411.0	415.0	409.0
Jan Mar	414,5 421.1	413.0 419.6	414.5 423.9	414 5 417.5
May	426.9	425.5	429.5	424.0
ᆀᅥ	432.7	431 3	435.0	430.0
Sep	438.4 446.6	437 1 445.4	440.0 451.0	436.5 443.5
Jan	448.8	447.6	0	0
Mar	455.3	454.1	458.0	453.0
Inch	CDARE	0 = 0 = 0		
пкан	Close	OPPER 25.0	High/Lor	
Nov	117.95	119.05	118 90	117.50
Dec	115.10	116.45	116.40	114,80
Jan	113.90	115 05	114.20	113.80
Mar Apr	110.80 109.80	111.75 110.55	111.85 110.30	110,50
May	108 30	109 00	109.20	110.10 106.20
Jun	107.25	107.80	108.10	106 10
	106.60	107.00	107.15	107,15 0
التات عالم				
Aug Sep	105.70 104.90	108.00 105.10	0 104 90	104 90

						· • • • • • • • • • • • • • • • • • • •			
CRUD	_	ht) 42,000 L			Ch	icag	0		-
	Latesi	Previous	High/Low		·				
len Feb	29.86 29.00	28.91 28.27	30.20 29.37	29.50 28.75	SOY		000 bu min;		$\overline{}$
Mar	28.25	27.49	28.45	27.90		Close	Previous	High/Low	
Apr May	27.45 26.72	26.71 25.96	27.70 26.75	27.05 26.25	Nov Jan	606/6 577/2	604/0 568/2	610/0 57 9 /6	604/4 ³ 570/2 ⁴
lun	26.10	25.36	26.10	25.75	Mar	591/4	582/4	594/0	584/4'
lui Lug	25.60 25.20	24.88 24.50	25.70 25.20	25.10 24.70	May	604/2	596/2	607/2	598/41
šep	24 75	24.17	24.85	24.30	Jul QuA	615/4 617/0	608/2	618/6 620/4	610/0° 613/4°
Oct	24.55	23,89	24 55	24.20	Sep	606/0	605/0	610/0	606/0
EATE	NG OL 4	2,000 US ga	lis, cents/U	S galls	<u>Jan</u> _	617/0	615/4	0	<u> </u>
	Latest	Previous	High/Low		SOYA		60,000 lbs; c		
)ec	8580	8445	8685	6560 8480		Close	Previous	High/Low	
lan eo	8520 8230	8387 8112	8595 8285	8480 6200	Dec	20.21	19.85 20.13	2 <u>0.22</u> 20.48	19.97. 20.25,
/ar	7900	7697	7845	7770	Jan Mar	20.45 20.83	20.13	20.40 20.84	20.65,
lor day	7420 7135	7297 7012	7420 7135	7390 7130	May	21.21	20.95	21.22	21.07,
lun	6960	6627	6980	9 925	Jul Aug	21.45 21.42	21.25 21.28	21.50 21.46	21.35, 21.40,
lui	68/29	6722	6870	6850	Sep	21.45	21.37	21.55	21.45
2000	A 10 tones	es;\$/tonnea			Oct	21.55	21.45	21.55	21.50,
	Close	Previous	High/Low		SOYA		L 100 tons;		:_
)ec	1313	1308	1325	1280		Close	Previous	High/Low	
der Jay	1367 1403	1357 1392	1378 1412	1335 1370	Dec	174.5	171.9	176.0	172.31 174.7
lui -	1438	1429	1451	1410	Jan Mar	176.9 1 80. 3	174.6 177.9	178.5 181.8	174.7 178.3
iep iec	1473 1507	1464 1498	1467 1505	1467 1493	May	182.5	180.2	183.7	180.6
Aar	1542	1533	1535	1530	Jul Aug	185.2 186 0	183.5 184.7	186.5 187.8	183.8 185.5
ЭПТ	E "C" 37.	500lbs, cen	ts/lbs		Sep	185.0	163.5	186.0	185.01
	Close	Previous	High/Low		Oct.	182.4	181.5	163.5	182.0
)es	82.15	62.70	63.60	82.10	MAIZE	5,000 bu r	nut; cents/56	ib bushel	
far	85.70	85.40	87.20	85 60		Cicse	Previous	High/Low	
Asy ul	88.10	88.65 91.10	89.50 91.90	87.90 90.30	Dec	220/4	221/6	224/0	219/6,
ep	90,45 92,60	93.20	94.00	92.90	Mar May	230/8 239/0	232/2 240/0	234/à 242/6	230/4, 238/4,
lec .	95.50	196.05	97.00	95.50	Jul	245/B	246/2	249/2	245/4,
Aer_	98.00	97.75	99.00	98.00	Sep	247/0	247/2	249/6	247/0
IŲ ĢAF	WORLD	"11" T1200	00 lbs; ceno	6/lbs	Dec Mar	248/4 254/4	248/6 254/4	251/0 257/0	247 <i>1</i> 6, 25414,
	Close	Previous	High/Low				min; cents/6		
lar	9.83	977	10.03	9.60					
lay	9,84	9.79	9.99	9 65 9.65		Close	Previous	High/Low	<u> </u>
lul Xez	9.83 9.81	9.82 9.81	10.00 10.01	9.65	Doc Mar	249/0 265/0	245/2 260/2	249/2 265/4	244/4 259/0
A er	9 80	9.90	9.89	9.89	May	274/2	268/4	274/8	268/0
OTTO	M 50,030;	conts/ibs			Jul	280/4	276/0	281/2	275/4
	Close	Previous	High/Low		Sep Dec	296/0 297/4	281/4 294/0	295/4 297/4	281/4 ¹ 283/0
Dec .	75 43	74.50	76.10	74 55					
anc Anc	73.7E	73.26	73.94	72.95	TAE C		000 lbs; cent		
Any	73 60	73 48	73.90	73.20		Close	Previous	High/Low	_ <u>.</u>
ul Xet	74.01 67.75	73.82 67.70	74.25 67 90	73.65 67.50	Dec	79.15	0 76.06	79.35	79.12
lec	65.32	65.37	65.50	65.25	Feb Apr	76.00 75.80	75.95 75.85	76.15 76.12	75.75 75 75
ter	66.02	66.05	66.05	86.05	จุนก	73.72	73.80	74.00	73.651
RANK	SE JUICE	15,000 lbs:	cents/lbs		Aug	72.12	72.17 72.22	72.40 72.46	72.12
	Close	Previous	High/Low		Oci Dec	72.25 72.90	72.22 73.05	72.45 73.10	72.25. 72.90
An	113.60	113.10	113.70	L11.60		OGS 30,00			 -
Aax	114.75	114.10	114.80	113.00	CAE W				
lay	11 <u>5.2</u> 0	114.70	115 70	114.50		Çlose	Prévious	High/Low	
ul ep	115,20 115,20	114,70 114,70	114 70 O	114.70 0	Dec	53 65	53 10	53.75	53.15
-Jp		.17.10	-	-	Feb Apr	51.70 48 62	51.22 48.50	51.80 48.75	51 30 40 35
					Jµn	52.65	52.47	52.75	52.40
-	ices				July 1	52.95	52.75	52.95	52.50
·					Aug Oct	51 15 45.80	50.87 45.80	ST 15 0	50.70 45.77
REU	TER\$ (Bu	sse: Septen	nber 18 193	37 = 100)	Dec	45.80	45.80	ŏ	45.70
I	Nov	21 Nov 20) mnjh a	go yr ago_	PORK	BELLIES 4	0,000 lbs; cer	nts/lb	
ı —	1700	6 1708.4	1730.3	1837.0		Close	Provious	High/Low	
DOY	A TOMES	(Bese: Dec	. 31 1974 -	- 100)	-			_=	00.750
ا	Nov 1			oc yr ega	Feb Max	71 65 71 45	70.20 70.00	71.90 71.60	80.70° 60.60°
Spot				129 67	May	71.72	70.55	71.80	70.00
	res 124.3			131.39	Jul	70.70 68.20	69 70 66.90	70.90	69.50
					Aug	68.30	dbran.	68.80	67.60

MARION!

111119



And the toast is, Cadbury Schweppes. Because we've grown to become one of the largest soft drinks manufacturers in the world. It's an achievement we think that's worth celebrating.

Realising the potential in this fast growing market, we began to concentrate our efforts on three main areas.

The first was to make the most of our existing brands. Using the Schweppes brand name to launch new drinks onto the market. And turning the growing demand for adult soft drinks into an opportunity to show that

SCHRESPES THE CONTENTS OF THIS ADVERTISEMENT. WHICH HAVE BEEN PREPARED BY AND ARE THE SOLE RESPONSIBILITY OF CARBURY SCHWEPPES F L C , HAVE BEEN APPI

Soft drinks all round.

a Schweppes tonic is as good with just the ice and the slice, as with the gin.

The second was to lower the production costs. To achieve this, we've been investing in our bottling network.

And Coca-Cola & Schweppes Beverages Ltd. in Great Britain, by increasing capacity and thereby reducing the unit cost, has proved an excellent solution in this market.

The third was to build a portfolio of

soft drinks wide enough to cater for all tastes. We've achieved this in two ways. First, by acquiring new brands such as Crush, Canada Dry and Oasis. And second, by creating new brands by combining unexpected flavours. Ginger ale with raspberry or cherry for instance (well, we did say all tastes):

As a result of our efforts in these areas we've now become the world market leader in adult soft drinks, as well as the European market leader in the still fruit drinks sector.

By turning soft drinks into hard currency, we've seen the trading profit of our beverages sector grow from \$89.3 million in 1987 to £147.4 million in 1989.

All of which is evidence of the vision and success of Cadbury Schweppes' management, and cause to pop a few corks, or in our case, uncork a few pops.

Carbury Schweppes

MANAGEMENT PROVEN IN THE MARKET PLACE





LONDON STOCK EXCHANGE

Equities unshaken by political events

response to the political tur-moil following the indecisive leadership elections in the British Conservative party from the relatively steady response from sterling, and share prices turned in another firm perfor-mance yesterday. A session constantly attuned to the latest bitte of developments at the hints of developments on the battle for the Conservative party leadership closed well below the best of the day but nevertheless avoided showing

any great sign of concern. Mrs Thatcher's stated determination to continue her fight to remain as leader implies a further period of uncertainty ranging well into next week. However, relative firmness in sterling helped the market and supported hopes in the equity market that domestic interest

Account	Dealing	Dates
"First Dealings: Nov 5	Nov 19	Dec 10
Option Declaration Nov 15	Dec 6	Dec 27
Lest Dealings: Nov 16	Dec 7	Dec 28
Account Day: New 28	Dec 17	Jan 7
Tites-time doubing 8.20 am teo busin	s they take oos days of	place from

perhaps even before Christmas. The pricing for the £5.2bn pri-vatisation of Britain's electricity distribution companies proceeded as expected yesterday; third Conservative leadership ballot, should it prove necessary, would be out of the way before the final date for the electricity issue applications on December 5.

The apparent political ambivalence, which continued yesterday, is quite remarkable;

a shortage of stock in the market." commented Mr Paul Harrison of Salomon International Equities opened lower and showed a fall of 12.5 on the FT-SE scale in early trading. However, as the pound stead-ied and the FT-SE 2,100 level proved firm, the market turned higher. Modest, and very selective, demand from institutions again sent market makers hurrying to buy stock rather than let positions run over the three week trading account, and share prices rose smartly. But the advance ran out of steam

UK political front as well as a fail of 11 Dow points on Wall Street during London hours. The final reading showed the FT-SE Index at 2,126.3, a net gain of 11.1 on the day. Seaq

at FT-SE 2,141.6 in the absence of firm developments on the

pared with 518.9m in the previ-

In addition to hopes for another early cut in domestic interest rates, whatever the outcome of the Conservative Party leadership contest, the stock market appeared to be taking a slightly brighter view of the corporate outlook for insurers were better vesterday. as the market responded to trading results from BAT Industries, which included the fortunes of the Eagle Star

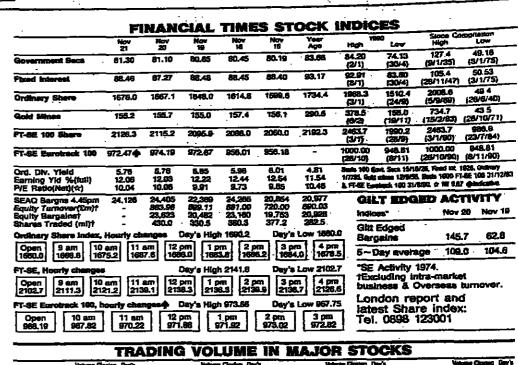
A leading US securities house took the view that results from the insurance area "can only get better" and shares in BAT closed higher after staging a successful rally from the sharp fall which ini-tially greeted the trading figures. Other insurers to move up on the back of selective support from institutions included General Accident and Royal. Opinions were more divided on the first half result from Cable and Wireless, but this share price is also responsive to views on the likely contents of the UK government Green Paper on plans to open competition in British telecommunications, due in January,

Confirmation that Guinnes is to buy, for £533m, Cruz del Campo, Spain's largest brewer, found a somewhat cool recep tion, although it will take the UK brewing group close to the top of the list of European brewers in terms of operating profits. Some UK analysts suggested that Guinness might have paid too much by comparison with similar deals in the UK brewing industry.

FT-A All-Share Index

Equity Shares Traded

Turnover by volume (million)



Sharp **swings**

Ranks Hovis McDougall, the bakeries and foods group in which Sir James Goldsmith's Sunningdale consortium holds a 27.1 per cent stake, fell sharply after announcing an unexpectedly large decline in full year profits.

The shares initially dropped 29 to 255p after profits of £133.2m were reported, compared with £176.5m last time and market forecasts of £165m this time. Earnings were depressed by the cost of restructuring, lower property profits and slower sales growth

But the gloom began to lift after the company told analysts that the benefits from restructuring would be recouped in just two years. The hares pared most of their early losses, eventually closing

4 lower at 279p. The prospect of profits recovering to around £155m-160m this year should allow dividends to increase and stop any further decline in the share price relative to the market, analysts said. But the possibility that Sunningdale may try to sell its stake or that RHM will expand into Europe could hamper any recovery.

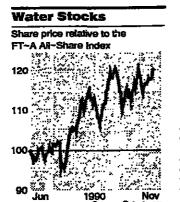
Beer expansion

the Cruz del Campo group, Spain's largest brewer, found Although the deal will not dilute earnings, some analysts expressed concern over the price of £518m at a time when beer consumption in Spain is

prortedly turning down.
Mr John Wakeley of UShased investment house Lehman Brothers argued that the premium rating accorded Guinness could now be questioned because of its increased exposure to beer. At the close of business, Guinness shares were unmoved at 748p.

Half-yearly profits from Whithread showed the expected increase, but the company injected an element of caution about current trading, and the 'A" shares lost 6 to 425p.

In the general upsurge of the market, BAT Industries managed to overcome an early decline that followed the company's announcement of lowerthan expected results. Although losses had been expected due to the difficult climate for Eagle Star, the drop



in pretax profits in the third term from £404m to £41m was well below analysts' expecta-

The market initially greeted the disappointing results by taking BAT's share price down 12 to 545p. However, efforts by the company to reassure investors of an attractive dividend of 31.4p guaranteed for the year paid off, taking the share price up 9 to 566p during the

Investors were convinced by the company's explanation that aside from Eagle Star, and ignoring the exchange debit, BAT's other businesses were still fairly resilient. If Eagle Star were taken out of the pic ture, trading profit in continuing operations for the nine months show growth of 8 per cent compared with a reported 34.5 per cent decline, said Mr Charles Pick at Nomura Secu-Beer expansion rities. "The market has been through this before" with Eagle Star, Mr Pick pointed out, and it knows that the final outcome at the end of the year could turn out to

mal than predicted. BAT closed the day up 4 at 561p. Among other internationals, BTR added 7 to 319p. While the performance of BTR has not been particularly exceptional of late, the issue has benefitted from its easily tradeable size and participated fully in the recent market rise. The profits outlook for the group looks fairly neutral but the share price stands to benefit from continued buoyancy in the

A sluggish performance in New York put a damper on Reuters which suffered a drop

Water stocks have improved markedly since the summer, but the advance has been punctuated by uncertainty associated with the changing fortunes of the ruling Conservative party. The popularity of the opposition Labour party in opinion polls has highlighted the possibility of a return of water to public ownership. However, balancing this concern have been expectations of a high dividend payout and better yield prospects than on the imminent electricity issues.

of 16 to 628p. There was little fresh news to spark activity either way while analysts awaited the international news agency's December 4 presentation to provide them with an update on new products.
Oils on the whole did not

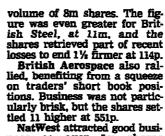
take part in the market's rise, both BP and Shell unchanged at 330 and 443 respectively. British Gas edged up 2 to 230p while Ultramar dded 1 to 344p.

Reed International retraced Tuesday's late downward steps to end 8 up at 373p. Reports attributed the weakness to speculation that the proposed Sky TV merger with British itellite Broadcasting faced a referral to the Monopolies and Mergers Commission, Most analysts dismissed the possibility, leaving traders to reflect on other probable reasons, which included a bear raid on

Other UK groups holding stakes in BSB fared indifferently. Granada eased 2 to 160p, while Pearson slipped to 643p balance at 655p.
Investors taking the view

that Trafalgar House stock was oversold - it currently offers 14 per cent if the final dividend is maintained - outnumbered sellers and the shares moved higher in livelier trading to 174p, up 7. Turnover at 5m included a late single bargain of 1.6m shares, assumed to represent a tax-related deal.
Rolls-Royce and British

Steel also recorded heavy activity. Renewed institutional support pushed the former 4 higher to 169p after trading



ness as over 5m shares changed hands, and the price finished a penny higher at 278p. Other leading banks were also firmer, driven to some extent by a continued bear queeze which prompted traders to cover short positions. Lloyds Bank added 6 to 294p, while Barclays finished 2

higher at 376p. Prices were firmer throughout the composite insurance sector, although turnover was relatively light. Companies finishing on a firmer note included Commercial Union, up 8 at 488p, and General Accident, 17 higher at 488p. The recent rise in house insurance premiums continued to provide background support.

Building stocks were generally firmer, helped by increased hopes of lower interest rates in the next six months. Institutional buyers showed some interest in the market, and traders suggested that the current depressed state of the sector made the prospects of an upturn that much better. Even so, le stocks remained relatively lightly traded. Redland added 5 to 550p with half a million shares changing hands, while Blue Circle traded 1.5m shares,

closing just 2 higher at 212p. On the other hand, Tarmac suffered a loss of 9 to 241p on a & Drew, and reports that Cazenove was warning about Tarmac's profit levels in the US. UBS cut this year's profit projection by £22m to £203m and by £40m to £210m for next

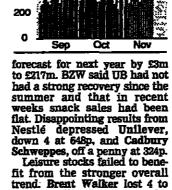
year.
Cable & Wireless fell 10 to 413p after it announced interim profits at the lower end of mar-ket forecasts. The 25 per cent rise in profits to £301m compared with analysts' estimates of £300-315m. Courtaulds reported interim

profits some 23 per cent higher, which beat many market forecasts, but the share price only nudged forward to 318p.
T&N, on the other hand, reacted 8 to 154p. The market

United Biscuits fell 1 to 319p after Barclays de Zoete Wedd lowered its current year fore-

cast by £3m to £199m and its

maker held responsible for much of the selling said that short-term investors had been taking profits after recent strength in the stock.



8 to 270p as 6.3m shares

tone reflected concern about the falling value of the com-pany's US property interests. On the other hand, Rank Organisation added 15 to 618p. Depressing trading news weighed heavily on textile company John Foster, and the shares fell 10 to 31p. The chairman said, after reporting a mid-term loss and passing of the interim dividend, that the likelihood of achieving a fullyear result better than 111p, while Ladbroke, the break-even was slim. Sketchley also announced a similar half-way plight. A loss hotel, property development and betting shop concern, shed

of £5.5m compared with a

changed hands. The weaker

profit of £5m at the same stage last year, but the bad tidings had been expected. Sketchley shares, however, slipped further to close 3 off at 75p. That marks the low point in a traumatic year which has seen the group ward off a takeover attempt and seek fresh funding from shareholders. After adjusting for the rights

issue, the shares have been as high as 374p.
JS Pathology lost 10 to 170p
on lower interim profits, which it described as "somewhat disappointing". Water stocks were particu-

larly buoyant. Institutional

investors were looking beyond the current turnsoil within the ruling Conservative party and pinning their hopes on the prospect of an attractive dividend share-out from the major water companies. The Water Package featured strongly, rising £52 to £2425 to show a 6.1 per cent gain from last Friday. Other rises included Severn Trent, up 6 at 219p, and Northumbrian Water, 7 better at

Other Market statistics, including the FT-Actuaries share index, Page 33

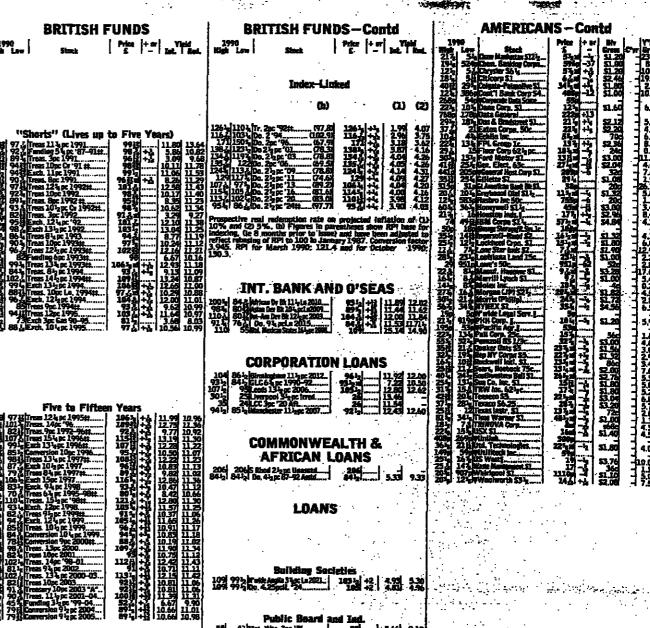
NEW HIGHS AND LOWS FOR 1990

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Soots, Sanders & Sidney, TRUSTS (7)
WATER (5) CLS. (2).
NEW LOWS (110).
CANADIANS (3) BURLDINGS (2) CHEMICAL

BRITISH FUNDS-Contd

LONDON SHARE SERVICE

Based on trading volume for most Alpha securities dealt through the SEAC system yesterday until 4,30pm



APPOINTMENTS

New chief for RHP **Bearings** division

Mr Laurence Cox, a director of Aurora, will be joining RHP BEARINGS, aerospace division, on December 3. He will become managing director of the division on January 1 when Mr John Bishop retires.

■ DARTINGTON & CO GROUP has appointed Mr Peter Woodman as a director of Dartington & Co, its banking Mr Miles Linington, director of Bilitton-Enthoven Metals, has been elected to the board of the LONDON METAL

EXCHANGE. ■ Mr Peter Nightingale has joined ELECTROLUX DOMESTIC APPLIANCES as marketing director. He was marketing director at Philips/ Whiripool major appliances.

THIRD WAVE GROUP has appointed Mr Malcolm Pearcey as group finance director.

The Minebea Group of Japan has approinted to the board of ROSE BEARINGS, Lincoln, Mr A.P. Herod as managing director, Mr S.J. Baxter as finance director, Mr C. Parkin

as commercial director: Mr R.P. Chapman as operations director; and Mr K. Kojima



Mr Rodney Meere (pictured) has been appointed as the chairman and chief executive of WILLIS WRIGHTSON RISK

chairman of Hinton & Higgs. ■ Mr Robert Martin has been appointed chairman of PARKER KISLINGBURY. hardwoods, Eardisley, Herefordshire. He is non-executive chairman of BAL (UK).

■ HENDERSON PENSION FUND MANAGEMENT has appointed Mr Bill Baker to its board. He was a director of Mercury Asset Management.

■ BRITANNIA GROUP, Cheltenham, has appointed

as deputy group chief executive. Mr Michael Bishop has joined the board as construction director, and becomes managing director of subsidiary Britannia

■ THE SUMMIT GROUP has appointed Mr Alan Leesmith as group treasurer of Summit Group Holdings, in addition to his continuing role as director of Anglo Leasing which was acquired by the group earlier this year. He was inance director of Anglo Leasing at its flotation in 1987. ■ SCHWEPPES GREAT

BRITAIN has appointed Mr Andrew Cosslet as marketing director. He was with Marine Harvest, part of Unilever.

■ Mr Michael Speed, international group purchasing director, Racal Electronics, has been appointed president of the INSTITUTE OF PURCHASING AND SUPPLY.

■ SWITCHED RELUCTANCE DRIVES, Leeds, has appointed Mr Geoffrey Haines as marketing and commercial director, and Dr Roy Blake as technical director. Both were senior managers. Mr Ian Elliot becomes a non-executive director. He was managing director, Pirelli Focom.

■ Mr Brian Kirby has been appointed to the board of COMPAIR HOLMAN. Cambourne. He will be responsible for sales, and retains overall control of the

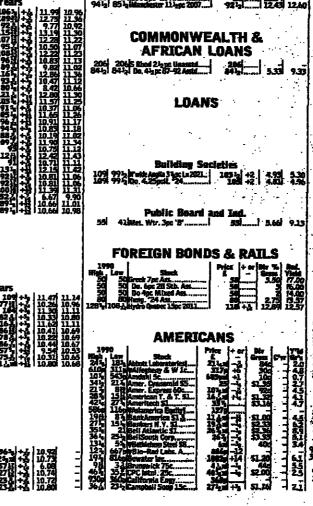
mining and ground engineering divisions. ■ MINET INSURANCE

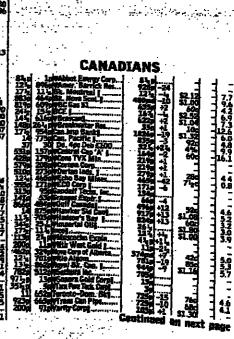
BROKERS (UK) has appointed Mr Danny O'Brien as deputy

■ Mr Rogan Dwyer has been appointed active underwriter of R.C. DWYER AND OTHERS, Syndicate 323, which will commence underwriting at Lloyd's as an independent non-marine syndicate from January 1. Mr Dwyer and deputy Mr Rupert Bidwell will continue to operate under the N.J. Marchant Underwriting

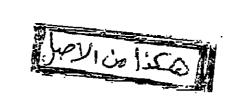


m Mr Barry Henley (pictured) has been appointed director and general manager of CHUBB ELECTRONICS, part of Racal Security. He was marketing director of sister company Chubb Alarms.





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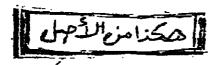


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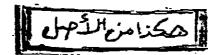
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FOREIGN EXCHANGES

Pound rallies against D-Mark

THERE WAS no indication yesterday that any change of UK prime minister would be bad for sterling.

After falling overnight in New York and the Far East, on the lack of a clear winner in Tuesday's poll for leadership of the ruling Conservative party, the pound rallied in European trading. This was despite reports that support for Mrs Margaret Thatcher among her own party might be slipping

away.

Dealers said that the doubt over Mrs Thatcher's position as prime minister was unsettling for sterling, but that if opinion polls are right that her challenger, Mr Michael Heseltine, has a better chance of keeping the Conservatives in office at the next general election. this could not be regarded as bad for the pound. Sterling rose in late London to the sterling rose in late London. sterling rose in late London trading, to finish around its highest level of the day against the D-Mark, partly on speculation that the present political uncertainty will delay any cut in UK bank base rates. Fear of intervention by the Bank of England also lifted the pound. It may face a further test It may face a further test today from economic news. Data on UK trade are expected to show an October current

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account deficit of £1bn, widening from £\$45m in September

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MONEY MARKETS

ATTENTION TURNED back to

economic fundamentals on London's financial markets

vesterday as dealers waited for

further news about the likely outcome of the UK Conserva-

tive party leadership contest. Tuesday's inconclusive ballot result had no obvious impact

in the market.
Wholesale interest rates
were little changed, while
prices of short sterling futures

weakened on Liffe. This reflected the view that

Britain's weak economic condition rules out any increase in rates, but that a cut before

UK clearing bank base lending rate 14 per cent from October 8, 1990

delivery of December short

sterling is by no means a certainty.

nearly 87.00 discounts a rate

cut by delivery of the contract on December 19. Yesterday it

opened weaker at 86.86 and

closed at 86.88 compared with

86.94 on Tuesday. Support is seen at 86.75 and 86.66.

interbank was quoted at

13%-13% per cent yesterday, compared with 13%-13%, and

Day-to-day credit was in

fairly short supply on the

12-month money unchanged at 12%-12%

Three-month sterling

was

The recent trading level of

Rates little changed

money market. The Bank of

England kept short term rates firm, by giving small scale assistance during the morning

and by not providing enough total help to take out the full shortage. This made speculation against sterling

expensive on the foreign

exchanges, and gave no encouragement to hopes of

lower bank base rates.
The authorities initially

forecast a credit shortage of

£600m, but revised this to £550m at noon. In the

afternoon the shortage was

revised back to £600m.

Total help of £486m was provided. Before lunch the Bank of England bought £141m bills outright, by way of £71m

bank bills in band 1 at 13% per cent and \$70m bank bills in

band 2 at 133 per cent.
In the afternoon another £300m bills were purchased, via £31m Treasury bills in band 1 at 13% per cent; £252m

bank bills in band 1 at 13% per

cent; and £17m bank bills in

band 2 at 13% per cent. Late assistance of around £45m was

Bills maturing in official

hands, repayment of late

assistance and a take-up of

Treasury bills drained £384m,

with exchequer transactions absorbing £160m and a rise in

the note circulation £105m.

balances above target adding

These outweighed

£50m to liquidity.

also provided.

At last night's close in London sterling had fallen 15 points to \$1.9685, against a generally strong dollar, and had declined to Y251.25 from Y254.00. On the other hand it had improved to DM2.9175 from DM2.9100; to FFr9.8425 from FFr9.8150; and to SFr2.4625 from SFr2.4575. Its index fell 0.2 to 94.0. The pound remained the weakest member of the European Monetary Sys-tem, but was not under any

Foreign exchange trading was generally quiet, with Frankfurt closed for a public holiday. There was also little inclination to take out positions ahead of today's Thanksgiving holiday in the US and a holiday in Japan tomorrow.

Within the EMS exchange rate mechanism the D-Mark

was generally strong. It rose to FFr3.3763 from FFr3.3718 at the Paris fixing, but eased to

L752.04 from L752.70 against the lira in Milan, as Italian interest rates firmed The dollar gained ground against European currencies,

CURRENCIES, MONEY AND CAPITAL MARKETS

but weakened in terms of the Japanese yen. Speculation about a possible further easing of the US Federal Reserve's of the US Federal Reserve's monetary stance pushed the dollar lower in Tokyo, but US dealers said lower US interest rates were already discounted. Action by the Fed yesterday, adding liquidity to the New York banking system, via fiveday system repurchase agreements, was regarded as technical. Fed funds were trading at the assumed target rate of 7½ per cent at the time.

per cent at the time.
In London the dollar rose to DM1.4815 from DM1.4770; to FFr5.0000 from FFr4.8825; and to SFr1.2515 from SFr1.2470, but it fell to Y127.60 from Y128.90. Its index declined to

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FINANCIAL FUTURES AND OPTIONS LIFFE LONG GILY FUTURES OPTIONS LIFFE US TREASURY BOND FUTURES BYTHIS \$180,890 640s of 180%

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Dec	96 00	61 G3	90 OS
låg:	8g 1P	91 14	ગાલક
107	9 1 11	91 15	91 11
Sea	91 11	91 15	91 12
Dec	91 14		
Mar	91 14	91 14	41.14
Jun	91 14		
Sea	91 14		
	d volume 780 day's goed in		

Close H-gh Low	10000	89 93 90 16 90 20 90 33	89 48 90 22 90 20 90 33	89 97 90 20 90 21 90 30 volume 190	Mar Jun Sep Eximated
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Estimated volume 190 (62) Previous 627's open int. 1604 (1594) FT-SE 100 INDEX E25 per full index point Close High Low Des 2153.0 2157 0 2137 0 Alar 2137 0 2199 0 2138.0 Jun 2222 0 2239 0 2239 0 Estimated volume 5741 (5770) Previous day's open int. 27492 (27756) POAIND-S (FOREIGN EXCHANGE) Spot 1-mth 3-mth 6-mth 19685 1 9685 1 9420 1,9225	_ q		162)	volume 190	Eximated
Previous day's open vin. 1604 (1594) FT-SE 100 INDEX E25 per full lades point Close 2153.0 2175 0 2137 0 Mar 2187 0 2199 0 2134.0 Jun 2222 0 2239 0 2239 0 Estimated volume 5741 (5776) Frevious day's open Inc. 27492 (27756) POUND-S (FOREIGN EXCHANGE) Spot 1-mih 3-mih 6-mih 19685 1.9585 1.9420 1.9225		i4}			
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Dex 2153.0 2175 0 2137 0 2137 0 2137 0 2137 0 2137 0 2138.0 Jun 2222 0 2239 0 2	_		ot .		
Mar 2187 0 2199 0 2184 0 Jan 2222 0 2239 0 2239 0	1	Low	Hìgh	Close	
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POUND-S (FOREIGN EXCHANGE) Spot 1-mia 3-mih 6-mih 19685 1.9585 1.9420 1.925	ŽŽ		2239 Q		
Spot 1-mla 3-mlh 6-mlh 1 9685 1 9420 1,9225		7561			
1.9585 1.9420 1.9225	_		CHANGE	FOREIGN E	POUND-S
	12-0	6-mth 1			
	1.89		19420	1.958	9685
IMM-STERLING Ss per E				FRE S. au	
Lines High Low Dec 1,9606 1,9624 1,9554			Σ	32 bc	MM-SIE

b months US Dollars

Treasury Bills and Bonds

870-885 94-93 81-83 875-885 82-83 174-134 94-94 102-102

Three year Four year . Five year . Seven year 10-year 30-year

8 85-9 00 93-10

131₈ 131₈

13.1

..8.19 8.29 8.45

8.50 9.50

One Year

121₂ 121₂ 121₂ 125₆

125

FT LONDON INTERBANK FIXING

MONEY RATES

8 65-8 80 94-94

1012-105

141₈ 14 14₇3 141₈

LONDON MONEY RATES

144

144

Treasury Bills (sell), one-month 13% per cent, three months 12% per cent, six months 12% per cent. Bank Bills (sell), one-month 13% per cent, three months 13% per cent. Treasury Bills Average tender rate of discount 13 0333 p.c. EGGD Fixed Rate Sterling Export Finance. Make up day October 31, 1990. Agreed rates for period liov 26 1990 to Dec 25, 1990, Scheme Is 15,08 p.c., Schemes II & III. 15 32 p.c. Reference rate for period Sept 29, 1990 to Cot. 31, 1990. Scheme Iv&v: 14,164 p.c. Local Authority and Finance Houses seven days notice, others seven days fixed Finance Houses Base Rate 15 from November 1 1990 Bank Deposit Rates for sams at seven days notice 4 per cent. Certificates of Tax Deposit (Series 6). Deposit 5100,000 and over held under one month 10½ per cent one-time months 12 per cent. There-six months 12 per cent. Six-nine months 12 per tent, nine-twelve months 11½ per cent. Under £100,000 10½ per cent from Oct 8,1989. Deposits withdrawn for cash 5 per cent.

One Month

t11,00 am Nov 21) 3 months US dollars

NEW YORK

Prome rate Broker loan rate Fed funds Fed funds at intersention

Interbank Offer
Interbank Bid
Sterling CDs.
Local Authority Deps.
Local Authority Bonds
Discount Mkt Deps.
Company Deposits
Finance House Deposits
Treasury Bills (Buy)
Bank Bills (Buy)
Bank Bills (Buy)
Fine Trade Bills (Buy)
Dollar CDs.
SDR Linked Dep. Offer

(Lunchtime)

after 84

1412 1314

1414

144

19380 19380 19310 1932

1 41 1 41 1 17 0 93 0 48 0 30 0 16 0 08 229 205 181 157 134 119 075 0.01 0.02 0.03 0.07 0.14 0.25 0.42 0 029 0 29 0 29 0 52 0 77 Gross Net CAR by Cr ALB Bank High Interest Chegue Account Belmon Int Mahridge (88) 15A 1800 252115 C: 500-1999 12.00 9-30 12.72 00 C10.000-1999 12.00 10.14 14.04 00 Estimated episone total, Calls 4211 Puts 2285 Previous day's colon los. Calls 81506 Puts 7588 i volume total, Calls O Pura 100 lay sopen int. Calls 3933 Pura 2431 ASURY BONDS (CBT) 8°. JAPANESE YEN (IMM) Y12.5m \$ per Y100 H.qb 94-19 94-09 93-27 94-05 93-27 93-15 91-25 93-25 93-25 93-25 93-27 91-28 91-28 91-28 92-14 92-14 92-14 93.71 93.71 92.99 93.50 93.71 95 00 93 52 93 72 93 74 93 65 STANDARD & POORS 500 DIDEX 2500 times todas PHILADELPHIA SE E/S OPTIONS E31,250 (comb per C1) Calls 538 480 Part 331 785 (All currence) Calls 6,810 Part 8 643 (41) currences TO YEAR TO". NOTIONAL FRENCH BOND (MATER) FUTURES September Education values 75 h51 Total Open Incress 78 103 OPTION ON LONG-TERM FRENCH BOND (MATIF) 7.55 Varia 0.45 0.79 1.159 2.159 75.159 200 000 9 25 156 101 9 25 165 101 9 005 165 106" 1 143 090 17 5 77 55 1010 1010 149 47 8 1011 000 1000 1000 157 11 272 THREE-MONTH PIEUR FUTURES CHATUFI (Parts Interioris efferte rate) CAC-40 FUTURES (MATIF) State lader

LIFFE BUILD FUTURES RPTAINS DM250,000 points of 100%

0.70 1,21 0.72 0.32 0.09 0.02 0.01

Estimated volume total, Calls 9793 Pots 2760 Previous day's does inc. Calls 63970 Pots 113357

LIFFE SHORT STEELING APTIONS C500,004 paints of 100%

BASE LENDING RATES

Cycrus Pecuriar 8x

| Gen | Green | General |

- 21.5.01		Dombar Bank FLC	14	Sykretit Mertgage Bark 148
38 52-4	i,	Diffici Lawie	1,	Prograd Back PLC 15
🕯 dan kasasar	14	Egsatonal Bank pl:	14	Rockrote Bank Ltd. 141
Escribe Car Com	1512	Ester Trast Ltd		Royal Bk of Scotlard 14
● 3 & C Verzeirr, Bank	14	Firancial & Gen Bank		Royal Trast Barts 14
23 (17 23 10)	14	First Naturnal Bark Pic.		Swith & Willerson Secs. 14
Berta Bilton Victore	14	● शिक्टार शिक्तांश्व & Co	14	Stardard Clartend
bar Centalitan	14	Robert Frazer & Plans		75B 14
ಚಿಗಳಿಯಿತ	1.4	Girchark	14	Umbank plr
Bark of Indiano		● (ඔහුනෙ සින්තූණ		● United Bk of Kunsait
tario inte		HFC Bank plc	14	Ucited l'Aigrahi Bank 14
Eark of Socillated		Kambros Bank		Unity Trust Bank Ptc 14
Berdus Belse Ltd	14	Harneshire Trust Ple		Western Trads 14
Eartlans Bank		Heritable & Genico Bob.		Westpac Bank Corp 14
Perutanan Bark		● Hijl Samuel		Whiteaway Laidlaw 14
Ent Bkc: U.d East		C. Hoare & Co	14	Yorkthine Bank 14
Brown Shipley		Hoogskong & Strangt	14	
CL Back Hederland	14	◆ Leopold Joseph & Sons	14	 Members of British Membact
Cranet ase Bank		Lloyds Bank	14	Banking & Securities Houses
Concern NA		Meditras Bank Ltd	14	Association * Desosit pow 5.1%
City Machants Bank		McDonnell Donales 8nk .		Saverise 7.7%, Top Tigr-£50,000+
Cladesta::: Bark	14	Midland Bank	14	instant access 13.7%
Committee State of London Pic	14	Mount Banking	14	
Co-ogerative Back	-14	Hat Bl. of Kurazit	15	
			-	

FUTURES TRADERS:

...No ifs, ...ands, ...or buts "How do you do it." is a question we've been asked many nimes over the years - by tutures traders in the U.S. and, now, since we've opened our London Trading Centre, by traders throughout Europe. We're not surprised because many of the investors who call us are paying £60

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discount or full price. Third, with 13,000 customers worldwide, we can take advantage of built-in efficiencies that large volume provides - and pass the savings

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THE MOREOUS LANGEST FUTURES DESCOUNT FIRST MESURES 4780 - CHICAGO - LINDON NEW YOR LIND-WALDOCK & COMPANY ACROSS

1 Where Macbeth was given an unsuitable part in legal arrangement (6.6)

10 No way one between right and left can take a breather

(7)
11 Major currency goal had cure for disorder (4,3)

(10)
16, 18 Brought to earth, feathers streaked with colour

20 Big guns encircle West Afri-can country - can't wait! (6.2.2)
22 Be more important than

rodent (7)

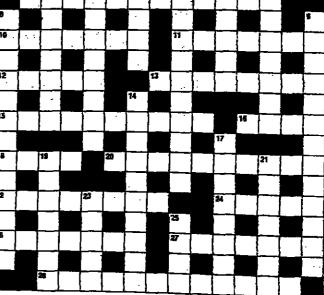
2 Sang à la mode for Italian food (7) 3 Wedding day, we hear, at sea (8)

Brawn Shipky & Co Lts Feeder Cost, Luthery London EC2 077-405-9837 RICL 12-07 10-14 10-15 00 Prid Devace Apr 12-275 965 13-34 00 Starting Bank & Trust Ltd Americans, 6 Marry St. Rending RC1 18A 073A 592541 MDA 12,500 114 15 11 04 15 1216 MI Typidell & Co Ltd 29-33 Privary Victoria St. Bristal Demons Scr. 12 75 11.00 8.50 11.79 Mgs 11.50 4.00 12.51 Mgs

JOTTER PAD

CROSSWORD

No.7.400 Set by CINEPHILE



cure for disorder (4,5)
12 Rowing men in pieces? (5)
13 Do business? Solution's in
piece of propaganda (8)
15 Wound amateurs, it may be

(4.4)

inversely eccentric sound 24 Measure for the Marines (5) 26 Noodles on trial, as is most

proper (7)
27 Capital of Holland? The same without mother 28 Leaving out hanging, it's taken in hand by the young

DOWN

SOMMON TO PUZZE NO.7.509

SELUDAM MORTHUUTA

A A B O U H U S

SELUDAM MORTHUUTA

A B O U H U S

ADSE FAUTUMOROUSE

A D O O O

CHASON DISCLASSE

A P H R R U S

CHASON DISCLASSE

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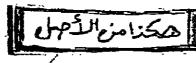
5 Proverbiel hairs cop it for a change (10)
6 Italian city, one in revolution (5) 7 Healey's, possibly? Look at the whip (7)
8 'Home to green journalist with incomplete order ...(8.5) order ... (8.5)
9 ... Tender with European currency (9.4)
14 Absolutely vertical, i kid you not (8.2)
17 Grieg met with trouble using glass and sand (3.5)
19 Watch this box? (7)
21 Surnass the obcious riece?

21 Surpass the obvious piece? (7) 23 Resin from tree - elm that

is diseased (5)

25 Feature in church and home (4) Solution to Puzzle No.7,399





	TIMES	THURSDAY NOVEM	BER 22 1990	W	ORLD STO	CK MARKETS
	AUSTRIA Nevember 21 Sch + er -	FRANCE (continued)	CERMANY (continued)	ITALY † (costinues)	SWEDEN	
	Assiran Afrinas 2,660	Beplan Say 685 8 Do. Orts 288 80 11 11 185 186 186 187 1	Bornember 20 Bet. Dr	November 15	November 21 Kraner + or - A6A B (Free) 208 -2 A6A B (Free) 208 -2 A6A B (Free) 510 -10 Assa B (Free) 510 -10 Assa A (Free) 503 -7 Asia B (Free) 503 -7 Asia B (Free) 505 -5 Atlas Coppo A (Free) 150 -2 Exertage B (Free) 128 -7 Asia B (Free) 129 -5 B (Free) 110 -5 B (Free) 129 -7 B	TORONTO 2pm prices November 21 Quotations a cents unaea marked \$ 500 Acids Pr 512 13 13 SSS10 Aprice F 555 1 64 64 - 4 BSS7 Abria 67 516 13 15 SSS0 Acids Pr 512 13 15 SSS10 Aprice F 516 15 164 164 - 4 BSS7 Abria 67 516 16 16 16 16 16 16 16 16 16 16 16 16 1
	DENIMARK November 21 Kr	Ocial 110 11	Sreenes 625 -13 Sed-Decode 626 -13 Sed-Decode 600 10 10 10 10 10 10 1	Alber A Greel 97.00 Alber A Greel 97.00 Christania Bis Free 80.00 Den norshis Bis Free 120.00 Dyno Ind 191.00 Elisani Freel 122.00 -3 Harist Nyou A Free 138.00 -2 Kacernet Freel 203.00 -2 Hars Ind A Free 300.00 Harst Data A 39.00 -1 Horst Bata A 39.00 -1 Alorste Slog A Fr 112.00 -8 Orisk Born Greel 130.0 -5 Saga Pet B Free 133.0 -5 Saga Pet B Free 133.0 -5 Supratural Greel 107.50 -2 Surday A A 30 107.50 -8 SPAIN	1,725 1,72	NEW YORK DOW JONES Nov. Nov. Nov. Nov. 1990 Since compliation 20 19 16 15 High LOW High LOW Almostrials 2530.20 2565.35 2550.25 2545 05 2999.75 2365.10 2999.75 41.22 Home Bands 90.21 90.15 89.95 89.76 93.04 88.44 (5/1) (24/9)
	Royal Chages 495.5 -14.5	State	Saffa A	Nevember 21	SOUTH AFRECA	Transport \$63,00 667.79 664.46 667.97 \$1212.77 \$21.93 \$132.01 \$12.93 \$17.00 \$19.899 \$17.73 \$17.00 \$19.899 \$17.73 \$17.00 \$19.899 \$17.93 \$19.96 \$21.23 \$19.96
THE THE AMERICAN AMER	JAPAN		Reversher 21 Yes	November 21 Yes + er	AUSTRALIA (costinated) November 21	ISM
	Not Topo Fact Topo T	Long Term Cref. 1,140 -20	0) Paper 763 425 0) Electric 601 300 Discuss Mach 1,300 110 Discuss Mach 1,300 110 Discuss Agant 1,530 -70 Optimizer Carp 1,760 -40 Ocoda Cement 590 -11 Oco Plaster 5,420 -10 Orento Corp 2,780 -20 Orento Corp 2,780 -20 Orento Corp 2,780 -20 Orento Corp 2,780 -20 Orento Corp 3,270 -90 Orento Corp 3,270 -90 Portan Ocass Cot 370 -90 Portan Mack Pack 345 -5 Penta Ocass Cot 3,700 -10 Prima Mack Pack 345 -5 Recom 776 -15 Recom 776 -15 Recom 778 -15 Recom 779 -11 Saltana Rask 960 -9 Santon 5,150 -90 Santon 5,150 -90 Santon 5,150 -70 Santon 5,150 -10 Santon 5,150 -10 Santon 6,100 -11 Santon 7,290 -11 Santon 7,290 -10 Santon 7,200 -20 Sant	UBE inds	Name	Hand - now av WAR DA REST OF DA For subscription information contourly inv Phone 48 or Andrew Ta Phone 49 Fax 49-

CANADA

								IND	ICES						
NEW YOR	ĸ									Nov.	Nov.	Nov.	Nov. j	199	30
DOW JONE	S Nov.	Nov.	Nov.	Nov.		1990	Since co	mpliation	_	_ 21	20	19	16	HIGH	LOW
	20	19	16	15	HIGH	FOM	HIGH	LOW	AUSTRALIA Ali Ordinaries (1/1/80)	1374.1	1365.5	1348.0	1339.9	1713.7 02/11 \$	1291 2 (2/11)
# Industriafs	2530.20	2565.3	5 2550.2	5 2545 05	2999.75	2365.10 (11/10)	2999.75 (16/7/90)	41.22 (2/7/32)	All (4)(a)(g) (1/1/80)	639.8	639.7	632.4	629.9	860.8 (5/1)	627 2 CZILLI
Home Bonds	90.21	90.15	89.95	89.76	93.04 G/J	88.44 (24/9)	<u></u>	<u> </u>	AUSTRIA Creat Arties (30/12/84)	453 61	454.83	456.25	448 44	703.29 (19/3)	400.98 (25/9)
Transport	353.00	867.79	B64.4b	867.97	1212.77	821.93 0.7/103	1532.01 (5/9/89)	12,32 08/7/32)	BELOWM Brosels SE (Cash Mrs) (1/1/80)	5096.37	5121 11	5082.28	5070.60	6599.43 (12/1)	4959.99 (25/9)
(HIIIties	207.05	208.69	208.25	207.43	256.23	190.96 (24/8)	236.23	10.50 88/4/32	DEMMARIK Capenhagen SE (3/1/83)	(a)	334 27	335.43	336.84	388.29 (20/7)	331.41 (27/9)
				фВа		74.50 (2580.64	<u> </u>		FINLAND						
STANDARD	AND	POO	R'S						Unitas General (1975) FRANCE	409.5	410.2	409.3	4078	677.3 (ZB(D)	398 9 (24/10)
Composite #	315.31	319.34	317.12	317.02	138.95 (山/)	295.46 (11/10)	368.95	4 40 (1,/6/32)	CAC General (31/12/82)	425,00	430.12	426.71	422.07	564.62 (30/5)	410.18 (25/9)
Sadus trials	369.66	374.31	371.23	371.23	437.37	346.8b	437.37	3.62	CAC 40 (31/12/87)	1626.97	1633.15	1633.65	1612.10	2129.32 (26)40	1485.39 (25/9)
Flaascial	21.71	22.27	22.23	22.23	31.87	(11/10) 18.80	(16/7/90) 35.24	(21,6432) 8.64	FAZ Aktien (31/12/58) Comparybank (1/12/53)	id LD	633.04 1798.2	633.40 1799.6	621.26 1763.2	832.32 (19/7) 2414.0 (3/4)	569 69 (28/9) 1629 7 (28/9)
					(4)D	(29/10)	19/10/89)	(1/10/74)	DAX (30/12/87)	Ü	1467.30	1467.47	1425.68	1968.55 (30/3)	1334 89 (28/9)
NYSE Composite		-	173.30		201.13	162,20 (11/10) 288,07	201_13 U6/7/90	4.46 (25/4/42)	HONG KONG Hang Seng Black (31/7/64)	3013.66	3031.92	3042.58	3006.66	3559.39 CC3(T)	2738.24 (1/2)
Amex Mit. Value			297.52		382.45 (5/1) 469.60	288.07 (30/10) 325.44	397.03 (10/10/89) 485.73	29.31 (9/12/72)	SRELAND ISEA Overali (4/1/88)	1222_77	1233.11	1214.74	1205.35	7943 TO (55U)	1205.35 (16/11)
HASDAQ Composite	398.29	352/3	350.85	354.52	04/7)	(16/10)	(9/10/89)	54.87 (31/10/72)	ITALY Sauca Com., Nat. (1972)	<u> </u>	(w)	w	(a)	763,52 (14/6)	518.61 (15/11)
		No	w. 16	Nov	. 9	Nov. 2	year ago (approx.)	JAPAN						-
Dow Industrial Div.	Yield		4.01	4.0		4.08	3.9	., .	Milited (16/5)497 Telmo SE (Tools) (4/1/68)	22935.99 1688.53	23205.48 1719.79	1740 06	23171.63 1720.12	38712.88 (4/1) 2867.70 (4/1)	20221_86 CL/101 1523_43 CL/101
			ov. 14	Nev	. 7	Oct.31	year ago (aporox.)	2nd Section (4/1/68)	3024.31	3079.06	3207.53	3108-21	4477 16 (16/7)	2859.49 (1/10)
S & P Industrial dis	e vield		3.39	35	5	3.54	2.9		MALAYSIA KLSE Composite (4/4/86)	475.71	477.69	47 6. 74	471.34	632.22 (1/8)	459,08 (28/9)
S & P todi. P/E rat			5.47	14.4		14.43	14.2	5	METHERLANDS	229 1	229.2	227.A	235.1	271.9 (20/7)	225 & 18/13)
NEW YORK	ACTIV	F ST	ocks		TRADII	NG ACT	VITY		CBS Til.Rin.Gen.(End 1983) CBS All Shr (End 1983)	167.9	168.0	166.7	146.7	206.3 (3/1)	และ สุนา
NEW TOTAL	Stocks		g Chan	•	† Volum		Millions	1	NORWAY Oslo SE (IsoS 12/1/83)	653,46	667.15	666.56	678.75	915.13 (2/8)	653.46 (ZL/LL)
Tuesday	traded	price		<u> </u>			20 Nov. 18		PHILIPPINES		(77.30	ಟಚ	645.82	1160.70 (21/3)	514 80 (5/10)
	5,118, 2 00 3,087, 3 00	425 2	- 4% - %		tew York latex	161.1 10.4			SINGAPORE	663.89	677.3 <u>0</u>			 	
Texas Ut.	2,289,700	374	+ %	ì	MASDAG	126.6	83 108 26	5 131.971	SES All-Slagapore (2/4/75)	311.49	312.26	312.36	310.23	446.87 (16/7)	301.45 (11/10)
	2,000,300 1,890,200	1134 534	- 15 - 21		sses Trade Nss		197 1,99 108 89		SOUTH AFRICA JSE Gold (28/9/78)	1243.04	1274.0	1264.0	1259 0	2230.0 (16/1)	1243.0 (21/11)
	1,651,400	8 124	+ 5		Fails Inchasged		128 61 161 48		JSE laterirlai (28/9/78) SOUTH KOREA**	2772.04	2777 0	2749.0	2725.0	3211.0 (6/2)	2640.0 (1/10)
Philip Morris	1,385,000	481		i	ter Highs		7	13	Kerea Comp Ex. (4/1/80)	671.70	674.25	680 04	697.46	928.82 H/D	566.27 (17/9)
	1,378,400 1,287,600	66 ե 38 ե	- 24 - 5	, ,	ice Lies		53 4	4 32	8PAIN Madrid SE (30/12/85)	231.91	232.62	233,45	231.64	309,74 (Ja/7)	209.37 (28/9)
									ŚWEDEN			960 4	044.7		<u> </u>
CANADA									Affilistärides Gen. (1/2/37) SWITZERLAND	843.1	855.9	859.0	<u>. 866.3</u>	1329 9 (5/7)	843.1 (21/11)
TORONTO			Nov.	Nov.	Nov		1990		Selss Bank Int. (31/12/56) SBC Seseral (1/4/67)	632.4 522.9	634.6 524.0	637.2 525.4	633.0 519 B	845.5 0.3(7) 648.2 0.3(7)	613.4 (28/9) 512.4 (28/9)
Metals & Hiperals	_	0 51.76 2	19 571.69	16 2549.00	15 2541_13	HIGH 3453.05 (4/)		PO SEUTI	TAIWAN** Weighted Price (30/6/66)	4349.69	4277.95	4250.88	3845.82	12495.34 (10/2)	2560.47 (1/10)
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Rise in jobless trims share prices

Wali Street

AN UNEXPECTEDLY sharp rise in new jobless figures, higher crude oil prices, and an unwillingness to stay long of stock before what was likely to be an extended Thanksgiving weekend pushed share prices lower yesterday morning, writes Patrick Harverson in New York.

At 20m the Dow Jones Industrial Average was down 5.45 at 2,524.75. The broader Standard & Poors 500 index had fallen 2.77 to 312.54 by 1pm, while over the counter stocks were also generally lower, with the American Stock Exchange Composite index down 1.84 at

The rise in oil prices, with a barrel of January crude up \$1.24 at \$30.15 by 1pm, depressed sentiment and underlined feelings that a peaceful resolution of the Guif crisis is still a long way off. The jobless figures, showing thatthe number of unemployed claiming state benefits rose 39,000 to 488,000 in the weekended November 10 (compared to a rise of only 6,000 in the previous week) surprised the market. It was the largest fig-

1983, and provided yet more evidence of the extent of the economic slowdown. The employment figures

revealed that one of the hardest hit sectors has been the motor industry. The fall in demand for cars has led to a series of job losses in the

Yesterday Chrysler announced that it will lay off 4,700 workers temporarily and cease production at its jeep plant in Toledo, Ohio, on Monday for one week. Chrysler blamed the decision on slow jeep sales, and its shares slipped \$% to \$11% on the Other automobile producers

were also down with the wider market trend, Ford easing \$% to \$26% and General Motors shedding \$1 at \$37%. Boeing bounced back from Tuesday's losses – when the stock dropped sharply on a broker's downgrade - to rally strongly, rising \$1% to \$43%. The stock was again the day's most actively traded issue, with turnover reaching 1½m

shares by Ipm. Boeing's recovery did not spread to other aviation stocks, with United Technologies \$% lower at \$44, Lockheed \$% lower at \$29% and McDon-

MCI Communications continued to recover ground lost last week on news of restructuring plans and redundancies. MCI added \$% at \$19% on exceptionally high volume of over 5m shares.

Aldus, the Seattle-based comnatus, the Seatus-Jased com-puter software group, fell \$1 to \$24% in the wake of negative comments from a sector ana-lyst, who highlighted reports of softening domestic demand for the company's products. Trading was active in Aldus stock with approaching ten

stock, with approaching 1/2 m shares turned over in the morning, well up on the daily average of %m shares.

good turnover. The stock declined in spite of

The commercial banking group, Fleet Norstar, fell \$% to \$10 after cutting its quarterly

equity markets underpinned

dual-listed stocks. The Bar-

clays index rose 9.92 to 1,308.61.

Volume rose to NZ\$7.2m from NZ\$5.5m. Fletcher Challenge

gained 8 cents to NZ\$3.35 after

saying that it had sold its 9.7

per cent stake in Australia's CSR for around A\$340m and

would use the proceeds to

repay debt.
MANILA saw both profit-tak-

ing, in Philippine National

Bank and Philippine Long Dis-tance Telephone Co, and specu-

lative buying in the oil sector.

The composite index fell 13.41

to 663.89 on volume of 104.56m

pesos after 116.9m pesos. TAIWAN was cheered by the

release of some favourable eco-

nomic data, including a rise in

export orders. The weighted

index, which has risen 13.1 per

cent since Friday, ended 71.74 higher at 4,349.69. Volume rose to NT\$71.38bn from NT\$69.79bn.

SINGAPORE was steady in

quiet trade. The Straits Times industrial index was

unchanged at 1.126.98. Turn-

over eased to \$\$63.49m from

slowest day of the year as vol-

ume dropped to 15.8m shares

from 20.7m shares. The com-posite index fell 1.98 to 475.71. SEOUL fell for the seventh consecutive session, though

prices came off the day's lows thanks to support from the stock market stabilisation

fund. The composite index

closed at 671.70, down 2.55, on a slow volume of Won125.9bn.

HONG KONG recouped about half of the day's sharp

losses on bargain-hunting in the afternoon. The Hang Seng index ended 18.26 lower at

3,013,66. Turnover stood at HK\$758m after HK\$828m. BANGKOK retreated for the

4.21 per cent, to 1,265.19.

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KUALA LUMPUR had its

ure for one week since May

Wariness over the Gulf undermines Nikkei again

Tokyo

IN SPITE of a strong yen and rising bond prices, equities fell again yesterday. Uncertainty over the Gulf crisis kept investors out, leaving dealers and small-lot individuals alone in a thin market, writes Emiko Ter-

azono in Tokyo. The Nikkei average opened at 23,158.17, the day's high, and slipped on small-lot selling after the overnight fall on Wall Street. Even buying by investment funds towards the end of the day could not push the Nikkei up, and it closed down 388.49 at 22.816.99. The day's low was 22.615.26.

Turnover remained low with volume only 50m shares higher at 260m, and many investors were apparently reluctant to enter the market before the three-day weekend. The market will be closed on Friday.

Losers outnumbered gainers by S69 to 121, with S7 unchanged. The Topix index of all first section stocks shed 31.26 to 1.688.53. In London, the ISE Nikkei 50 index rose 2.51 to

cerned about the imminent expiry of margin contracts June. Mr Masami Okuma at UBS Phillips & Drew said that the market was wary of stocks that had been bought on margin during that period, in par-ticular heavy industry issues and the steels.

"Investors who are selling now are probably those who want to stop further losses of large-capital and major electricals issues bought during June and July, he said. Mitsui Zosen, Mitsubishi Heavy Industries, and NKK, the steel maker and shipbuilder, were heavily bought on margin at the end of May. Nippon Telegraph and Telephone (NTT) closed down Y64,000 at Y946,000, following a report that the government will sell 5m NTT shares in the next

seven years. Hitachi Chemical, a stock that gained sharply on Tues-day on news that it had developed a new anti-cancer drug, fell Y60 to Y1,650. Small sellers

NATIONAL AND REGIONAL MARKETS

momentum to the slide.

favourite among speculative investors, gained Y30 to Y1,570. rebounding after three successive days of falls. The issue has been attracting buyers, in spite of its perceived high price, on news of the development of a new railway signal system.

hopes of lower interest rates. following the renewed strength of the yen and higher bond prices. Nippon Shinpan was Y42 higher at Y770, and Hitachi Credit added Y40 to

Y1,310. spite of healthy balf-year results. The OSE average closed at 26,205.63, down 607.21, on volume of 46.9m shares, down from 70.2m.

WEAKER showings in New York and Tokyo were largely ignored on the Pacific Rim yes-

terday.
AUSTRALIA rose for the third day in a row, encouraged by Tuesday's announcement of a further cut in personal taxes to replace a scheduled wage heralding lower inflation and an easing in monetary policy.
The All Ordinaries index

ended 8.6 higher at 1,374.1. Turnover rose to A\$263m from A\$181m. CSR, a sugar and building products concern, rose 7 cents to A\$1.92 on turnover of 15m shares. Brokers said the large turnover was part of the sale, which began on Tuesday, of around 71m CSR shares by New Zealand's Fletcher Challenge.

+2.4 94.58 102.40 -1.5 150.12 162.54 +0.8 105.28 113.97 -0.4 93.96 101.72 -1.0 190.76 206.54 -0.8 78.96 85.49 -0.4 105.99 114.74 -0.3 89.63 97.06 -0.1 93.08 100.77 +1.4 116.80 126.48 +0.0 59.92 64.87 -1.1 95.40 103.28 +0.5 147.89 150.11 +0.7 101.74 110.15 +1.6 37 33 40.42 -0.3 161.21 174.55 +0.0 117.57 127.29 +0.4 128.46 139.08 -1.5 123.31 133.51 -0.7 69.21 74.93 +0.9 125.38 135.573 -1.2 95.79 103.72 +0.2 104.35 112.98

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in low-volume trade depressed

Speculative issues were actively traded, as Houshu Paper, the most heavily traded stock for the day, ended at Y2,280 down Y200. The issue fell Y310 on Tuesday, on worries that it had attracted a high level of outstanding long mar-gin positions. Rumours of the death of the president of a company that had specula-tively bought the stock added

Kyosan Electric, also a

Some non-bank financial institutions were higher on

In Osaka, Nintendo declined Y500 loser on Tuesday in

Roundup

Concern about the electronics sector spread to other stocks. Apple Computers, one of the clients for whom Aldus develops and markets software products, fell \$% to \$35% on

reports of strong demand for Apple's new personal computer range. Other losses were seen in Microsoft, down \$1 to \$67'4, Borland , down \$% to \$25 and Wordstar, down \$4 to \$1%.

were to blame for the cut. Trading was halted in Geor-\$34%, down \$% from the open-ing, on reports that the employees of the paper manufacturer were considering a buyout of the company.
Eagle Food Centers jumped \$% to \$6 on the news that the company plans to buy back up

Canada

Dofasco lost C8% to C\$16% and Algoma Steel was unchanged at C\$8%. Algoma said on Tuesday that it had issued, and sold C\$122m of debentures to Dofasco, its par-

financial services industry gia-Pacific with the price at

SHARP losses in gold shares and weakness on Wall Street sent Toronto stocks tumbling in midday trade. The composite index lost 14.6 to 3,092.6 on volume of 11.55m shares. Declines led advances

to \$10m of its 111/2m common-

by 330 to 162.

Among gold shares, Echo
Bay tumbled CS1% to C\$9%,
Teck class B fell C\$% to C\$20½. Placer Dome slipped C\$% to C\$16½ and American Barrick fell C\$% to C\$20%.

Oil fears speed up carmakers' fall

Antonia Sharpe examines the sector's underperformance in Europe

HE PACE of decline in European carmakers' shares has quickened since the Iraqi invasion of Kuwait on August 2, on fears of recession, and that a higher oil price would increase pres-sure on already vulnerable

profit margins.

It has been a depressing year. Most carmakers began underperforming their local markets early in 1990, on expectations that a slowdown in new car sales was inevitable after five years of growth.

Among the volume car producers, Volkswagen's share price has dropped by 38.7 per cent in absolute terms since August 2 and has underper-formed the DAX index by 22 per cent. It is only thanks to its rise until July that its under-performance since January has been a smaller 18 per cent. A similar fate has befallen Fiat and Peugeot, both of which have announced signifiwhich have announced signifi-cant cuts in output in recent months. By the end of July, Fiat's share price had fallen to just under L9,000 from over L11,000 at the start of the year. It is now trading below L5,500. Peugeot came off its year's high of about FFr920, reached in April to just above FFF900 at the end of July. It has now fallen to about FFr500. Uncertainty about what will happen in the Gulf and to oil prices, if there is a war, has led to a sharp fall-off in orders for new cars. Industry data released early this week show

Volkswagen 600 550 MA 500 450 Share price relative to the DAX index Share

that West European new car sales fell by 1.1 per cent in the first 10 months of the year, to 11.5m units; but in the August to October period, sales slipped by 3.4 per cent.

Drice

History shows what spiralling oil prices can do to the industry. European new car

sales fell by 13 per cent in 1974, after the price of crude shot up during the Yom Kippur war in 1973; and they dropped by 6 cent in 1980, following the out-

cent in 1980, following the out-break of the Iran-Iraq war.

If the price of oil were to stabilise in the range of \$30 to \$35 a barrel, says Mr John Lon-ghurst of James Capel, he would expect the European car market to fall by 4 per cent in 1991 to 12.75m units, after a forecast drop of 1.6 per cent to 13.3m this year. Mr Stephen Reitman at UBS Phillips & Drew forecasts a fail of 3 per cent in 1990 to 13.1m, and a further drop of 4 per cent to

"From a strategic stand-point, it is too soon to go overweight on the automotive sec-tor," says Mr Longhurst. He adds that, while the oil price has come down recently, it will go up again if war breaks out in the Middle East Mr Reitman points out that

while the share prices of European car manufacturers have been falling heavily, their price/earnings ratios are stay-ing relatively constant as ana-lysts revise their earnings forecasts downwards. As a result, he fears that further downside

its peak of the year of DMESS in July after some analysis gar carried away about the potential of eastern Europe as a new market place, and the benefits of VW's own cost-cutting

One influential London securities house issued an earning per share forecast of DM70 in 1990 earlier in the year, putting the stock on a rating of 9.3. But since then the share has fallen to DM352.50, and the market now expects earnings only of about DM45 a share, giving a ple of 7.8. "Investor sentiment is still negative, especially after VW cracked," Mr Reit.

o add to the gloom, the dollar's weakness this dollar's weakness this
year is expected to have
a damaging effect on the forthcoming profits of European car companies.

Most analysts agree that

until the situation in the Gulf becomes clear, investors will continue to shun the sector. Furthermore, general agreement that new car sales will not recover until 1992 indicates that the sector is likely to con-tinue to underperform until st least the second half of 1991.

Corporate activity enlivens some bourses

SPECIAL FEATURES breathed life into several bourses yester-day, in spite of the absence of Frankfurt for the national day of prayer and repentance.
AMSTERDAM was enlivened strong Australian debt and

by a batch of corporate news announcements from the insurance and publishing sectors. The CBS Tendency index closed steady at 97.6. Elsevier, the publishing

group, fell 50 cents to Fl 78 after announcing that it had sold its remaining 28 per cent stake in fellow publisher Wolters Kluwer to Goldman Sachs. Elsevier was said to have sold its stake in Wolters Kluwer at Fl 46 a share to Goldman Sachs, which then placed them at Fl 48. Wolters Kluwer lost Fl 3.10 to Fl 48.40.

Mr Jeremy Goodman at Carnegie International said the sale of the stake would enhance Elsevier's earnings next year by 17 per cent to Fl 6.05 a share thanks to the

improved interest income. Nationale-Nederlanden, the insurer, was suspended at Fl 49.80, down Fl 1.10, before reporting that net profits in the third quarter rose 3 per cent, but declined over the first nine months. Analysts said the results were in line with expectations and added that there had been a better-than-expec-

But they added that the stock would remain vulnerable until the planned merger with NMB Postbank went through. ZURICH deliberated over

some forecasts from Nestlé, and was excited by prospects for the blood products com-pany, Immuno International, before the Credit Suisse index closed 0.8 lower at 467.6.

Nestle indicated a profit decline for 1990, due to the strong Swiss franc and the Gulf crisis, of something less than the 5 per cent sustained at the half-way stage, compared with some analysts' fore-

SOUTH AFRICA

second day on uncertainty aris-ing from a delay by Prime Min-ister Chatichai Choonhavan in reshuffling his cabinet. The SET index fell 8.86 to 643.86. BOMBAY fell broadly on JOHANNESBURG gave up some of its gains, with gold shares leading the retreat, on doubts about the capabilities of renewed strength in the financial rand. The all-gold index fell 31 to 1,243 and the all-share index shed 19 to 2,590. Vaal Reefs lost R8 to R218. the new prime minister, Mr Chandra Shekhar, and his cabinet. The BSE index fell 55.55 or

3.88 128.84 96.94 105.06 98.74 128.84 148.95 119.06 137.93 138.37 104.10 112.83 106.04 105.29 157.65 124.91 125.35 122 179.13 134.77 146.06 137.27 136.41 223.29 172.38 167.19 123 127.50 96.83 103.97 97.71 104.91 192.75 107.82 182.63 132.28 99.52 107.85 101.36 105.86 174.18 116.03 159.40 3.87 129.54 96.71 104.82 98.52 127.30 148.43 119.25 138.46 3.55 121.60 91.49 99.18 93.21 94.03 145.62 109.94 113.79 126.43 132.65 99.81 108.18 101.66 106.53 173.77 117.12 159.18 126.43 130.05 97.85 106.05 97.25 112.38 162.00 115.37 151.61 130.05 97.85 106.05 99.75 112.38 162.00 115.37 151.61 130.05 97.85 106.05 97.57 113.42 151.84 118.04 150.44 117 132.67 99.82 106.19 101.69 118.33 151.59 124.31 133.41

HAVAS, the French media group, and Eurocom, its advertising subsidiary, were among the biggest fallers in the Paris market yesterday with falls of more than 5 per cent, writes George Graham in Paris.

The two companies suffered on fears for the sector sparked off by the difficulties of WPP, the UK advertising group, which saw its shares more than halved in value on Tuesday after it issued a warning about its profits outlook. Havas, which yesterday fell

casts of a 10 per cent drop. Its bearer shares still eased SFr30 Immuno jumped by SFr440, or nearly 13 per cent to SFr3,890 after the US Food and CAC 40 index down 6.18 at 1,626.97. Turnover was moderate, standing at FFr1.7bn before any afterhours trades,

Drug Administration approved human clinical trials for a potential AIDS vaccine with which it is involved. UK pharmaceuticals analysts noted that speculation on the vaccine, and disappointment with the company's 1969 profits, had moved immuno shares within a range of SFr5,725, and FFr143.80. SFr2,450 this year. Elsewho PARIS closed in the middle of the day's range, with the

amid talk that cash-rich insurance companies needed to invest before the year-end. The worries over WPP in the UK affected not only Havas, but also other media stocks, with Hachette losing FFr4.70 to

Elsewhere. Bouygnes, the construction group, gained FFri8.50 to FFri14 after a positive brokers' report in Paris.

but Dassault Electronique dropped FFr13.30 to FFr141.50 on reports of a downgrading. STOCKHOLM fell for the third day in succession, closing at a low for the year with the Affärsvärlden General index down 11.5, or 1.3 per cent, at 843.1. Turnover cased from

SKrisom to SKrisom

Dealers said that investors were reluctant to sell at pre ent price levels. Among the most active stocks, Astra free Be fell SKr5 to SKr505 and Exicason free Bs lost SKr3 to

OSLO fell sharply to a fur-ther 1920 low, depressed by the Gulf crisis and high domestic interest rates. The all-share index lost 11.24 to 448.75 on hangver of NEATS.9m.

MADRID was subdued, with the general index closing OF down at 231.91, recovering slightly from the end of the morning session. Turnover rose from Pagism to Pta7.3m. Among the winners, La Seda de Barcelona added Pta15 to Pta300, while losers included Tubecar, down Pta28 at Pta450. MILAN was expected to reopen today after the traders' committee recommended the

suspension of the strike until

November 38.

The Dai-ichi Mutual Life **Insurance Company**

has acquired an interest in

Compagnie Financière du Groupe Victoire

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